

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,255

Wednesday June 10 1987

D 8523 A

Fermenta's year of dreams and lost illusions, Page 32

| | | |
|------------------------------|-----------------------------|---------------------------|
| Austria Sch. 22 | Indonesia . . . Rp 3100 | Portugal . . . Esc 100 |
| Bahrain Dinar 1.00 | Ireland £S 3.50 | S. Africa . . . R 6.50 |
| Bulgaria Lev 45 | Japan . . . Yen 1,600 | Singapore . . . \$S 4.10 |
| Canada \$C 1.00 | Kenya . . . Sh 100 | Turkey . . . Lira 125 |
| Cyprus £C 0.76 | Lithuania . . . Litas 40 | U.S.S.R. . . . Ruble 6.00 |
| Denmark Dkr 9.00 | Malta . . . Liri 500 | Yugoslavia . . . Dinar 50 |
| Egypt £E 2.25 | Norway . . . Kr 500 | Zimbabwe . . . Sh 5.20 |
| Finland Ft 7.00 | Oman . . . Rials 4.25 | Zimbabwe . . . Sh 5.20 |
| France Ff 6.50 | Pakistan . . . Rs 2.20 | Zimbabwe . . . Sh 5.20 |
| Germany . . . DM 2.20 | Malta . . . Pcs 300 | Zimbabwe . . . Sh 5.20 |
| Greece . . . Dr 1.00 | Mexico . . . Pes 300 | Zimbabwe . . . Sh 5.20 |
| Hong Kong . . . HK \$1.12 | Morocco . . . Dh 0.90 | Zimbabwe . . . Sh 5.20 |
| Iceland . . . Isk 1.20 | Philippines . . . P 3.00 | Zimbabwe . . . Sh 5.20 |
| Ireland . . . £ 1.15 | Poland . . . Zl 1.00 | Zimbabwe . . . Sh 5.20 |
| Italy . . . Lira 1.00 | Russia . . . Rb 1.00 | Zimbabwe . . . Sh 5.20 |
| Japan . . . Yen 1.00 | Spain . . . Pt 1.00 | Zimbabwe . . . Sh 5.20 |
| Malta . . . £ 1.00 | Sweden . . . Kr 5.00 | Zimbabwe . . . Sh 5.20 |
| Switzerland . . . Fr 1.00 | United Kingdom . . . £ 1.00 | Zimbabwe . . . Sh 5.20 |
| U.K. . . . £ 1.00 | U.S.A. . . . \$ 1.00 | Zimbabwe . . . Sh 5.20 |

World news

Business summary

Moscow prepared to open test sites

The Soviet Union proposed establishing a permanent international inspectorate to monitor a nuclear test ban and said it was ready to open its test sites to inspection.

Foreign Minister Vladimir Pavlov tabled a document giving the main provisions of a Warsaw Pact treaty at the 40-nation UN disarmament conference in Geneva and urged it to set up a committee to negotiate a nuclear test ban. Page 3

S Korea arrests

South Korean police arrested 2,000 dissidents on the eve of an opposition rally planned for the same day as the ruling party's convention. Some 80,000 riot police were on standby. Page 4

Brazilian warning

Brazil's industrialists warned that the country was headed for the worst recession in its history. Debt default. Page 4

Ban on Contras

President Jose Azcuna of Honduras said Nicaraguan Contra leaders could no longer meet in his country's capital, Tegucigalpa. Page 4

Rhine blocked

Shipping on the Rhine was halted at Kehlstrasse after a tug and lighter sank in the main navigation channel. The waterway was expected to remain blocked for several days.

Rent strike law

The South African Government introduced legislation in parliament aimed at halting a year-old black rent and rates (property taxes) strike which has cost the authorities more than R570m (£37m). Page 3

New Ghana plot

Ghana's police foiled a fresh plot against the Rawlings Government, arrested several people and seized weapons and lead. Page 3

UK policy on Syria

Senior Foreign Office officials were expected to urge ministers to review the UK's diplomatic break with Syria after the British general election. Page 26

Pakistan protest

Police in Karachi used tear gas to disperse about 200 riot drivers protesting against the death of a driver killed on Monday when police fired on a crowd. Page 27

Afghan attack

About 80 Soviets were killed in a guerrilla attack on their camp in northern Afghanistan and there was intense fighting around Kabul. Western diplomats in Islamabad said. Page 27

Indian 'violence'

President Junius Jayewardene of Sri Lanka urged India to give up 'violence and bullying.' Page 28

Greenland coalition

Two of Greenland's four political parties agreed to reconstitute their leftist coalition, the collapse of which prompted the May elections for the home-rule parliament. Page 28

Mudslide kills six

Six people died when a mudslide, 6 metres deep in places, inundated the village of Chokhoba in the Soviet republic of Georgia. The mudslide, caused by heavy rain and melting snow, destroyed 15 houses and forced the evacuation of 300 people. Page 7

Tourists disappear

Some 25 Poles and 21 Czechoslovakians disappeared from tour groups in West Germany over the Whitson holiday weekend. Munich police said only 10 people out of 35 on one Polish tour turned up for the journey home. Page 7

Komatsu group dismisses president

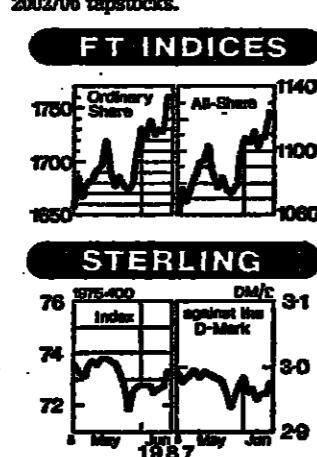
KOMATSU of Japan, the world's largest construction equipment manufacturer, has dismissed Shoji Nogawa, its president for the past five years. Page 26

TOKYO: Buying enthusiasm waned after a firm start and left share prices moderately lower. The Nikkei average lost 144.01 to 25,370.83. Page 30

WALL STREET: The Dow Jones industrial average closed up 1.06 at 2,352.70. Page 30

UK EQUITIES reached new peaks 34.1 up at 1,761.3. UK Government bond prices ended more than one point higher and the Bank of England sold more of its 8 per cent 2002/06 tsepticks.

FT INDICES



STERLING closed in New York at DM 1.736; SFr 1.475; FF 3.974; and £1.215. It fell in London to \$1.6615 (\$1.6600); DM 2.9759 (DM 2.9875); FF 9.9475 (FF 9.8225); SFr 2.4600; and Yen 123.75 (Yen 125.0). On Bank of England figures, the dollar's exchange rate index rose to 73.3 from 72.8. Page 30

DOLLAR closed in New York at DM 1.736; SFr 1.475; FF 3.974; and £1.215. It fell in London to \$1.6615 (\$1.6600); DM 2.9759 (DM 2.9875); FF 9.9475 (FF 9.8225); SFr 2.4600; and Yen 123.75 (Yen 125.0). The dollar's exchange rate index fell from 101.3 to 101.0. Page 30

GOLD fell in London to \$453.25 from \$453.25 in Zurich it rose to \$453.25 from \$453.00. Page 30

INFORSA, Chilean forestry products company, has returned to its original management and bankruptcy proceedings sought by Spain's Banco Exterior have been suspended. Page 27

HUDSON'S BAY COMPANY, debt-ridden Canadian department store and property group, has had a management shake-up after the promotion of a member of the controlling Thomson family. Page 27

BPCC, owned by Mr Robert Maxwell, had its bid to overturn a defensive plan by Harcourt Brace Jovanovich rejected by a New York federal judge. Page 27

PROCORDIA, Swedish state holding company, reported an increase in profits by 57 per cent to SKr 351.5m (£55.5m) in the first four months. Page 28

M&G, the UK's largest unit trust group, suggested that costs of corporate equity raising should be reduced by a break-up of the established underwriting cartel. Page 7

LIFFE, the London International Financial Futures Exchange, fined three traders, suspended them for a week and reprimanded a member firm. Page 7

SEAGRAM, the Canadian drinks group, reported operating income rose 72 per cent to US\$34.5m. Page 27

EGYPTAIR is to buy two Boeing 747-300 passenger aircraft for delivery next year. The airline has been negotiating a \$150m financing package with Irving Trust Company of New York, American Express and Banque du Caire. Page 27

TRAFALGAR HOUSE of the UK is negotiating with BP for sale of more than half of its onshore oil assets worth about £21m (£34.2m). Page 7

CONTENTS

| | | | |
|----------------|-------|-------------------------|----------|
| Europe | 2,3 | Currencies | 24 |
| Companies | 23 | Editorial comment | 24 |
| America | 4 | Euro-bonds | 26 |
| Companies | 27 | Euro-options | 46 |
| Overseas | 6 | Financial Futures | 39 |
| Companies | 31 | Gold | 32 |
| World Trade | 5 | Intl. Capital Markets | 39 |
| Britain | 7-13 | Letters | 25 |
| Companies | 32-35 | Lex | 26 |
| Agriculture | 26 | Lombard | 25 |
| Art & Reviews | 27 | Management | 22 |
| - World Guide | 27 | Market Monitors | 22 |
| Commercial Law | 27 | Men and Matters | 24 |
| Commodities | 28 | Money Markets | 23 |
| Crossword | 28 | Raw Materials | 33 |
| | | Stock markets - Bourses | 47,50 |
| | | - Wall Street | 47-50 |
| | | - London | 43,46,50 |
| | | World Index | 49 |
| | | Technology | 49-53 |
| | | Unit Trusts | 49 |
| | | Weather | 26 |

Reagan Administration accused of deceiving Congress

BY DAVID BUCHAN AND NANCY DUNNE IN WASHINGTON

THE HOUSE chairman of the Iran Contra investigation yesterday accused the Reagan Administration of privatizing US foreign policy and of deceiving Congress.

In winding up the first six weeks of Iran-Contra hearings, Mr Lee Hamilton described the accounts of 18 witnesses heard so far as "a depressing story" which had demonstrated "remarkable confusion in the processes of government."

Miss Hall, who had admitted to shredding, altering and removing incriminating documents with Col North, yesterday said: "Sometimes you have to go above the written law."

Quickly, she asked if she could retract the remark, made on live television, adding that "I did not realise the severity of what I was doing. I wish I could redo it."

She, unlike many other witnesses, has been granted complete

immunity by the special prosecutor and the congressional committee in return for her co-operation. Several others have only been granted limited immunity so that their testimony before Capitol Hill cannot be used against them in any subsequent criminal proceedings.

Miss Hall, who had admitted to shredding, altering and removing incriminating documents with Col North, yesterday said: "Sometimes you have to go above the written law."

Admiral John Poindexter, the former National Security Adviser, and Lt Col North, who worked for him will still appear before the committee. They are assumed to know whether or not President Reagan actually knew of the transfer of

when his activities became public last November. In the event, he was fired by President Reagan who, at the same time, described him as a "national hero."

Miss Hall, whose televised testimony was closely watched by the presidential party attending the economic summit in Venice, did no harm to Mr Reagan's claim of ignorance. She could not recall an occasion when the marine colonel had met the President alone.

As for Lt Col North, he was, she said, "every secretary's dream of a boss." But she was unequivocal, again, in her praise of her former boss who she said had asked to resign from the National Security Council

according to the view of Mr Hamilton. "Our government cannot function in secret," he said. "It cannot function unless officials tell the truth."

Mr Hamilton quoted the remark by Mr Robert McFarlane, a former National Security Adviser, who in earlier testimony to the committee commented: "When the President and the Congress can't agree, to charge ahead is to invite disaster."

As a result of the congressional decision to cut off aid to the Contra rebels, some Administration officials solicited other sources of money inside and outside the US to keep the Contra cause alive.

Leading industrial nations approve co-operation pact

BY STEWART FLEMING, PHILIP STEPHENS AND JOHN WYLES IN VENICE

GOVERNMENTS of the leading industrial nations yesterday established a more detailed framework for international economic co-operation.

The accord, agreed by the US, Japan, West Germany, France, Britain, Canada and Italy at the Venice economic summit, aims to provide added focus to their efforts to reduce the major trade imbalances in the world economy.

The seven also endorsed February's Louvre agreement under which they resolved to seek a period of stability on foreign exchange markets.

The latest accord was greeted by the US and France as a significant step forward in policy co-operation, but other governments – including Britain and West Germany – suggested it had no particular significance for their current economic policies.

Under the accord each of the seven governments will prepare medium-term projections and objectives for their economies at the start of every year. They will then meet with the aim of removing inconsistencies between their national projections and of ensuring their compatibility with sustained and more balanced growth.

The group's finance ministers will then review the indicators throughout the year to assess each



country's performance, and, if necessary, to discuss possible remedial action.

Mr Nigel Lawson, Britain's Chancellor of the Exchequer, described the agreement as "a useful step rather than a 'great leap' forward" and said it represented some advance on the Louvre accord.

He stressed, however, that there was no question of national governments being committed to firm tar-

EUROPEAN NEWS

PREVIOUS SUMMIT POSITIONS REINFORCED

Leaders find easy accord on political aims

BY STEWART FLEMING, PHILIP STEPHENS AND JOHN WYLES

IF JUDGED only by the speed with which the heads of government were able to adopt their declarations on political subjects, then there is a marked degree of consensus and harmony among the Western world's leading industrialised nations.

In reality, of course, there were differences of approach, although none of them fundamental. As a result, no head of government, with the minority view, felt the need to be difficult in his statements on East-West relations, terrorism and the Gulf War which contain something old and something new and broadly build on positions adopted at previous summits.

The minorities included President Ronald Reagan who did not secure unequivocal backing for an "enforcement" aspect of any possible UN Security Council resolution calling for a ceasefire in the Iran-Iraq war. Nor did he obtain an appeal to Mr Mikhail Gorbachev to drop his objections to the Strategic Defence Initiative and to press ahead with negotiating strategic nuclear force reductions.

Mr Brian Mulroney, the Canadian Premier, had wanted some strong language on South Africa but he bowed to the opposition from President Reagan and Mrs Margaret Thatcher and may have to content himself instead with a statement in the final summary up to the summit host, Mr Amintore Fanfani, the Italian Premier.

The novelty in the East-West declaration is a favourable commentary on Mr Gorbachev's new policies. This bears the imprint of West Germany's view, now evidently supported by Mrs Thatcher and President François Mitterrand of France that they present an opportunity to render the Cold War truly obsolete.

However, the conservative wing of Mr Reagan's Republican Party will not applaud the President's endorsement of that recent development.



President Reagan with Mrs Thatcher at Venice yesterday.

Developments in Soviet internal and external policies "will prove to be of great significance for the improvement of political, economic and security relations between the countries of East and West."

Nor did the seven heads of government want to appear too satisfied with Mr Gorbachev. They still believe in the need to be "vigilantly alert" in responding to Soviet policy and reminded Mr Gorbachev that "much still remains to be done" in the field of human rights to honour Soviet commitments

made under the Helsinki Final Act. They added a call for a "rapid and total withdrawal" of Soviet forces from Afghanistan and said they wanted greater and freer contacts between the peoples of East and West.

Ahead of the Nato foreign ministers' meeting which opens in Reykjavik on Thursday, the summit did not seek to deal with the substance of the US negotiating position over short and medium range nuclear weapons. But after one of the most thorough examinations ever of arms issues at a world

economic summit, the leaders claimed that the new opportunities for progress in East-West relations were confirmation of "the soundness of the policies we have each pursued" in their commitment "to peace and increased security at lower levels of arms."

"The continuing importance of nuclear deterrence in preserving peace" was duly noted, and US efforts to negotiate balanced, substantial and verifiable reductions in nuclear weapons were appreciated.

Soviet superiority in conventional weapons was reflected in the summit goal of "conventional stability at a lower level of forces" together with the "total elimination" of chemical weapons.

Preparation of the summit's conclusions on the Gulf crisis were seriously handicapped by the absence of any clear sign of what the US wanted until the end of last week. Some US officials were suggesting then that the minimum Washington wanted from the meeting was a joint declaration about the importance of keeping open to shipping the Strait of Hormuz and a reaffirmation of the principle of freedom of navigation.

In the event, Washington got very little more and certainly nothing to ensure success in obtaining a toughly-worded Security Council resolution which the S thinks should call for sanctions against non-compliance by Iran or Iraq in the form of a mandatory arms embargo.

The declarations did call for urgent and concerted efforts to end the Gulf War and for a negotiated settlement leaving intact the territorial independence and integrity of the two belligerents. But Washington had been pressing for a UN resolution involving a ceasefire, rather than a negotiated settlement and a withdrawal by the two countries to their internationally recognised boundaries.

Such a stance would have tilted the Western position more visibly towards Iraq since it is Iran which would have to withdraw from its current military positions. Instead, the seven have held to an formal neutrality, fearing that any decision along those lines suggested by the US would only harden Iranian intransigence.

Humanity and harmony evidently reigned on the subject of terrorism and the summit's final declaration actually broke some new ground. After reaffirming their statements from earlier summits going back to Bonn in 1978, the seven confirmed for the first time the principle of making no concessions to terrorists "or their sponsors."

They welcomed progress made in international co-operation against terrorism since last year's summit in Tokyo and drew particular attention to the meeting in Paris in May of nine European Community ministers responsible for counterterrorism.

This passage was seen by officials as establishing for the first time a link between the anti-terrorist efforts of the seven and those of the EC. In the past, France has blocked such a move which it is hoped will further improve international co-operation through the swapping of intelligence and the smoothing of extradition procedures.

In a separate annex, the sum-

mit strengthened the position originally taken in Bonn to make it more effective in dealing with all attacks on civil aviation. Where a country refuses extradition or prosecution of those who have committed attacks, or refuses to return an aircraft, the seven have undertaken to cease all flights to that country and to halt incoming flights from it.

It is also proposed to expand the list of offences which would trigger such a response to include not just hijackings at present, but also violence to passengers and damage to aircraft.



VENICE SUMMIT

Bomb blasts linked to summit

A POWERFUL car bomb exploded near the US embassy in Rome yesterday and crude grenades hit the grounds of the US and British missions in attacks linked by police to the Venice summit.

Reuter reports.

The early-morning blasts caused considerable damage to cars and buildings near the US embassy but the only casualty was a woman suffering from shock.

Responsibility for the attacks was claimed by the "International Anti-imperialist Brigade."

An official Soviet spokesman raised the spectre yesterday that Mr Mikhail Gorbachev would meet President Ronald Reagan this year to sign an agreement on limiting medium-range nuclear missiles.

"We favour such a summit on the understanding that it brings concrete, positive results," said Mr Boris Pravdyshev of the Foreign Ministry's Information Directorate.

"Is it realistic to expect a meeting of the leaders of our two powers? In our view, it is, and even this year," he told a news briefing in Moscow.

Mr George Schmitz, the US Secretary of State, interviewed in Venice yesterday, said preparations for a third Reagan-Gorbachev summit were proceeding "pretty well" but would not say when it might take place.

Thatcher claims support for economic policy

BY PHILIP STEPHENS

"IT WAS absolutely vital that I came," Mrs Margaret Thatcher, the British Prime Minister, said as she left the seven-nation economic summit yesterday, claiming international endorsement of her government's defence and economic policies.

In ebullient mood after her 18-hour stay in Venice, the Prime Minister praised the summit's three political declarations. The statements, on the Gulf war, on East-West relations, and on terrorism, were all in tune with British policies, she said.

Mrs Thatcher dismissed opposition charges that her visit to the summit had been an elaborate "photo call" to boost her chances in tomorrow's election. Although she had been at the summit for only a short time, it had been "extremely concentrated, very intense."

The Western allies had backed all the things we have been doing. And people want those things to continue."

Despite her crowded schedule, the Prime Minister found time for a 45-minute private meeting with President Ronald Reagan in the President's hotel.

Tokyo growth scheme 'will win go-ahead next month'

BY PHILIP STEPHENS

MR YASUHIRO NAKASONE, Japan's Prime Minister, yesterday pledged that his government next month would secure parliamentary approval for its Y5,000bn (£21.3bn) package of measures to stimulate the country's economy.

The officials said that he was still prepared to introduce the income tax cuts, but the Prime Minister wanted some assurance from opposition parties in the Japanese diet that they would co-operate in implementing future offsetting tax increases.

Mr Nakasone said that the \$200m recycling to aid developing countries would consist of new official and private sector funds over the next three years. The money would be channelled through multilateral development institutions and bilaterally to heavily indebted nations.

Since the government had already allocated \$10bn for the same purpose last year, the total flow of funds during the next three years would be \$30bn. Of that, however, only an unspecified proportion would be direct aid. The rest would have to be raised by international development agencies on the Japanese capital market.

Partners committed to peace at lower arms levels

THE FOLLOWING is a partial text of the general political declaration agreed at the summit.

EAST-WEST RELATIONS

Within existing alliances each of us is resolved to maintain a strong and credible defence which threatens the security of no-one, protects freedom, deters aggression and maintains peace. We shall continue to consult closely on all matters affecting our common interest.

We are following with close interest recent developments in the internal and external policies of the Soviet Union. It is our hope that they will prove to be of great significance for the improvement of political, economic and security relations

between countries of East and West. At the same time, profound differences persist; each of us must remain vigilantly alert in responding to all aspects of Soviet policy.

We reaffirm our commitment to peace and increased security at lower levels of arms. We seek a comprehensive effort to lower tensions and to achieve verifiable arms reductions.

While reaffirming the continuing importance of nuclear deterrence in preserving peace, we note with satisfaction that they will prove to be done in the field of human rights to honour Soviet commitments

made under the Helsinki Final Act. They added a call for a "rapid and total withdrawal" of Soviet forces from Afghanistan and said they wanted greater and freer contacts between the peoples of East and West.

Ahead of the Nato foreign ministers' meeting which opens in Reykjavik on Thursday, the summit did not seek to deal with the substance of the US negotiating position over short and medium range nuclear weapons. But after one of the most thorough examinations ever of arms issues at a world

conflict and especially for a rapid and total withdrawal of Soviet forces from Afghanistan.

We encourage greater contacts, freer interchange of ideas and more extensive dialogue between our people and the people of the Soviet Union and Eastern Europe.

TERORISM

We resolutely condemn all forms of terrorism, including aircraft hijackings and hostage-taking. We confirm the commitment of each of us to the principle of making no concessions to terrorists or their sponsors.

We call for significant and lasting progress in human rights, which is essential to building trust between our societies.

We look for an early and peaceful resolution of regional

conflicts and especially for a rapid and total withdrawal of Soviet forces from Afghanistan.

We encourage greater contacts, freer interchange of ideas and more extensive dialogue between our people and the people of the Soviet Union and Eastern Europe.

ANEXE

In cases where a country refuses extradition or prosecution of those who have committed offences described in the Montreal Convention for the Suppression of Unlawful Acts against the Safety of Civil Aviation and/or does not return the aircraft involved, the heads of state or government are jointly resolved that their governments shall take immediate action to cease flights to that country.

We are agreed that new and concerted international efforts are urgently required to help bring the Iran-Iraq war to an end. We favour the earliest possible negotiated end to the war with the territorial integrity and independence of Iraq and Iran intact.

We call once more upon both parties to negotiate an immediate end to the war. We strongly support the mediation efforts of the United Nations Secretary-General and urge the adoption of just and effective measures by the UN Security Council.

With these objectives in mind,

country concerned as stated in the (1978) Bonn Declaration.

THE GULF WAR

We agree that new and concerted international efforts are urgently required to help bring the Iran-Iraq war to an end. We favour the earliest possible negotiated end to the war with the territorial integrity and independence of Iraq and Iran intact.

We call once more upon both parties to negotiate an immediate end to the war. We strongly support the mediation efforts of the United Nations Secretary-General and urge the adoption of just and effective measures by the UN Security Council.

With these objectives in mind,

W. Germany aims to tone down gloomy OECD economic report

BY DAVID MARCH IN BONN

WEST GERMAN economic policy-making officials are expected in Paris today to try to tone down a gloomy assessment of the country's 1987 economic outlook by the Organisation for Economic Co-operation and Development.

A report by the OECD's secretariat forecasting a marked slowdown in the Federal Republic this year, accompanied by a rise in unemployment, will be discussed at an "examination" of West German policy.

The meeting, a regular feature of analyses of economic performance in the OECD's 24-member countries, precedes official publication next month of the organisation's annual economic survey on the West German economy.

The one-day session, to which the Bonn Government is sending a delegation led by Mr Werner Flandorfer, a senior offi-

cial from the Economics Ministry, is of more than usual significance in view of the international debate over sluggish West German growth prospects.

Officials from the US and Japan will quiz the West German experts on the outlook under the OECD's committee system for reviewing member countries' policies.

The OECD last month revised down its 1987 forecast to 1.5 per cent from 4 per cent for economic growth in the Federal Republic this year.

Following the contraction in the economy in the first quarter — when gross national product is estimated to have declined 1 per cent — the OECD is on the point of revising down further its 1987 growth forecast, perhaps to about 1 per cent.

Although the relative independence of OECD reports on members' economies is highly prized, the organisation is in practice tuncs its conclusions

in line with government thinking in the country concerned. As an example, the secretariat itself, in its latest six-monthly economic outlook in December on prospects for the 24-nation area, is believed to have been persuaded by political pressure to forecast 3 per cent growth for 1987.

In spite of scepticism in Paris over whether this figure would be reached, Bonn at the end of last year laid great store in the optimistic projection of the January general election.

Already in projections drawn up for last month's OECD ministerial meeting in Paris, the Secretariat revised upwards its forecasts for West German unemployment this year to 7.75 per cent of the labour force from 7.5 per cent predicted in December. This compares with 7.9 per cent last year.

The vote confronts the Progress Party with a dilemma, since the attack on Labour's policy of cutting agricultural subsidies is a key element of the party's programme.

It would prefer, however, a no-confidence vote to succeed, for the opposition needs the backing of the small anti-tax Progress Party, which holds the balance of power in the 157-seat Storting (Parliament) and whose two seats won by the Progress Party with a dilemma, since the attack on Labour's policy of cutting agricultural subsidies is a key element of the party's programme.

The cost of developing these aircraft, which will represent the next significant advance in commercial air travel amounted to as much as \$20bn according to some estimates, Mr Harrington said.

On shorter term transatlantic collaboration prospects, Mr Harrington said current programmes of the big three commercial aircraft makers (Boeing, Airbus and McDonnell Douglas) left little room for collaboration.

The only possibility, based on

McDonnell Douglas and Airbus in the below-150 seater aircraft market, is to develop a new Airbus A-330.

Mr Colin Green, vice president for defence and space systems at United Technologies, also expressed concern over some European collaboration which seemed to have "anybody but American flavour".

On shorter term transatlantic collaboration prospects, Mr Harrington said current programmes of the big three commercial aircraft makers (Boeing, Airbus and McDonnell Douglas) left little room for collaboration.

The only possibility, based on

McDonnell Douglas and Airbus in the below-150 seater aircraft market, is to develop a new Airbus A-330.

Mr Colin Green, vice president for defence and space systems at United Technologies, also expressed concern over some European collaboration which seemed to have "anybody but American flavour".

On shorter term transatlantic collaboration prospects, Mr Harrington said current programmes of the big three commercial aircraft makers (Boeing, Airbus and McDonnell Douglas) left little room for collaboration.

The only possibility, based on

McDonnell Douglas and Airbus in the below-150 seater aircraft market, is to develop a new Airbus A-330.

Mr Colin Green, vice president for defence and space systems at United Technologies, also expressed concern over some European collaboration which seemed to have "anybody but American flavour".

On shorter term transatlantic collaboration prospects, Mr Harrington said current programmes of the big three commercial aircraft makers (Boeing, Airbus and McDonnell Douglas) left little room for collaboration.

The only possibility, based on

McDonnell Douglas and Airbus in the below-150 seater aircraft market, is to develop a new Airbus A-330.

Mr Colin Green, vice president for defence and space systems at United Technologies, also expressed concern over some European collaboration which seemed to have "anybody but American flavour".

On shorter term transatlantic collaboration prospects, Mr Harrington said current programmes of the big three commercial aircraft makers (Boeing, Airbus and McDonnell Douglas) left little room for collaboration.

The only possibility, based on

McDonnell Douglas and Airbus in the below-150 seater aircraft

EUROPEAN NEWS

A decade of decline has made the party realistic about its election prospects, writes John Wyles

Italy's Communists look for triumphant defeat

"LET ME tell you that 30 per cent would not be a defeat, but a great victory," was a surprisingly defensive claim from a very unexpected quarter. With the parties which formed the last Italian coalition Government wrangling ceaselessly and offering only slender promise that they will resume their collaboration after the election on June 14, a leading spokesman for the opposition was none the less doubtful of any gain for his party.

But predictive caution is the watchword in the Partito Comunista Italiano (PCI) after the vicissitudes of the past decade. There have been times in recent years when the Socialist Mr Gianni de Michelis' highly partisan view of the campaign for the European elections in June 1984, did deliver a sympathetic bonus which enabled it to carry off a third of the vote and to achieve the long desired sorpasso—a higher share than the other main Italian party, the Christian Democrats.

The general feeling this time is that the sorpasso will only be repeated if the Christian Democrats' vote erodes even more seriously than the PCI's. After more than 40 years in

realism. While in nothing like such dire straits as its French and Spanish counterparts, the party's spokesman on economic affairs acknowledges that the 1980s have so far been a decade of decline for it.

From a post-war peak in 1976 of 34.4 per cent, the party's share of the vote has slid to 29.9 per cent in 1983. A parallel decline in local elections has cost the PCI the control of many of the northern and central Italian strongholds which at one time in the 1970s appeared to be its springboard to national government.

The death of its highly effective and popular former leader, Enrico Berlinguer, during the campaign for the European elections in June 1984, did deliver a sympathetic bonus which enabled it to carry off a third of the vote and to achieve the long desired sorpasso—a higher share than the other main Italian party, the Christian Democrats.

Despite its name, the party believes it is now in the European social democratic mainstream and that it has made all the adjustments necessary to be considered so.

"We are no longer a Marxist-Leninist party, we are now ideological," says Mr Reichlin.

As one of the inspirations behind the Eurocommunism of the 1970s, the party supports membership of Nato and the European Community, favours a mixed economy, is ready to join in coalition governments with "bourgeois" parties and believes that it has played a

permanent opposition, the Communist party is throbbing with an understandably impatient desire for a share of power. Its leader, 69-year-old Alessandro Natta is a thoroughly decent but rather uninspiring man, urging Italians to vote for "the democratic alternative."

The party's insistent theme is that Italy's "limping democracy" can only be revitalised by

Despite its name, the party believes it is now in the European social democratic mainstream and that it has made all the adjustments necessary to be considered so.

change to an administration involving the Communists and the previous coalition of Christian Democrats, Socialists, Republicans, Social Democrats and Liberals is a formula which cannot be repeated because of its internal contradictions.

Despite its name, the party leadership sincerely believes that the PCI is now in the European social democratic mainstream and that it has made all the adjustments necessary to be considered so.

which Mr Natta is entreating to join him in forming a left-wing democratic alternative if they can muster a majority after the election.

The principal target is Mr Bettino Craxi, the Socialist party leader, who prefers instead, to deal out rhetorical punishment to the PCI for its opposition to the government he led for three and a half years.

Though Mr Craxi profited enormously from the Communists' failed attempt to mobilise working class support behind a referendum opposing his moves to cut wage indexation, the Socialist leader is unforgiving and dreams of pushing the PCI right out to the political margins.

Mr Craxi implies that only when, like President Francois Mitterrand in France, he is in a position to dictate his terms to the Communists might he then contemplate an alliance. But since the Socialists took only 11.4 per cent of the vote in 1983, as Mr Natta has pointed out, the process might take 50 years.

If Mr Craxi will not go with the Communists, then certainly none of the other centre parties

Moscow ready to open up N-test sites

BY WILLIAM DULLFORCE IN GENEVA

THE SOVIET UNION yesterday proposed the establishment of a permanent international inspectorate to monitor a nuclear test ban and announced its readiness to open its test sites to mandatory inspection.

Calling on the 40-nation UN conference on disarmament to set up a committee to negotiate without delay a comprehensive nuclear test ban Mr Vladimir Petrovsky, the Deputy Foreign Minister, tabled a document spelling out the "main provisions" of a treaty agreed by the Warsaw Pact countries.

It was, he said, a "qualitatively new document, comprising the spirit of new political thinking, not a rehash of older Soviet proposals."

Verification of countries' compliance with the treaty would be effected by an institute of international inspectors with access to an international network of seismic control stations.

The safeguards scheme operated by the International Atomic Energy Agency to ensure that nuclear technology is transferred only for peaceful purposes was a god prototype, Mr Petrovsky said.

A state challenged by challenging would be obliged to allow "unconditional access" to the location designated within a shorter time than one week under the Soviet proposal.

Mr Petrovsky was sure that all the technical details of a verification system could be worked out in the negotiations once the principles had been agreed.

He denied that the Soviet move on the first day of the conference's resumption aimed

at circumventing the bilateral talks with the US which at the end of the fifth session on May 29 were still stalled over an agenda.

Agreement on a complete test ban has been one of the centrepieces of the arms control proposals vigorously promoted over the past 18 months by Mr Mikhail Gorbachev.

The US has insisted on continuing nuclear tests in order to ensure the modernisation, safety and deterrent quality of its weapons. It has favoured a step by step approach to a comprehensive test ban with agreement on tighter verification measures.

These would enable the US Senate to ratify two treaties negotiated in the 1970s limiting tests to 150 kilotons, the Reagan Administration claims.

In a second phase Washington would negotiate with the Soviet Union a programme to reduce and ultimately end nuclear testing.

In the last round of the bilateral talks the Soviet Union agreed that a comprehensive test ban could be approached gradually through intermediate limits on the number and yield of nuclear explosions.

Legislative action by the US Congress and the Supreme Soviet could limit the yield of explosions to one kiloton and reduce their number to a minimum, Mr Petrovsky said yesterday.

However, he confirmed, Moscow continues to insist that in any new treaty the US must affirm its commitment to the total elimination of nuclear tests.

Gonzalez on defensive as Spain votes in three polls

BY DAVID WHITE IN MADRID

A DEFENSIVE stance by Mr Felipe Gonzalez, Spain's Socialist Prime Minister, and an all-out bid by the right-wing opposition to capture young voters marked the closing stage of campaigning for today's three-ballot contest for town halls, regional governments and European Parliament seats.

Appearing in the last party political broadcast of the campaign on Monday night, Mr Gonzalez based his appeal on achievements made at local

level and on the Government's role in presiding over Spain's EC entry. He pleaded for "confidence and support" for incumbents. Socialist local governments, making no mention of municipalities and regions where the Socialists are standing as an opposition party.

The Socialists currently hold about 2,600 of Spain's 8,000 municipalities, including most of the big towns, and run 11 of the 13 regional governments up for election.

Countryside campaign takes off

By Diana Smith in Lisbon

ENVIRONMENT MINISTERS from the 21 member states of the Council of Europe meet in Lisbon later this week to debate the urgent question of protection of rural areas.

In their fifth summit meeting since the 1972 Stockholm United Nations Conference on the Environment, the ministers will shift their emphasis from wildlife preservation and protection of vanishing species, lynchpin of Council of Europe environmental programmes and conventions in the past decade, to integrated development and protection of the rural world: the need for a better balance between agriculture, urbanisation, industry and tourism, water and soil conservation, the problems of population drift from countryside to the city, environmental requirements in agricultural and forestry policies, the impact of energy production and the development of renewable energy sources.

The Lisbon ministerial meeting coincides with the launching of the Council of Europe's 18-month Europe-wide Campaign for the Countryside, aimed at developing a strategy, with the greater participation of European citizens, for the rural world.

Although West Germany was keen to have the countryside campaign launched there, Portugal was chosen as the launching-site at a particularly opposite time when its recent membership of the European Community is boosting its antiquated agriculture and its countryside is threatened by haphazard industrial development and urbanisation.

This is the third time since the restoration of democracy that Spaniards will be voting for municipal councils, the second time for the regions in question (four other regions have already had their elections) and the first time in a direct ballot for the country's 60 seats in the European Parliament.

Pre-election polls have suggested that the Socialists risk losing their grasp on key cities including Madrid, Barcelona,

Valencia and Mr Gonzalez's home base of Seville, where the Prime Minister wound up the party campaign on Monday night. They also indicated that the Democratic and Social Centre (CDS) Party led by former Premier Mr Adolfo Suarez was likely to hold the balance of power in several regions.

On the right, Mr Antonio Hernandez Mancha, the new 36-year-old leader of Popular Alliance, the main opposition party, concluded his campaign

with promises to help families with drug problems, to find solutions for youth unemployment and to freeze local taxes.

Mr Hernandez Mancha faces

the prospect of a weaker vote in the local elections than in the European ballot, where his predecessor, Mr Manuel Fraga, heads the list of Popular Alliance candidates.

Gonzalez: stressing local achievements



ADVERTISEMENT

INSIDE CORPORATE STRATEGY

Nokia-Mobira: A Message on the Move

"We are part of the biggest, most complex machine in the world," says Jorma U Nieminen, President of Nokia-Mobira. He means the telephone network, and the hyperbole is understandable. His company is one of the world's leading specialists in mobile communications.

Nokia-Mobira stands for more than automobile luxury. The efficiency of mobile communications is opening new prospects in the developing world too. This year the total world subscriber base for public mobile telephones is predicted to top 1½ million.



Nieminen of Nokia-Mobira: First in mobile phones

By Patrick Humphreys, Nordic Communications Corporation

"We can bring communication to people who would otherwise be quite isolated," Nieminen claims. "This is not strategy. It's a fact of life."

Nokia-Mobira's net sales grew 120% in 1985 and another 34% in 1986. Exports now stand at 70% of sales. The company's edge over its Japanese and American competitors is that they are the newcomers. "We've been developing this field for 17 years.

The other advantage they have is a thriving home market. The Nordic Mobile Telephone System (NMT), which began in 1981, was the first full-scale cellular service in the world."

Synthesis of systems

The North of Europe is maintaining its technical lead with a second generation automatic service. Its new mobile phone network, the NMT 900, has been specifically designed to overcome radio congestion in city areas. In the United Kingdom, for example, it would mean that 4.5 million people could have mobile telephones without jamming up the system."

A modern mobile phone network is a synthesis of advanced radio and computer systems.

Public, cellular mobile tele-

phone markets account for 80% of company turnover. Two other areas are private mobile radio such as that used by the police or taxis and the fast-growing sector of nationwide paging.

Up to now the company has been an equipment manufacturer only but in April this year it bought the only nationwide paging system in the United States, Cue Paging. Nieminen broadly defines company interests as "everything related to mobile communications."

Nokia-Mobira is a part of Nokia, Finland's largest privately-owned industrial enterprise with net sales of about 12 billion Finnish marks last year. Electronic products now dominate the group's product range and exports and foreign production account for half of turnover.

In addition to its production plants at home, Nokia-Mobira has a joint venture in South Korea with Tandy Corporation to make mobile telephones for North America.

The Korean products, sold in North America under Tandy's Radio Shack name, are up against competition from Mobira's own exports to the region. Another joint venture, with Matra in

France, produces and markets equipment under both companies' trade marks.

Appeal of productivity

Pirjo Kekäläinen-Torvinen, in charge of new business develop-

user. The productivity benefits, it says, can be well in excess of 20%.

"In most cases the investment in mobile telephones falls into the category of something that firms cannot afford not to have. This

NOKIA MOBIRA

A subsidiary of Nokia Corporation

Nokia-Mobira, Box 86, SF-24101 Salo, Finland Tel: 824 6101

Nokia Ltd, Cambridge Park, Milton Road, Cambridge CB4 4OH, England Tel: 0223 862 782

Nokia-Mobira Inc, 2300 Tall Pines Drive, suite 100, Largo FL 33541, USA Tel: 813 536 6553

Matra-Nokia Radiomobiles S.A., 4 Ave Albert Einstein, Eaubourg, 78190 Trappes, France Tel: 30 85 37 37

Nokia Products Ltd, 300 Dryer Drive West, Ajax, Ontario L1B 4M7, Canada Tel: 416 427 6854

Nokia-Mobira (Norway), Hvervannsbakken 8, Postboks 73, N-2013 Skjetten, Norway Tel: 47-2-740 210

Nokia-Mobira (Denmark), Vallensbækvej 35, DK-2600 Glostrup, Denmark Tel: 45-2-457 800

ment, is not a believer in one single strategy. "In a fast-developing sector, you can't be categorical about manufacturing or marketing or distribution.

When public mobile telephones got started, in the Nordic countries, this was a home market so market entry was different. As new markets have opened, the scope has been different and so have the rules one has to play by.

"One factor is who operates the system. Also whether one sells the telephones direct to the public or to the national PTT which then leases them. Then what are the market conditions, the competitive situation, the timetable, the size of the market and so on."

One key to growth is shrugging off the luxury image of mobile communications. The primary appeal of mobile phones is to the executive who must travel and take care of business at the same time. Nokia-Mobira claims that the cost of a mobile phone is only 3% of the annual cost to the employer of the typical potential

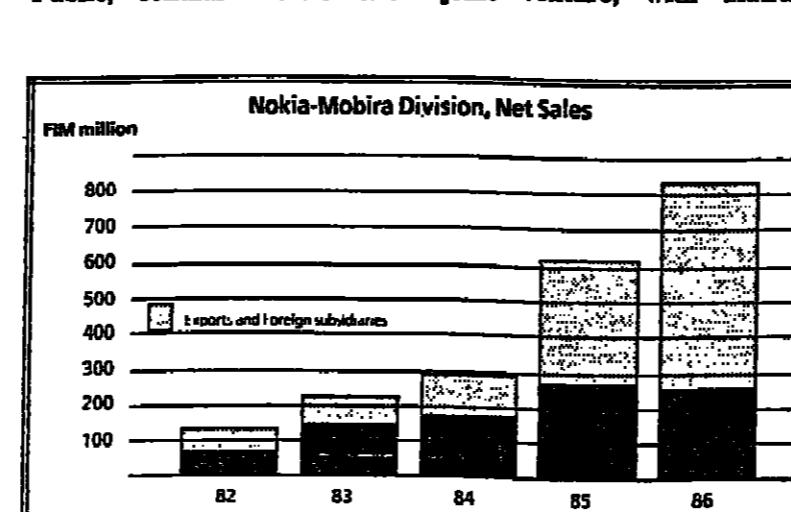
can be seen in the fact that in Scandinavia, more than 1.5% of the population are subscribers."

Developing Asian markets

Nokia-Mobira estimates its share of the total world market for cellular phones at 15% in 1986. It is the market leader in Scandinavia with 26% of sales and it has some 14% of Britain's TACS market. "There are no official statistics for the US market but the best estimates show we have over 15%," says Nieminen.

But the appeal of mobile communications is not limited to Europe and North America. Mobira is supplying complete cellular radio systems to Turkey and China and distributing mobile telephones in Malaysia, Thailand and Hong Kong.

Declares the company president: "There's no country in the world where a mobile telephone service would not be a good investment. This is like the construction of railways 100 years ago."



the crowd. Many young people had come from cities as far as Rostock and Dresden just to hear if not see their rock music idols perform in West Berlin. But they were not permitted to get close to the border as the authorities feared they might try to storm the Wall.

As on the previous nights, fans defiantly began singing the Internationale, the Communist hymn. They chanted "The Wall must go" and sang the refrain from a new West Berlin pop song "Berlin, Berlin, your heart knows no walls." But they also rhythmically called out the name of Mikhail Gorbachev, the reform-minded Soviet leader who is especially popular among younger East Germans. Empty bottles and cans flew at the police ranks.

As on Sunday night, thousands of young East German rock fans were politicised by the refusal of the authorities to let them vicariously attend a performance in West Berlin. Policemen, led by plainclothes officers of the East German State Security Ministry, swung into action. Batons cracked down on the young

OVERSEAS NEWS

Farmers' army to oppose Philippine reform

SUGARCAKE farmers in the central Philippines have organised a private army to oppose government plans to break up big landholdings and distribute them to the poor, Reuters reports from Bacolod.

Plantation owners said 200 men had joined their army and were being trained in a secret camp in Negros Occidental province.

The plantation owners, who asked not to be identified, presented several members of their army and their weapons at a news conference outside Bacolod, the provincial capital.

A spokesman for the group said they fear President Corazon Aquino will begin a sweeping land reform programme that would limit private land ownership to seven hectares.

A presidential spokesman last week said President Aquino, whose family owns a 6,000-hectare sugar-cane plantation north of Manila, was expected to issue a decree before the newly-elected Congress convenes on June 27.

"It is our view that Congress should be the one to decide the agrarian reform program and not the president," the spokesman said. "Technocrats around the president have no right to decide the fate of Negros."

Afghan guerrilla attack leaves 80 Russians dead

EIGHTY Soviet personnel have been killed in an attack by Moslem guerrillas on a camp north of the Afghan capital of Kabul, Western diplomats said yesterday. Reuters reports from Islamabad.

They quoted reports received from Afghanistan as saying two Russians were also captured in the attack at Khenjan on the Salang highway, the main land link between Kabul and the Soviet border.

The diplomats said there had been intense fighting in the past week around Kabul as Moscow-backed guerrillas

lemon guerrillas fighting the Soviet-backed government began re-infiltrating.

Soviet forces had been seeking to counter rebel activity to the north with bombing and artillery strikes.

The guerrillas had shot down some 28 aircraft during May, including a transport plane in which 12 Afghan military pilots were killed on May 29.

Western military experts estimate there are some 115,000 Soviet troops in Afghanistan helping the Afghan army fight Western-backed guerrillas.

Notice of Redemption and Termination of Conversion Rights

Komatsu Ltd.

(Kabushiki Kaisha Komatsu Seisakusho)

7½% Convertible Debentures due June 30, 1990

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of July 1, 1975, as supplemented by a First Supplemental Indenture dated as of September 1, 1982 (effective as of October 1, 1982) between Komatsu Ltd. (the "Company") and First National City Bank, N.A. as the "Trustee" under which the above-designated Debentures were issued, \$241,000 aggregate principal amount of the said Debentures of the following distinctive numbers has been drawn by lot for redemption on June 30, 1987 through the operation of the sinking fund at the redemption price of 100% of the principal amount thereof:

REGISTERED DEBENTURES WITH PREFIX LETTERS RM

(The principal amount thereof to be redeemed appearing in parentheses after the number)

| | | | | | | | | | | | | | |
|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| 520 | 5245 | 5246 | 5250 | 5254 | 5255 | 5256 | 5257 | 5258 | 5259 | 5260 | 5262 | 5263 | 5264 |
| 520 | 5247 | 5251 | 5255 | 5256 | 5257 | 5258 | 5259 | 5260 | 5261 | 5262 | 5263 | 5264 | 5265 |
| 5240 | 5248 | 5249 | 5252 | 5255 | 5256 | 5257 | 5258 | 5259 | 5260 | 5261 | 5262 | 5263 | 5264 |
| 5241 | 5245 | 5246 | 5250 | 5254 | 5255 | 5256 | 5257 | 5258 | 5259 | 5260 | 5261 | 5262 | 5263 |

REGISTERED DEBENTURES WITH PREFIX LETTERS RV

(The principal amount thereof to be redeemed appearing in parentheses after the number)

| | | | | | | | | | | | | | |
|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 500 | 503 | 503 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 | 514 |
| 500 | 503 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 | 514 | 515 |
| 501 | 500 | 501 | 502 | 503 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 |
| 502 | 501 | 502 | 503 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 |
| 503 | 502 | 503 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 | 514 |
| 504 | 503 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 | 514 | 515 |
| 505 | 504 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 | 514 | 515 | 516 |
| 506 | 505 | 506 | 507 | 508 | 509 | 510 | 511 | 512 | 513 | 514 | 515 | 516 | 517 |

REGISTERED DEBENTURES WITH PREFIX LETTERS RR

(The principal amount thereof to be redeemed appearing in parentheses after the number)

| | | | | | | | | | | | | | |
|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| 1404 | 1400 | 1401 | 1402 | 1403 | 1404 | 1405 | 1406 | 1407 | 1408 | 1409 | 1410 | 1411 | 1412 |
| 1404 | 1400 | 1401 | 1402 | 1403 | 1404 | 1405 | 1406 | 1407 | 1408 | 1409 | 1410 | 1411 | 1412 |

COUPON DEBENTURES WITH PREFIX LETTER M

(The principal amount thereof to be redeemed in full at \$1,000 each)

| | | | | | | | | | | | | | |
|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|-----|-----|-----|-----|
| 905 | 906 | 907 | 908 | 909 | 910 | 911 | 912 | 913 | 914 | 915 | 916 | 917 | 918 |
| 907 | 908 | 909 | 910 | 911 | 912 | 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 |
| 908 | 909 | 910 | 911 | 912 | 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 |
| 909 | 910 | 911 | 912 | 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 |
| 910 | 911 | 912 | 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 |
| 911 | 912 | 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 |
| 912 | 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 |
| 913 | 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 |
| 914 | 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 |
| 915 | 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 |
| 916 | 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 |
| 917 | 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 |
| 918 | 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 |
| 919 | 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 |
| 920 | 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 |
| 921 | 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 |
| 922 | 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 |
| 923 | 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 |
| 924 | 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 |
| 925 | 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 |
| 926 | 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 |
| 927 | 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 |
| 928 | 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 |
| 929 | 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 |
| 930 | 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 |
| 931 | 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 |
| 932 | 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 |
| 933 | 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 |
| 934 | 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 |
| 935 | 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 |
| 936 | 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 | 949 |
| 937 | 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 | 949 | 950 |
| 938 | 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 | 949 | 950 | 951 |
| 939 | 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 | 949 | 950 | 951 | 952 |
| 940 | 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 | 949 | 950 | 951 | 952 | 953 |
| 941 | 942 | 943 | 944 | 945 | 946 | 947 | 948 | 949 | 950</td | | | | |

UK NEWS

Trafalgar plans £21m oil assets disposal to BP

BY LUCY KELLAWAY

TRAFALGAR HOUSE, one of the biggest explorers for oil onshore in the UK, is negotiating with BP for the sale of some of its onshore oil assets for about £21m.

Trafalgar's decision to reduce its exposure to onshore exploration is a reflection of the disappointing results from onshore drilling in the UK, and a result of changes in last year's budget which made onshore exploration costs no longer allowable against petroleum revenue tax from offshore fields.

The move comes as other oil companies have been expressing reservations about the prospects for onshore oil in the UK. Since the 230m barrel Wytch Farm field was discovered in Dorset on the south coast of England more than 10 years ago, there have been no further major finds.

One of the few other producing fields, Humble Grove, in which Trafalgar has a 25 per cent stake, is now thought to contain only half the recoverable reserves initially estimated.

BP, which has the most successful onshore company with a 50 per cent interest in Wytch Farm, has been steadily adding to onshore reserves over the past two years. The acreage which it is proposing to buy from Trafalgar is concentrated in the East Midlands, Yorkshire

and Humberside, with much of it in blocks in which BP already has a stake.

Mr Williamson said yesterday that Trafalgar would retain half of its interest in Humble Grove as well as most of its unexplored acreage. He said that some of the areas in which the company had explored had proved disappointing, especially in the East Midlands.

However, he said Trafalgar had made encouraging gas finds in North Yorkshire, which BP was particularly interested in acquiring.

Trafalgar became involved in onshore exploration through the purchase of Candecca Resources in 1984 for £75.5m, which then had more onshore UK acreage than any other company.

Although the costs of looking for and recovering oil onshore are considerably lower than in North Sea, some companies have been put off by the delays involved in obtaining planning permission to drill for and produce oil, which have resulted in plans being postponed for several years.

Trafalgar said that it would make up for its reduced onshore acreage by expanding its presence in the North Sea. Mr Williamson said that the company was looking for opportunities to pick up further exploration interests.

System X fault fixed

BY DAVID THOMAS

GEC, the UK electronics group, has had to replace a key component in many of British Telecom's System X digital telephone exchanges because it has developed a fault.

The fault, which has not affected exchanges delivered by Plessey, the other System X manufacturer, resulted in problems such as calls being wrongly routed or mistakenly connecting the engaged tone.

BT discovered the fault, which it regarded as a major problem, earlier this year in line cards, a component with an important role in the routing of telephone calls.

The faulty line cards were in some exchanges delivered by GEC early in the System X installation programme.

GEC immediately replaced a large number of older line cards with more modern ones, and is still trying to find the cause of the fault.

GEC and BT are due to discuss the fault's financial implications this month, although BT is not seeking straightforward financial compensation.

The outcome of those negotiations will be affected by whether BT decides to keep the replacement line cards or to take back the older line cards once the fault has been corrected.

The negotiations could result in GEC having to make a payment to BT, but such a payment is not expected to be large.

More civil servants join strike over pay

By Philip Bassett

THIS GOVERNMENT acknowledged last night that the numbers of civil servants taking part in the second day of the two-day strikes in the service over pay showed an increase yesterday.

The rise was in line with the predictions of leaders of the Civil and Public Services Association and Society of Civil and Public Servants. It is likely to be taken by union leaders as a further indication of continuing membership support for the action, even in the face of this week's general election which makes the outcome of the dispute difficult to gauge.

The Treasury said that some 99,500 civil servants took part in the action, up from 97,500 the previous day. Many Government offices were again closed to the public and action by customs officers again hit export cargoes at Dover. Air traffic got back to normal, however, after a resumption of work by air traffic assistants.

White-collar union Nalgo, Britain's fourth-largest, yesterday took a step closer to an open alliance with the Labour Party by voting to ballot in favour of a political fund.

M&G urges break-up of underwriting cartel

BY NIKKI TAIT

M&G, Britain's largest unit trust group and renowned for its independent views, is suggesting that costs of corporate equityraising should be reduced by a break-up of the established underwriting cartel.

Under standard practice in the City of London institutional investors currently receive a commission of 1.25 per cent for sub-underwriting rights issues, placings for cash or offers-for-sale. The commission is usually justified on the grounds that the investors would have to pick up the shares if the issue flopped.

However, Mr David Tucker, managing director of M & G Securities and a director of the group, argues that the risk is different between these different types of issue. He says that even in rights issues, the risks change substantially depending on the quality of the company involved, pricing and so on. In addition, the growth in institutional holdings has changed the risk factor.

The existing underwriting committee structure may well become necessary 30 years ago, he argues in the latest issue of *The Treasurer*, the official journal of the Association of Corporate Treasurers.

"It is no longer appropriate to an institutionally-dominated corporate society where the institutions are effectively taking commissions for underwriting their own subscriptions."

Financial brokers to deal on computer

By Terry Dodsworth

A COMPUTERISED network that will allow brokers in the financial services industries to transact contracts on screen will be launched in the UK next January.

The scheme, backed by Digital Equipment Corporation (DEC), the second largest computer company in the US, is likely to be the first of its kind in the world, mirroring that kind of transaction processing that has swept through the London Stock Exchange.

The underwriting committee structure, however, is deeply ingrained, and in the words of one major institution, Mr Tucker is something of a lone voice".

Those opposed to Mr Tucker's argument claim that the underwriting fee is justified by the risks, and that companies do have flexibility in the discount at which they offer the new shares.

In general, discounts have fallen since Big Bang, or deregulation of the City of London last October. Moreover, an alternative often held out to paying underwriting fees is a "deep discount" issue, where the price at which the new shares are offered is sufficiently low to make underwriting unnecessary - a route taken recently by both the Prudential, the insurance group and National Westminster bank.

Lex, Page 26

Liffe suspends and fines three traders after investigation

BY ALEXANDER NICOLL, EUROMARKETS CORRESPONDENT

LONDON International Financial Futures Exchange yesterday fined three traders £1,000 each, suspended them for a week and reprimanded a member firm in the first results of a five-month investigation of rule breaches.

Penalties agreed by a disciplinary panel on about 12 other individuals and firms were not disclosed because they are subject to appeal to the Liffe board, which is expected to review the cases within the next two weeks.

One other trader is not appealing, but details of that case will not be revealed until later this week when the penalty comes before Liffe's membership and rules committee, which must endorse suspensions of more than a week.

The three traders penalised were found to have broken, on specified days last year, an exchange rule requiring all traders to be carried out through the "open outcry" method commonly employed in futures pits.

This means that bids and offers must be shown to the marketplace and not prearranged between dealers.

The three, whose suspensions began yesterday, are Mr Gordon Lawrence, a broker at Alexander House, Mr Tony Meure, a broker

at David Morgan Futures, and Mr Steve McGinn, an independent or "local" trader.

Fulton Prebon Futures, a firm which clears trades for other Liffe members, was found to have violated an exchange rule because of poor internal controls.

The inaccuracy of its systems to ensure that business was being conducted in accordance with Liffe rules could have brought the exchange into disrepute, Liffe said.

Fulton Prebon said the breaches occurred in early 1986 when it was not a full clearing member of Liffe. "We are now a full clearing member and our systems are such that incidents of this nature could no longer go undetected."

The firm said the breach was technical and minor in the context of the overall Liffe investigation.

The probe, the most serious in Liffe's nearly five year history and seen as an important test of its self-regulatory role, centred on pre-arranged trades which were thought to be linked to avoidance of UK tax.

The UK arm of Cargill, the US commodity trading group, and its former senior floor trader are among those which have been under investigation.



They can't face it at the office. Can you?

Ask any of the girls in your office what troubles them most about modern monitors or VDUs and they'll soon tell you... the screen is too small showing only two-fifths of a whole page, accompanied with poor resolution and screen flicker, it's tiring and irritating on the eyes.

So, it's not really surprising if they can't face up to all those extra letters, documents and daily figures.

Well, from now on, they will be able to happily face up to it, because there's a New monitor specially designed with the operator in mind, - perhaps it won't surprise you to hear that it's called the "EASYREADER".

Whole (A4) Page - Black and White Image.

The EASYREADER has a flat screen that displays a whole (vertical) page at a time, which allows for a full 70 lines of typing, so the operator can see exactly what she is doing, without continually "reeling out". It also conveys a clear, clean sharp high resolution image in black on white - or if you prefer, white on black.

Refreshingly Easier On The Eyes.

Because the EASYREADER technology "refreshes" the image more frequently than most standard monitors it conveys a "flicker-free" image so it is less tiring on the

eyes. But, this is simply because it was designed with the operator in mind.

But Is It Compatible?

The EASYREADER is "IBM compatible" and most importantly is compatible with nearly every "standard" character configuration available so you needn't worry about it complementing your current hardware or software.

Unique EASYREADER Rental Scheme.

The EASYREADER is available on an exclusive rental scheme of £10.92* per week and what is really remarkable about the EASYREADER Rental Package is that it includes FREE installation and FREE servicing and a special telephone "HELPLINE" service manned by highly trained engineers as well as a guaranteed "Next Day" FIX - except in remote areas.

FIND OUT TODAY... BEFORE YOUR STAFF DO.

TELEPHONE: 0425 471403

or complete and clip the coupon for more information and a free demonstration.

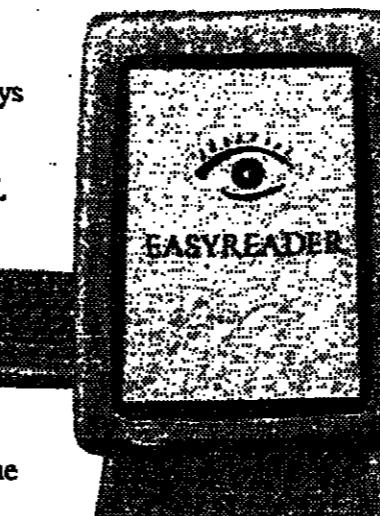
Company Name _____

Address _____

Code _____ Tel. _____

Position held/Person to receive the demonstration

Send FREEPST to: CST Ltd Freepost Ringwood Hants BH24 3QR



The New "EASYREADER" monitor
EASY TO WORK WITH - EASY ON THE EYES

The word is . . .

Privatisation

Privatisation is sweeping the world, and no country has more experience of it than the United Kingdom.

That is why legislators, officials, bankers and businessmen from across the globe will be meeting at The London Conference on Privatisation, July 6-7.

Discussing the politics, economics, and mechanics of privatisation will be the chairman of privatised companies and expert insiders including:

* John Moore MP, UK Secretary of State for Transport and co-ordinator of several privatisation measures;

* Colin Marshall, chief executive of British Airways;

* Sir Keith Sturz, Chairman of Associated British Ports;

* Gary Grimstone, merchant banker and former privatisation strategist in HM Treasury, and

* Tony Carlisle, marketing expert behind the sale of Telecom and other state enterprises

The registration fee for The London Conference on Privatisation is £295 plus £44.25 VAT.

For reservations contact:

The Adam Smith Institute

2 Abbey Orchard Street

London SW1P 2JH

Telephone: 01-222 4995

Telex: 931770 WIBU G





New York gives you
many hotels to choose from.
But only one St. Regis.

WORLD'S LEADING INVESTMENT LETTER
—In its 23rd year—
Winner of more awards than all other newsletters combined
Lifetime subscriptions:
£1,000 (UK); \$1,500 (USA)
(1 year: £250; Trial: \$35/£237)

INTERNATIONAL HARRY SCHULZ LETTER
Highly acclaimed & advised—
Guinness Book
PO Box 822, CH1001
Lausanne, Switzerland
—A freedom fighter letter—

BUSINESS IN THE COMMUNITY
The Financial Times is proposing publishing this survey on
WEDNESDAY JULY 15 1987
For full details, contact:
ANDREW WOOD
on 01-245 5116
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Company Notices

GOLD FIELDS GROUP

DECLARATION OF DIVIDENDS

The following final dividends have been declared in South African currency, payable to members registered in the books of the companies concerned at the close of business on 25 June 1987:

| Name of Company | Dividend No. | Amount per share (cents) |
|--|--------------|--------------------------|
| De Beers Group of Companies Incorporated in the Republic of South Africa | 9 | 40 |
| De Beers Gold Mining Company Limited (Registration No. 74/00160/08) | 61 | 145 |
| Diamond Consolidated Limited (Registration No. 05/24709/06) | 28 | 210 |
| Karoo Gold Mining Company Limited (Registration No. 64/04462/08) | 35 | 80 |
| Libanon Gold Mining Company Limited (Registration No. 64/05532/08) | 73 | 250 |
| Venturaspoort Gold Mining Company Limited (Registration No. 65/05532/08) | 94 | 180 |
| West Coast Gold Mining Company Limited (Registration No. 65/06165/08) | 82 | 30 |

Warrants payable on 5 August 1987 will be posted on or about 4 August 1987. Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the companies.

Requests for payment of the dividends in South African currency by members of the United Kingdom register must be received by the companies concerned on or before 25 June 1987 in accordance with the above mentioned conditions.

The registers of members of the above companies will be closed from 27 June to 3 July 1987, inclusive.

London Office:
31 Charles II Street
St James's Square
London SW1Y 4AG
9 June 1987

FIDELITY FAR EAST FUND

Societe d'Investissement à Capital Variable
13, Boulevard de la Foire
R.C. Luxembourg B 16726

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the shareholders of FIDELITY FAR EAST FUND, a societe d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg ("the Fund"), will be held at the principal and registered office of the Fund, 13, Boulevard de la Foire, Luxembourg, at 11 a.m. on June 30, 1987, specifically, but without limitation, for the following purposes:

- Presentation of the Report of the Board of Directors;
- Presentation of the Report of the Statutory Auditor;
- Approval of the balance sheet and income statement for the financial year ended February 28, 1987;
- Discharge of Board of Directors and the Statutory Auditor;
- Election of eight (8) Directors, specifically the re-election of Johnson 3d, William L. Byrnes, Charles A. Fraser, Hisashi Kurukawa, John M. S. Parton, Harry G. A. Seggerman and H. F. van den Heven, and the election of Compagnie Fiduciaire;
- Election of the Statutory Auditor; specifically the election of Coopers & Lybrand, Luxembourg City;
- Authorisation of the Board of Directors to declare dividends in respect of the financial year ended February 28, 1987, if necessary, to enable the Fund to qualify for "distributor" status under United Kingdom tax law; and
- Consideration of such other business as may properly come before the meeting.

Approval of the above items of the Agenda will require no quorum and the affirmative vote of a majority of the shares present or represented at the Meeting. Subject to the limitations imposed by law and the Articles of Incorporation of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

BY ORDER OF THE BOARD OF DIRECTORS

Dated: May 29, 1987

South Oxfordshire

The Financial Times is proposing publishing this Survey on
FRIDAY JULY 17 1987

For full details, contact:

ANDREW WOOD

on 01-248 5116

US video group plans British rental chain

By Raymond Snoddy

WEST COAST Video, the third-largest US video rental chain, yesterday launched a franchise operation in the UK which it hopes will lead to the creation of a national chain of up to 500 people.

Mr Elliot Stone founded West Coast in Philadelphia four years ago because he could never find the film he wanted to rent. He says he has tried to do for video what McDonalds did for hamburgers. Total revenues of West Coast stores in the US now amounts to \$10m a year - \$2m of it in company-owned rather than franchise stores.

West Coast has an agreement with Manchester businessman Mr Kenneth Taylor to launch West Coast video stores in the UK. Mr Taylor, whose company will be called West Coast Video Enterprises, plans to open its first three stores in the Manchester area in September.

Mr Taylor, who has worked previously in car retailing and advertising, plans to open 50 video stores all over the country and find an additional 450 franchises.

He believes the day of the small local video shop may be about to pass in the way that big supermarket chains transformed the grocery trade.

"In the end there will be about four chains in the UK, and we intend being in a very substantial position," Mr Taylor said yesterday.

The UK video market was worth £375m last year, according to British Videogram Association figures. But only 30 per cent of 9.5m homes with video recorders now regularly rent films from video shops.

This percentage, Mr Taylor believes, can be greatly improved by introducing modern retailing methods and attracting the family audience.

West Coast video shops are computerised, have on average 2,000-4,000 sq ft, stock between 3,000 and 10,000 film titles and have 40-50 copies of popular films.

Mr Stone says franchisees need between £150,000-£200,000 to set up in business. This includes £18,000 which covers franchise fee and rights to the computer software system.

Mr Stone says franchisees need between £150,000-£200,000 to set up in business. This includes £18,000 which covers franchise fee and rights to the computer software system.

CITROËN will launch its AX tomorrow into a sector of the UK market to which it claims it has not previously had access, and which accounts for 23 per cent of all new car sales, John Griffiths writes.

This should allow about 7,000 AX models to be sold between now and the end of the year, with 18,000 sales - 1 per cent of the market - expected in 1988, according to Mr Bernard Peloux, Citroen UK's managing director.

The AX is aimed at the 3-door "supermini" market, in which cars such as the Ford Fiesta and Rover Group's Metro are the leading contenders. Even in petrol-engined form the AX is the world's second most economical car.

■ CENTRAL Electricity Generating Board may include a consignment of coal from China as part of its imports of about 1m tonnes a year for coastal power stations in south-east England.

This would be its first purchase from China, now the world's biggest coal producer. It has also been offered coal from Colombia.

■ GOVERNMENT is considering a programme to funnel several millions of pounds of funding into research on industrial superconductors for newly-discovered superconducting materials, according to an industry executive.

The new materials transmit electricity with almost no power loss and are potentially cheaper and more efficient than superconductors now in limited use.

■ CHANGES in the health and social conditions of many British children over the past 10 years cannot be viewed with "anything but deep dissatisfaction," the National Children's Bureau says in a report published yesterday.

■ RACAL Vodafone, one of the two cellular telephone networks, has achieved the target population coverage set by the Government 2½ years early.

This is further confirmation of the fact that cellular has expanded in the UK much faster than most people's expectations.

■ EDMUND Nutall, construction group, has been chosen by London Regional Transport to build the planned extension of the London Docklands light railway from the Town of London to Bank station in the City of London.

The £30m design and construction contract will only be placed if financing arrangements are completed for the proposed Canary Wharf office development on the Isle of Dogs.

UK NEWS

Corporation tax surge 'unlikely to continue'

By JANET BUSH

BUOYANCY IN the Government's receipts of corporation tax, which helped give the Chancellor of the Exchequer scope to cut both public borrowing and income tax in this year's budget, is not likely to continue, according to the Institute for Fiscal Studies (IFS).

The study, by Mr Michael Devereux of the IFS, concludes that the Government's forecast of 31 per cent growth in non-oil mainstream corporation tax in 1987/88 seems optimistic.

The two main reasons for the past tendency for the revenue buoyancy seen in the last fiscal year - the dip in the value of capital allowances as a result of tax reforms in 1984 and the fall in the numbers of companies avoiding paying mainstream corporation tax - will not continue, it says.

The recent buoyancy of corporation tax revenues has not only been due to rising company profits but also to the effects of tax reform which effectively enlarged the tax base. These tax changes included the abolition of stock relief and a phasing in of less generous capital allowances.

IFS projections show that the proportion of companies not paying mainstream corporation tax falls from 35.5 per cent in 1982 to only 11.6 per cent in 1988, so enlarging the tax base by five times during

the period.

The IFS has produced a graph showing projections of the effective tax rates in operation as a result of the 1984 reforms and rates which would have prevailed without these adjustments.

This illustrates that the new system yielded higher tax rates up to March 31, 1986, the end of the transition period. There is a one-year lag before these effective rates are translated into actual revenues and the graph clearly shows a sharp dip in effective tax rate after the peak in early 1986.

The IFS concludes in the longer run the situation is less clear cut. Current central forecasts for the economy provided by the London Business School, the new system will yield lower revenues. However, much depends on the rate of inflation which has a considerable effect on the effective average rate of tax.

There are two reasons for this.

One is that the system gives no allowances for that part of profit which is due to the increase in the nominal value of stocks - where that increase is due to inflation, that part of the profit is purely fictional.

Second, since capital allowances are based on the historic cost of fixed assets, the real value of写ing down allowances on past investment is lower, the higher is inflation.

On the assumption of inflation at about 4 per cent a year until 1990, the new system clearly yields less in tax revenues. However, as the inflation rate increases, so the fall in revenues is less sharp.

A separate article by Mr Bill Robinson, IFS director, concludes that the Government has explicitly recognised the possibility of slower revenue growth by revising down the forecast growth of taxes relative to money GDP.

In other words, the Government is being deliberately cautious, for the good reason that the revenue bonanza is due to favourable factors which could at some stage go into reverse," he says.

Sanctions 'no bar,' court told

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE extra-territorial effect of the US sanctions against Libya was irrelevant to a dispute over Libyan funds frozen by the sanctions in the London branch of a New York bank because the money was subject to US law, it was claimed in the High Court in London yesterday.

Libyan Arab Foreign Bank, which is wholly owned by the Libyan central bank, is trying to recover about \$300m (£164m) from the London branch of Bankers Trust Company.

Bankers Trust has said it cannot comply with the Libyans' demand for payment without breaking US law, in terms of the sanctions imposed by President Ronald Reagan in January last year.

The Libyan bank argues that the sanctions are no bar to payment. It contends that the money, in a dollar deposit account, is subject to English law and, under long-standing banking practice, is payable in London.

He said that as a result of fundamental changes in the contractual relationship between Bankers Trust and the Libyan bank in 1986 the London account was governed by English law.

The Libyans had opened another account in 1980, in New York, with Bankers Trust. The London account had since been used solely as a medium of investment, with all its other functions and management

transferred to New York, where it was directly subject to sanctions.

Furthermore, Mr Sumpson said, the money in the London account was part of the Eurodollar market and, in accordance with usage in that market, payment could be made only in the US through the clearing systems - where, again, it would be caught by the sanctions.

The sanctions had blocked off the conventional payment method and made it impossible for Bankers Trust to fulfil its contract with the Libyans - even if, as the Libyans argued, the contract was governed by English law.

The Libyan bank is claiming payment of \$131m which was in the London account when the freeze was imposed, and \$161m which, it asserts, would have been in that account had Bankers Trust obeyed instructions, given before the freeze, to transfer it from New York.

The hearing, expected to last four weeks, continues today.

THE AMERICAN STOCK EXCHANGE and
MERRILL LYNCH EUROPE LIMITED invite

Private investors with substantial portfolios to a seminar on
"ENHANCING PORTFOLIO PERFORMANCE WITH STOCK & INDEX OPTIONS" Thursday June 25th at 6.30pm
at
The American Embassy

For more information or reservations, please call Merrill Lynch on 01-6291671. Attendance is by invitation only.

SHANGRI-LA INTERNATIONAL

IN SINGAPORE

WHERE ELSE BUT THE SHANGRI-LA
One of the world's best hotels.

Shangri-La hotel

SHANGRI-LA INTERNATIONAL - LONDON (01) 581 4871

LUF 300,000,000
FIXED RATE LOAN
for
Northern Feather International BV
guaranteed by
NORDISK FJERFABRIK AKTIESELSKAB
arranged by
PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.
provided by
BANQUE GENERALE DU LUXEMBOURG S.A.
BANQUE NORD-EUROPE S.A.
PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.
UNION BANK OF FINLAND INTERNATIONAL S.A.
UNION BANK OF NORWAY INTERNATIONAL S.A.

This announcement appears as a matter of record only.

March 1987

PK LUXEMBOURG

USD 15,104,000
LONG TERM FINANCING
for
NORDISK FJER A.G.

guaranteed by
NORDISK FJERFABRIK AKTIESELSKAB
arranged by
PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.
provided by
COTABANKEN (LUXEMBOURG) S.A.
PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.
PKFINANS INTERNATIONAL (LUXEMBOURG) S.A.
UNION BANK OF FINLAND INTERNATIONAL S.A.

March 1987

PK LUXEMBOURG

USD 20,000,000 DEM 26,000,000
GBP 8,000,000

MEDIUM-TERM MULTICURRENCY FINANCING

Arranged and provided by
KANSALLIS BANKING GROUP



KANSALLIS INTERNATIONAL BANK S.A.
Agent

April, 1987



All he needed was the right sort of handling.

He is Moss Man. A Master of the Universe. Enemies cower and cringe at the sight of him.

Yet he has now met his match.

Price Waterhouse Man. A Master of Warehousing, Distribution and Transport.

MatTEL, the makers of Moss Man, Princess of Power and Barbie, called us in to design their new distribution centre.

We analysed MatTEL's product range, growth

strategy and service objectives, then drew up plans for the building.

Working with the contractor, our consultants then designed its storage and materials-handling system, specifying the type of racks, pallets and fork lift trucks.

The warehouse is now in operation, handling MatTEL's range of over two hundred toys. It may lack the grandeur of Castle Grayskull, or the charm of Barbie's Dream Cottage, but it's a down-

to-earth solution that works efficiently in practice.

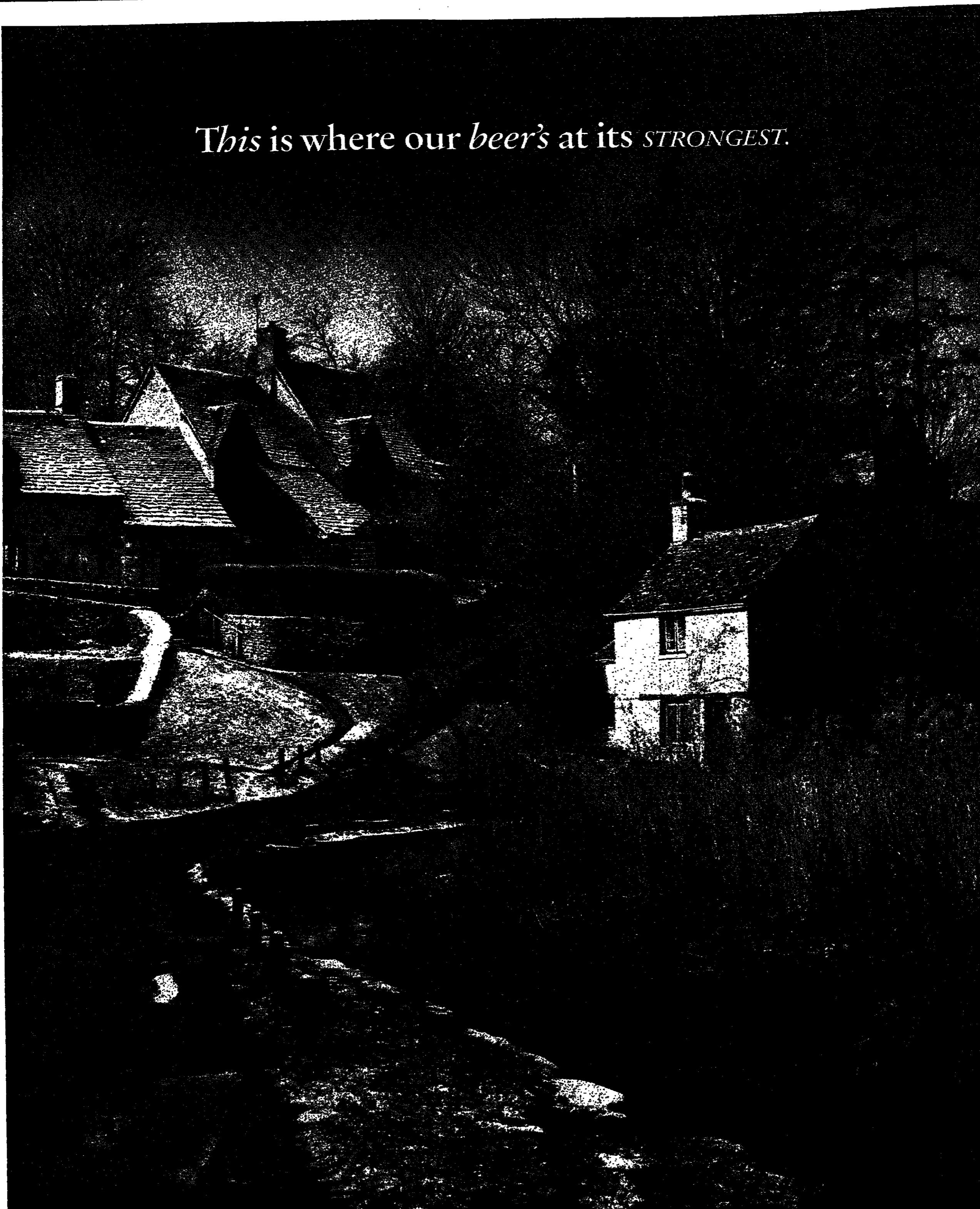
In a way, it's typical of our approach to management consultancy. We prefer warehouses to ivory towers. We have a healthy scepticism of theory, preferring to adopt a 'hands-on' approach.

Even if, occasionally, it means getting to grips with the likes of Moss Man.

Price Waterhouse



This is where our beer's at its *STRONGEST*.



ONE OUT OF EVERY FIVE CANS OR BOTTLES
OF BEER SOLD IN BRITISH OFF-LICENCES, SUPER-
MARKETS AND CASH & CARRIES, COMES FROM US.

THAT'S MORE THAN ANY OTHER BREWER.
WE HAVE THE BEST-SELLING CANNED ALE:
MCEWAN'S EXPORT.

THE BEST-SELLING BOTTLED BEER: NEWCASTLE
BROWN. THE FASTEST-GROWING PREMIUM LAGER:
BECK'S BIER.

AND ONE OF THE COUNTRY'S BEST SELLING
CANNED LAGERS: YOUNGERS KESTREL. WE COULD
GO ON, BUT YOU GET THE POINT.

NEXT TIME YOU SETTLE DOWN FOR A
QUIET DRINK AT HOME, THERE'S A GOOD
CHANCE THAT QUIET DRINK WILL BE ONE
OF OURS.

Scottish & Newcastle

UK NEWS

Raymond Snoddy on moves posing a threat to newspaper rail distribution

Paper chase to end of the line

AN ERA in newspaper distribution in which special newspaper trains travelled through the night from the great London stations as the papers were sorted on board may be reaching the end of the line.

Mr Rupert Murdoch, head of News International, pushed the British Rail service into loss when he took his four national titles off the rails and on to the roads when production moved to Wapping in east London last year.

Now his great rival Mr Robert Maxwell, publisher of Mirror Group Newspapers, may have delivered a fatal blow this week with his decision to deliver his three national titles by road using Newsflow, the National Freight Corporation subsidiary.

As a result it is now difficult to see how the rail distribution system can survive in its present form although nothing will happen immediately because most newspapers remaining with BR have contracts which run to the end of 1989.

"I think it is very difficult to see the system going on beyond the existing contracts. It's a great pity because there is no better way of delivering newspapers than at 60-70 miles an hour," Mr Frank Barlow, chief executive of the Financial Times, said yesterday.

After a final week of talks on Sunday, Mr Maxwell sent a letter to BR thanking them for delivering the Daily Mirror for more than 80 years but adding that from July 1 the Mirror titles would travel by road.

BR lost £2m from its total of £20m revenues on newspaper delivery when Mr Murdoch jumped the rails — although BR is suing for breach of contract. The Maxwell move will cost BR a further £5m.



Mr Robert Maxwell:
"a fatal blow"



Mr Rupert Murdoch:
"jumped the rails"

One factor behind the Maxwell decision was his insistence that BR employ Mirror drivers who would have been made redundant had the BR offer to begin picking up newspapers from the publishers' premises been accepted.

BR says it is legally barred from employing such drivers directly.

The underlying reasons that tipped the balance towards road for Mr Maxwell were his plans to print in a number of plants around the country and his desire to create a new network to cut overall distribution costs.

"We needed greater flexibility on both printing sites and printing schedules and we wanted to cut out the double or triple handling which rail involves," Mr Patrick Morrissey, managing director of MGN, said yesterday.

The Maxwell decision has put

distribution network which is as effective and inexpensive as possible and which does ultimately protect sales," Mr Nick Shott, circulation and publicity director of Express Newspapers, said yesterday. But he warned that, if everyone now ran off and did their own thing, "we might all be worse off."

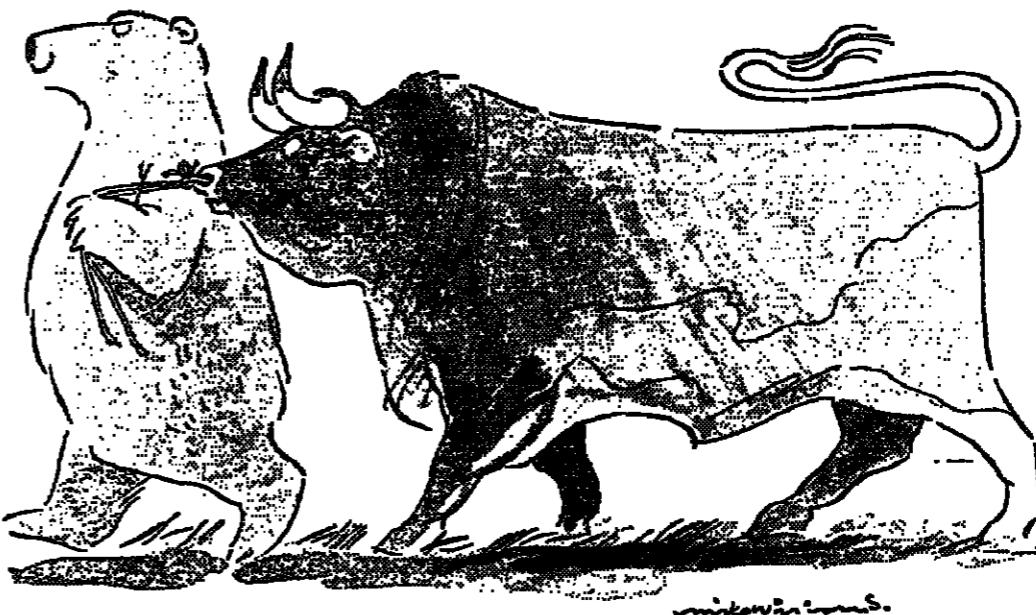
If the BR system were to collapse entirely, which seems unlikely at least in the short term, W.H. Smith, the retail and wholesale group, already has plans for a new national delivery service using regional truck companies.

But Mr Rodney Buse, W.H. Smith's wholesale group managing director, said yesterday he expected a flexible, hybrid system to emerge which would reflect the new reality that some national newspapers had opted for distributed printing at different sites while others had built high-volume plants in the Docklands development in east London.

In such a system, rail, he believes, could still have a place "on long-distance runs where time and volume are critical." In the longer term, many in the industry believe, the increased flexibility of road could, however, lead to direct deliveries to the 40,000 or so newsagents, bypassing wholesalers and their commissions entirely.

Mr Doug Cartin, managing director of Newsflow, confirmed that distribution direct to newsagents would be a logical next step for the development of road services although a decision to go ahead still seems to be some way off.

Newsflow won the Mirror Group contract only after a fierce fight with TNT, and the road distribution market looks likely to shake down into a straight fight between these two groups.



SOMETIMES THERE'S NO SUBSTITUTE FOR EXPERIENCE.

For example, when it comes to multimarket investing. That's why performance-oriented investors around the world turn to Bank Julius Baer, one of Switzerland's most prestigious private banks. With over 40 years of specialization in international portfolio management and with substantial investments in global fixed income and equity markets, we are recognized as a leader in the field.

Bank Julius Baer. We have the experience.

JBcoB BANK JULIUS BAER

For the fine art of Swiss banking.

Bahnhofstr. 36, CH-8010 Zurich, Tel. (01) 2225111
Bevis Marks House, Bevis Marks, London EC3A 7NE, Tel. (01) 623 4211
350 Madison Avenue, New York, N.Y. 10017, Tel. (212) 949-5044

Suzuki set for record vehicle sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SALES of Suzuki four-wheel vehicles in the UK are on target this year to top 10,000 for the first time because it is supplying from three countries, according to Mr John Norman, chief executive of the Heron Corporation subsidiary which is the sole concessionaire for Suzuki products in Britain.

This represents an increase of about 25 per cent from the 3,724 commercial vehicles and 4,288 cars registered in 1986.

Suzuki has escaped the unofficial

quota on Japanese four-wheel vehicle imports to the UK by arranging production deals in Britain and Spain.

In the UK, General Motors has been producing versions of a Suzuki micro-van at its Bedford plant in Luton, north of London. These have a European content of over 80 per cent and are sold as the Bedford Rascal through GM's dealer network and as the Suzuki Super Car by Heron Suzuki GR.

Mr Norman says his company

will sell between 2,500 to 3,000 Super Carrys through the 100-strong Suzuki dealer network this year, in line with forecasts made at the time the vehicles were launched in November 1985.

In Spain, Land Rover Santana, in which the state-owned Rover Group has a 33 per cent shareholding and Suzuki 17 per cent, is producing versions of the Japanese company's small SJ all-wheel-drive vehicle.

These have had free access to those European countries which re-

strict Japanese vehicle imports — France and Italy as well as the UK — since Spain joined the European Community in January.

One result should be a doubling of Suzuki four-wheel-drive sales in Britain to about 6,000 within three years, says Mr Norman.

Heron is continuing to bring in Japanese-built SJ vehicles which have retail prices about £1,900 below those of the Spanish versions but have a lower standard of equipment.

PHILLIPS ADDS NEW DIMENSIONS TO INFORMATION MANAGEMENT

**ELECTRONIC CASE HANDLING:
PHILIPS TAKES THE STRAIN.**

In banks, insurance companies or any service business, the sheer volume of paper involved in looking after each and every case is reaching crisis point. And when two or more people want the same information, at the same time, things can get seriously overstretched!

Research has shown that it can take 24 hours to locate a file in the archives of a typical financial institution. And there is a 20% chance that the information will not be where it should be, and a 10% chance that it will be lost forever.

No wonder case handling can be such a stressful business!

Think Philips – and relax.

At last there is a major breakthrough in electronic document handling. The Philips Megadoc System is based on two advanced technologies – Digital Image Conversion and Digital Optical Recording.

Megadoc uses the power of the laser to scan and store up to 25,000 pictorial pages or up to 250,000 pages of text on a single optical disc.

If even this is not enough, 'Jukebox' devices enable the system to handle more than ten million pages.

And the truly impressive feature is the fast access time. Using a simple Retrieval Workstation, a document can be called up from the disc in just two seconds, or 15 seconds if a disc change is required in the Jukebox.

Think of the advantages: A document can never be misfiled or lost. Several users can access the same document at the same time. And Megadoc can act as a highly efficient Electronic Mail system, storing and routing incoming information around the organisation.

In this way, Megadoc becomes the foundation of a fully automated internal communications network, speeding up the flow of information throughout your office.

SOPHOMATION in action.

The Megadoc Electronic Case Handling System is a perfect example of SOPHOMATION, our unique approach to the world of office automation. It represents our commitment to making computer systems and business communications work together. Today and for the future.

To find out more about how Philips computers and communications can work together – and add new dimensions to your information management – write today for further details.

COMPUTERS AND COMMUNICATIONS WORKING TOGETHER.

Philips Telecommunication and Data Systems, P.O. Box 245, 7300 AE Apeldoorn, The Netherlands. Telex: 36245

PHILIPS

JOBS

The dissenter's dilemma and how to dodge it

BY MICHAEL DIXON

SINCE this column's readers are obviously familiar with the facts of working life, you will all be aware that changing jobs is fraught with pitfalls. But be warned! Even the keenest promotion-hunters often overlook the trap known as the dissenter's dilemma.

It occurs when you are suddenly presented with compelling evidence that the bosses or the bit of the organisation to which you work are committed to a destructive mistake, but you have no licensed channel through which to communicate the fact to those above them.

While that trap has always lain in wait for anyone doing responsible work, particularly claiming victim with many years of service, it is particularly dangerous for a newcomer less acquainted with an organisation's political subtleties. What is more, the dilemma is growing more treacherous all the time.

Increasingly competitive conditions are putting an end to the days when it was safe to keep quiet. One serious mistake left to fester can be enough to scupper a whole department with all who toil therein, if not the rest of the company with it.

Anyone who sees the solution as going above the immediate bosses' heads to the top management would do well to read

Worse still

Resigning in protest is likely to be not only even less effective but more personally devastating, as witness a recent study of 200 displaced executives by Cranfield Management School and the Pauline Hyde and Associates career-recovery service.

The average time the 204 took to obtain a new job was 5.7 months. The five who had preferred to go rather than wait to be pushed took 9.4.

The only other way out of the dilemma that I can think of is to lie low while finding a new job as fast as possible. But for anyone aged much beyond 35 in Britain, at least, that too is becoming harder. As I re-

ported three weeks ago, about nine in every 10 UK job advertisements for managers and key specialists now rule out the over 40s.

So the wisest course for those offered promotion is to check carefully before accepting to see that the organisation concerned provides safeguards against impalement on the dissenter's dilemma. The only

power," and have an especially important role wherever a chairman is also chief executive. Indeed they must even "be prepared to decide when it is time for the boss to step down and be powerful enough to ensure that this happens..." Last, but it is to be hoped not least, of the good non-aligned's duties is to "act as an ear to troubled executives."

Checklist

Of still greater value to lesser beings is the report of Spencer Stuart executive-recruitment consultancy in a report on the selection and use of independent—often called non-executive—directors. In

line with its reputation of hunting high-and-heads only,

Spencer Stuart phrases its

comments for reading by chief

executives. But as is so often

the case, the upstairs chat pro-

vides downstairs eavesdroppers

with useful tips on what to

look for.

"Power play," the consul-

tancy understates, is not infre-

quent at the top of big com-

panies and this is difficult for

those working in the company

to deal with." Thereafter, how-

ever, the report's words become

less mixed.

It says that good independent directors "will sense when things are going too far and take positive action to diffuse too great a concentration of

seats-my-backside-and-I'll-seat-

yours type, in which an execu-

tive board-member of one com-

pany becomes a supposedly inde-

pendent director of another and vice versa.

Former managers of the com-

pany, particularly if they

were not managers, are often

independent directors, which of

course can be used as a check-

list when investigating the

personalities on a prospective

employer's board. Those to be

avoided, it advises, are:

1.—The so-called portfolio

director who collects non-

executive board seats and makes

them a full-time occupation.

"As a general rule, beware the self-volunteer."

2.—Professional advisers to

the company such as lawyers

and the like, who "cannot

always be expected to adopt a

detached view." Merchant

bankers too, in most cases, fall

into this category..."

3.—Directors of big customers

or suppliers.

4.—Appointments of the you-

seat-my-backside-and-I'll-seat-

A random check by Spencer

Stuart on 220 of the biggest

companies, including 15 August

financial concerns, showed that

most of them had at least three

independents who, in overall

terms, constituted a quarter of

the average board. And 20 per

cent of these suggest that a

high level of representation

in all but the smallest com-

panies, always provided that

the chairmanship and the chief

executive's job are kept sep-

arate.

Where these roles are com-

bined, the proportion should

be higher—say 50 per cent

or more—is appropriate. More-

over when applying these rules

of thumb, only those who are

truly independent and genui-

nely detached should be coun-

separate.

A further rule of thumb

which the consultancy recom-

mends for application by both

individual shareholders and the

investment world in general is

that whilst the resignation of

one non-executive can safely be

passed over as coincidence, if

two or more go it is time for

intervention.

As for job-candidates wishing

to avoid the dissenter's

dilemma, the wisest rule to

adopt is probably that if the

board of the company making

an offer does not include at

least three genuine independ-

ents, the only place for it is

the waste bin.

SWAPS

£negotiable

Our client, a major US bank, is seeking to strengthen its short term interest rate swaps trading capability.

The successful candidate is likely to be in his/her late twenties and have extensive experience trading IRS's, FRA's and futures in an active treasury.

This is an excellent opportunity to become a member of a highly professional and successful trading team.

Those interested should contact John Green on 01-404 5751 in strictest confidence, or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH quoting reference 6003.



Michael Page City

International Recruitment Consultants

London Brussels New York Paris Sydney

A member of Addison Consultancy Group PLC

Unit Linked/Unit Trust Products

An outstanding Sales Development Role

Major Financial Group

c £40–45,000

You are probably aged between 30 and 40, in a Regional or National role with a company specialising in the sales of Unit Linked and/or Unit Trust products, through either a Broker or Direct Sales force. You should now be ready to move into a key function where you will make an outstanding contribution.

Our Client needs an experienced professional to direct the sales development activity in their already substantial and expanding Unit Trust business. Part of one of the largest financial groupings in the country, the role involves liaison between the Unit Trust subsidiary and the nationwide Direct Sales force.

Key elements of the job include training and motivating sales personnel through seminars, literature, influence at senior level and disseminating investment information. This is combined with the development and marketing of new and existing Unit Trusts.

Overton Shirley & Barry

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

HARLOW UEDA SAVAGE LTD

FOREIGN EXCHANGE BROKERS

We are currently seeking experienced Foreign Exchange brokers

to work in our overseas offices.

Suitable candidates should have no less than two years FX broking experience.

If you feel you can fulfil our requirements, please apply in writing

to
Mr David Satchell,
Managing Director,
Harlow Ueda Savage Ltd,
Adelaide House,
London Bridge,
LONDON EC4R 9EQ

INTERNATIONAL EQUITY SALES

£80,000 + BONUS

Our client is the London branch of a prestigious international investment bank with an outstanding reputation for equity research and distribution.

As part of its continued commitment to increase the range and maintain the quality of its customer services, they are seeking individuals of the highest calibre to market Continental European, Far Eastern and U.K. Equities to its institutional clients. This expansion requires candidates with proven experience in one or more of these markets gained with a recognised house. Interested applicants must display the polish and energy which is non-committal with a successful track-record.

This represents an ideal career opportunity for the right individual and remuneration will not prove an inhibiting factor.

To discuss this further in strictest confidence, please contact: Christopher Lawless, Hilary Douglas or Stuart Clifford (who can be contacted outside office hours on 01-834 1832).

BADENOCH & CLARK

LONDON • BIRMINGHAM • MILTON KEYNES

THE FINANCIAL AND LEGAL RECRUITMENT SPECIALISTS

16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4

TELEPHONE: 01-563 0073

Pension Fund Manager

SE London

to £20,000 + Car

Our client is a substantial and highly regarded organisation, both market leader and household name.

This new appointment will carry full authority for the control of a fund with net assets in excess of £50 million with over 2,500 current members.

Probably in your mid 30s, you should be an APMI with at least 5 years' experience of pensions administration.

You will have a thorough knowledge of pensions legislation including SFO, OFP and DHSS requirements and computerised systems, being experienced in the administration of investments and investment performance measurement.

Lloyd Chapman Associates

The expanding nature of the company, its market place and the pensions environment is such that you will enjoy an exceptional opportunity to bring together and apply your experience, technical expertise and personality to the full.

The comprehensive benefits package will include mortgage subsidy, private health cover and assistance with relocation where appropriate.

To apply, please telephone or write in the strictest confidence, quoting reference RR5041, to Robin Rowe.

International Search and Selection

160 New Bond Street, London W1Y 0HR

Telephone 01-499 7761

Outstanding opportunities are currently available with UK merchant banks for dynamic and ambitious graduate bankers with proven negotiating/marketing skills gained within the UK banking sector.

Applicants will be graduates, aged 25 to 27 years, with at least several years experience of marketing one or more of the following investment banking products: Swaps, particularly Collars, Caps, Syndications, Capital Market Products or Corporate Finance Advisory Services. Contact Brian Gooch.

All applications will be treated in strict confidence

**SMALLER COMPANIES
CORPORATE FINANCE****c. £28,000 Package**

Our client, a prestigious Accepting House is currently looking for young executives to join its corporate finance team responsible, specifically, for advising small companies on all aspects of financing and restructuring. Applicants will be recently qualified Chartered Accountants from 'Big 8' firms with impeccable academic credentials.

Contact Jon Michel, Tim Clarke ACA or Robert Digby outside office hours on 01-670 1896

**MONEY MARKETS
SALES****from £30,000**

One of the leading investment banks is looking for experienced sales executives to join its money markets desk.

We would welcome applications from individuals with more than eighteen months experience in multi currency FRN, ECP and Euronotes keen to further their career in a dynamic environment.

Contact Stuart Clifford or Christopher Lawless outside office hours on 01-675 7121

BOND TRADER**to £40,000**

Our client, a highly regarded international securities house, is seeking a trader able to demonstrate between 6 months - 2 years' experience.

The successful applicant will trade equity related bonds within an expanding department. Rapid progression is anticipated and all candidates must combine a high degree of professionalism with a sound educational background.

Contact Hilary Douglas for a confidential discussion.

**LAWYERS
CAPITAL MARKETS****c.£25,000 + bens.**

We are currently seeking highly qualified, motivated lawyers for key positions within the transaction management groups of major US, European and UK financial institutions. Applicants, aged 25-32, must have first class academic credentials with at least one year's relevant experience gained within a banking environment or a major City practice.

For high-fliers, this represents a classic stepping stone to front-line banking roles.

Contact Judith Farmer

LONDON • BIRMINGHAM • MILTON KEYNES

BADENOCH & CLARK

LONDON • BIRMINGHAM • MILTON KEYNES

THE FINANCIAL RECRUITMENT SPECIALISTS
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4.
TELEPHONE: 01-583 0073THE FINANCIAL RECRUITMENT SPECIALISTS
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4.
TELEPHONE: 01-583 0073THE FINANCIAL RECRUITMENT SPECIALISTS
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4.
TELEPHONE: 01-583 0073THE FINANCIAL RECRUITMENT SPECIALISTS
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4.
TELEPHONE: 01-583 0073**Banking • Insurance • Financial Services****UNISYS****The next step**

In the world of Banking, Insurance and Financial Services, we have a track record that is hard to beat: the lion's share of Building Societies; an impressive portfolio of insurance companies and in Banking, the five high street leaders count among our clients. This massive installed customer base is built on a breadth of capability that encompasses integrated systems solutions across an unmatched range of financial applications.

UNISYS

If you're experienced in the Banking, Insurance or Financial Services markets - and you're currently in a sales, sales-related or consultancy rôle, there is going to be no better place to develop your career than at Unisys.

By matching your experience with our ever-growing business strengths, we have an approach to sales that is creating one of the most accomplished and professional finance sales teams you'll find anywhere in the industry. That means you could assume front line account responsibilities from day one; or step into a

developmental rôle in either sales development or consultancy.

Without doubt, the rewards in such a successful environment will be difficult to match elsewhere.

Unisys is creating a new alternative in Information Technology. Your next step is to contact our consultant, Graham Dunning on (0892) 552552. Alternatively send details of career, achievements and current package to him at: Macmillan Davies, Salisbury House, Bluecoats, Hertford SG14 1PU.

Trade Finance Manager**Sutton****£22,000 - Negotiable**

The Crown Agents is a major international purchasing organisation for Governments and Public Bodies Worldwide. Following a re-organisation of our Financial Services Division we have a vacancy for a Trade Finance Manager to manage a small team responsible for the development and application of innovative financing techniques to international supply contracts and major projects.

Candidates should have at least 10 years experience in international banking/finance, preferably with relevant banking or financial qualifications.

Recent responsibility for arranging exports and project financing including use of specialist financing methods, overseas travel experience, knowledge of the Foreign Exchange Markets and of export finance house business would be positive factors in applications for this position. A wide knowledge of international trade risks and methods of support to cover trade requirements are essential.

Please send full cv including details of your present salary to Miss A.J. Smythe on or before 19th June, 1987.

Crown Agents

The Crown Agents for Overseas Governments & Administrations, Personnel Division, St. Nicholas House, St. Nicholas Road, Sutton, Surrey SM1 1EL.
The Crown Agents is an equal opportunities employer.

Project Leader**Capital Markets Systems**

CITY
**c. £35,000
PACKAGE
INC. CAR**

Now that the dust is settling after the most significant change the City of London has undergone in recent times it is becoming clear which Merchant Banking Groups have established themselves firmly in the first division.

Our Client is one of this select band who have reacted quickly to re-organise their group into a well-balanced team of experts providing for all areas of the market with a constant flow of successful ideas.

Crucial to their success in this aggressive business area is the provision of first-class information systems free from the restraint of specific hardware or software.

That is why SCR have now been asked to identify an experienced Senior Systems Analyst to lead a new project in close liaison with senior banking executives. You must have a detailed business understanding of

Treasury applications and Capital Market instruments as well as the computer systems required to service them. This is an extremely responsible and visible role and requires the ability to evaluate and recommend as well as the confidence and maturity to propose change and justify its implementation.

There is no doubt that this is a very challenging position, but for the right person it is an opportunity to become an integral part of one of the City's finest institutions where the rewards for success will be exceptional.

If you think you fit the profile then call John Kearney today on 01-935 0671/486 0461 or after hours on 01-603 1701.

Alternatively please forward your details to SCR's London office quoting Ref: JDK/0524.

Technical, Sales & Management Appointments

Specialist Computer Recruitment Ltd

London W1M 5HS

Birmingham B15 1AS

Bristol BS1 4QD

Manchester M3 2EE

Brussels 1050 Brussels

01-935 0671/486 0461

021-551 4030

0272 27761

061-532 0427

010-322 940 715/71

Head Of Statistics**Major Fund Management Group****To £35,000 Basic
Plus Car**

Our client is one of the largest independent investment management groups in the UK.

The principal function of the statistical department is to provide the group with accurate and up to date information on the investments under management and the markets in which they invest.

They currently require an individual to co-ordinate and control the activity of the department, whilst assisting in the development of new techniques and new methods of presentation. Your particular brief will include the provision of performance measurement information for pension fund portfolios.

City

Probably, but not necessarily, a graduate in your 30s, you must be numerate and able to demonstrate effective management skills. Experience of performance measurement coupled with knowledge of computer systems would be a definite advantage.

In addition to the extremely attractive salary, a bonus, non contributory pension, BUPA and a company car will be provided.

To apply in the strictest confidence, please telephone or write to Robin Douglas quoting reference number RD5042.

**International
Search and Selection**

160 New Bond Street, London W1Y 0HR

Telephone 01-499 7761

**Lloyd Chapman
Associates****FIXED INTEREST
FUND MANAGEMENT****£15,000-£30,000**

Our client, a leading UK Investment Management House, seeks an assistant fund manager to play an important role in the management of a variety of funds.

Probably aged 24 to 28 candidates should have a sound understanding of the UK gilt market and, preferably, some experience of international fixed interest. Ideally, this will have been gained in performance orientated investment management.

The position will involve participating in the day to day management of unit trusts and, working closely with the group's fixed interest manager, advising on other fund's investments in international bond markets.

For an initial talk in confidence please contact Philippa Foy at 20 Cousin Lane, London EC4R 3TE. 01-236 7307.

STEPHENS ASSOCIATES
SEARCH & SELECTION IN SECURITIES & INVESTMENTS**CORPORATE BANKERS**

Corporate Lending is an important and essential part of our business as one of the leading Merchant Banks. We have a record of innovation and originality in our approach, with access to sufficient resources to put our ideas into practice.

We are seeking to employ two additional professional and enthusiastic Corporate Bankers, with flair and initiative to join our successful UK Business Development teams. The remuneration packages are commensurately attractive.

**MANAGER
ATTRACTIVE SALARY + CAR + BANKING BENEFITS**

Primary responsibility will be to market the Bank's products and services, and manage some existing accounts.

The ideal candidate will have sound analytical capabilities and educational background with several years experience of business development in the UK corporate sector. The candidate must have developed good communication skills. The expected age range is 27-30.

ASSISTANT MANAGER

Primary responsibility will be to support the Director, Assistant Directors and Managers in new business development.

The ideal candidate will have a sound educational background and 2-3 years credit analysis experience. The candidate must be numerate with good communication skills. The expected age range is 23-26.

In the first instance please send a full Curriculum Vitae to Christina Parker, Assistant Personnel Manager, Charterhouse Bank Limited, 1 Paternoster Row, St Paul's, London EC4M 7DH.

CHARTERHOUSE

A MEMBER OF THE ROYAL BANK OF SCOTLAND GROUP

A Settlements Management Opportunity**City****£20,000 plus and car**

This is a first class opportunity for a talented young administrator who has doubts about promotion prospects or the future.

Our client is a small specialised broker and market maker concentrating on dealing in small to medium sized companies' securities in the UK and overseas. It is a market sector which has shown consistently better capital growth over traditional blue chip investments.

The Firm requires an experienced supervisor to take the leadership of their small and efficient back office. Responsibility will be for all settlements operations including foreign business, contracts and Talisman. Reporting lines are to the Administration Director for office performance and the Accountant on the provision of accurate financial information and regulatory matters.

Salary and bonuses will be designed to satisfy the best candidate who is unlikely to be earning less than £20,000 pa at the moment. Please forward full details with salary to Terry Fuller, quoting reference LM901, at Spicer and Pegler Associates, Friary Court, 65 Crutched Friars, London EC3N 2NP.

Spicer and Pegler Associates
Executive Selection

EUROBOND TRADERS

Midland Montagu is the investment banking and securities arm of Midland Bank Group. We have a strong commitment to the international distribution of Fixed Income products and have an enviable global capacity. In our brand new dealing room overlooking the Thames, you will be a member of a lively team of professionals involved in the origination, trading and sales of a comprehensive range of products which include; Eurobonds, Gilt, FRNs, US Treasuries and DM Government bonds.

In order to strengthen our existing team we are keen to recruit traders with between 2 and 5 years' experience - particularly in Eurodollar straights, Eurosterling and Euroyen.



The level of each appointment will be conditional on your background and experience; however, for the most senior appointment you must have a track record which demonstrates that you are capable of running your own desk. We are offering a tremendous challenge and a very competitive financial package.

If you want to be part of a major British financial institution please write with brief career and personal details, in complete confidence, to: Carolyn J. Bland, Personnel Manager, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE. Tel: 01-260 9000

Midland Montagu

Marketing Executive

Launch a major new financial product
Milton Keynes to £24,000 + banking benefits

This leading financial organisation operates a diverse number of offices and has considerable influence in establishing future trends and products in these markets. In line with its reputation for innovation, a new computerised finance service is currently being developed for use both within the company and externally. Dedicated to the achievement of this goal will be a team of highly proficient business and technical professionals working from a Milton Keynes base.

As a member of this team, your challenge will be to ensure the successful launch and sale of the service, using your marketing and sales expertise. The work will involve you in determining market characteristics, establishing a sales and marketing plan, preparing advertising and sales literature, and promoting the service in the company.

Aged 25-30 and educated to degree level, you



PA Personnel Services

Executive Search · Selection · Psychometrics · Remuneration & Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE,
Tel: 01-235 6060 Telex: 27874

will have a successful track record in marketing or selling computer-based information systems, ideally gained in a large financial institution or financial information services company. A good understanding of computer systems is needed and you should have the enthusiasm and interpersonal skills to communicate concepts and ideas effectively.

Salary in the range of £18,000 to £24,000, depending on age and experience, is backed by excellent company benefits including mortgage subsidy, profit-sharing scheme, Christmas bonus, non-contributory pension scheme, BUPA, and relocation assistance where appropriate.

To apply, please send your cv, in confidence, to: Diana Clark, Technology Group, Ref: 1520/DC/FT.

SPOT FOREIGN EXCHANGE DEALER MAJOR INTERNATIONAL BANK

City

Our client is one of the world's largest overseas financial institutions, with extensive assets and customer network. The London-based International Treasury team is currently seeking to strengthen their foreign exchange dealing capabilities.

An excellent opportunity has now arisen for an experienced individual with a proven track record in the spot Sterling market. The successful candidate, likely to be in the 28-35 age range, will be expected to undertake an autonomous and responsible role immediately.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

£ Negotiable

Remuneration will consist of a high base salary along with banking benefits. In addition, a generous individual performance-based bonus scheme is offered. However, the desire and ability to work within a highly professional and cohesive team is essential.

Please call Anna Marshi of our Executive Division on 01-930 7850, or in the evenings on 01-486 0940. Alternatively, write enclosing full details to the address below. All contact will be treated in the strictest confidence.

ANALYST APPOINTMENTS

Our clients require Investment Analysis with experience in Fund Management or Stockbroking.
Telephone DR. ELSPETH DAVIDSON

01-439 1701

MIKE POPE AND DAVID PATTEN PARTNERSHIP BANK RECRUITMENT CONSULTANTS

| | |
|--------------------------------|-----------|
| Senior Sales & Trading Brokers | £100,000+ |
| Sale Dealers | £50,000 |
| Front Desk Dealer | £37,000 |
| UK Corporate Accounts Manager | £23,000 |
| Manager Treasury Accounts | c £19,000 |
| Europeans Settlement Clerks | £16,000 |
| Assistant Personnel Mgr. | £13,000 |

PLEASE PHONE:
MIKE POPE 01-247 8314
Bank Chambers, 2nd Floor
274 Bishopsgate, London EC2

CORPORATE FINANCE

A unique opportunity exists for an entrepreneurial person with experience of corporate finance. A generous profit-related remuneration package is offered.

Send full cv. to:
The President
Mogul Credit Ltd.,
3 Upper Brook Street,
London W1Y 1PA

PARTNER'S ASSISTANT

London Stockbrokers require Junior Assistant aged 20-25

Write giving details of CV to Box A0553
Financial Times
10 Cannon Street
London EC4P 4BY

TRAINEE FINANCIAL ADVISOR

An opportunity has arisen for two trainee financial advisor aged 20 to 25 to join a successful team within the financial field. High earnings during training and excellent opportunities to enter management. Call:

Adrian Suckling 01-629 1509

A CITY LICENSED DEPOSIT TAKER

has vacancy for person to specialise in the Swedish domestic and capital markets. This will be dealing exclusively in Swedish securities. Please write with full career details to Box A0550 Financial Times 10 Cannon Street, London EC4P 4BY

COMPLIANCE OFFICER

Aitken Hume International plc is a rapidly developing Financial Services Group comprising Life Insurance, Portfolio Management, Unit Trusts and Banking.

We require a Compliance Officer to take the responsibility for ensuring that all these areas comply with the requirements of the Financial Services Act and of the Self Regulatory Organisations.

Reporting to the Group Chief Executive, responsibilities will include the understanding of current legislation and regulations and developing company procedures to meet these requirements.

In addition the Compliance Officer will monitor continuously the activities of the Group's operating divisions to ensure that these requirements are met.

Applicants will possibly have a qualification in Law or Accountancy and have had recent practical experience of the Financial Services Act. At least one year spent in an investment environment would be a distinct advantage.

Salary and benefits will be commensurate with the level of responsibility of this appointment.

You are invited to write with your c.v. to Norman Perry, Aitken Hume International plc, 30 City Road, London EC1Y 2AY



AITKEN HUME INTERNATIONAL, PLC

Swaps

Saudi International is a major British Bank based in London with an aggressive marketing thrust throughout the world.

We now seek an articulate and well-motivated individual to assume a managerial role in our small, but highly successful and professional Swaps team.

The responsibilities involved demand at least 2 years' experience of trading Interest Rate and Currency Swaps and of structuring

deals for corporate clients. Familiarity with Caps and Floors would be a distinct advantage, as would a background in other bank activities.

Salary and benefits will be wholly in keeping with the importance we attach to this position. In the first instance, please forward a comprehensive c.v. to Robin K. Alcock, Personnel, Saudi International Bank, 99 Bishopsgate, London EC2M 3TB.

البنك العربي العالمي للمواهدة
Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITED

MANAGING DIRECTOR DESIGNATE

Established, successful financial services subsidiary of the Fuji Bank Limited, seeks highly motivated person to be successor to

The appointed candidate will be expected to introduce skills and ideas to lead the Company into complementary financial services, and must demonstrate a proven track record in services such as factoring, asset based financing, leasing, together with the ability to manage and motivate an enthusiastic team.

The Company is a member of the world's largest specialised account receivables finance network, and operates from Croydon.

An attractive remuneration package is offered, including a performance related bonus scheme and usual other benefits.

Please reply with full c.v. to: Stephen Johnson, Heller Europe Limited, 1-3 Chancery Lane, London WC2A 1PS.

CONSTRUCTION CONTRACTS

Brent magistrates' court



Last week a foundation stone was laid to commemorate the start of an £8m scheme to provide new magistrates' courts and offices for the probation service in the London Borough of Brent. The management contract was awarded to Trollope & Colls Management, a Trafalgar House company, by the borough after Home Office approval was

given to the scheme in September 1986.

The new three-storey courthouse will be built in a prominent position at the junction of Church Road and High Road in Wembley. It will provide 16 fully air-conditioned magistrates' courts in a brick-clad reinforced concrete frame on piled foundations. With Trollope & Colls

appointment an integrated design and management team was set up on site. This resulted in the acceleration and integration of the design and construction activities with works on site commencing in November 1986—ahead of schedule. It is planned that the new courthouse will be completed for hearings to begin in June 1988.

Scottish sewage schemes

NORWEST HOLST has started work on two sewage treatment contracts in Scotland worth £2.7m. The treatment works at Pathheads—Sands, Kirkcaldy, worth £2.5m and Barassie pumping station in Ayrshire totalling £1.25m are being carried out for Fife and Strathclyde Regional Councils with contract lengths of 90 weeks and one year respectively. The works at Kirkcaldy involve the construction of a sewage treatment works prior to discharge through an existing long sea outfall.

At Barassie, Norwest Holst is to construct the pumping station, associated superstructure and roadworks. Also included is a 22 metre long, 1050 mm diameter thrust bore under the Glasgow to Ayr railway line and 2800 metres of reinforced concrete and ductile iron sewers and pumping mains ranging in diameter from 400–1050 mm together with associated manholes.

Shopping complex at Kendal

BOVIS CONSTRUCTION has been awarded a management contract by Shearwater Property Holdings to build a £7m shopping centre complex in Kendal. The shopping centre will be built on two interlinking levels with each retail unit opening on to pedestrian walkways which will be naturally illuminated through glazed roofs. The way will also include "courts" and be accessible to the disabled. The centre will be closely integrated with the surrounding buildings. Part of the multi-storey car park will be demolished to provide more space for the shopping centre whilst the nearby bus station will be demolished to provide an area for the construction of a new multi-storey car park and bus station on ground level. The two interlinking multi-storey car parks will provide space for 750 cars. Work on the 123,000 sq ft complex will be completed by summer 1988.

Adult care facility in Canada

A £9m (£15m) contract to build a new adult care facility in Canada has been awarded by the Municipality of Metro Toronto to **TAYLOR WOODROW CONSTRUCTION CANADA**, locally-based subsidiary of Taylor Woodrow Construction Corp. of New York. Work on the five-storey building, which is next to Toronto's Centenary Hospital, has started and is due for completion in July 1988. The 160,000-sq-ft home, which is crucifix-shaped in plan, will provide 250 beds for the elderly and will be linked to the hospital. The structure will have poured concrete foundations, a reinforced concrete frame, brick-faced exterior walls and concrete floors and roof. The contract includes the installation of three lifts and heating, ventilation and air-conditioning services.

*

A £1m plus refurbishment contract in Newcastle upon Tyne brings to £7.5m the value of public-sector housing refurbishment projects won in the region within the past year by **FAIR-CLOUGH BUILDING'S** environmental division. The latest award from Newcastle City Council—is for the conversion of six three-storey maisonette blocks in Newlyn Road, North Tyneside, into 42 two-storey houses.

Spread of work for Wimpey

WIMPEY CONSTRUCTION UK, a subsidiary of George Wimpey, has been awarded work worth nearly £8m. The pedestrianisation of Ilford High Road (phase 4) for the London Borough of Redbridge is to be carried out under a £1.6m contract. Work includes new block-paving, kerbs and curbs, up to the full site area; associated street furniture and fittings; canopies, steel arches, clock tower, new street lighting and drainage works. The project is due for completion in October and the client, London Borough of Redbridge, is responsible for the architectural services.

At Woodside Estate, Dunstable, the construction of a block containing two warehouse units is being carried out for Britain Estate. Valued at nearly £1m, the contract is due for completion in July. Construction is of steel frame with part-cavity/block walls and part-metal cladding with metal sheet roofing.

Contracts worth nearly £4.5m have been received from the Milton Keynes Development Corporation, Luton Borough Council and Ipswich Borough Council for local authority housing and refurbishment schemes.

At Milton Keynes, Wimpey is building 83 traditional brick houses under a £2m design-and-build contract awarded by the Development Corporation. Completion is scheduled for July 1988. The design of the houses is being carried out on behalf of Wimpey by E. H. Inskip & Son District Council.

Leamington Spa's Bedford Street car park has been specifically designed so that the building's brickwork facade blends in with adjacent buildings. The insitu reinforced concrete structure will provide space for 406 cars on 10 staggered deck levels and feature elevations incorporating arched openings.

At Ipswich, Wimpey is working on a £1.4m contract for the refurbishment of 306 council dwellings. The work includes the replacement of windows, roofing and rainwater goods, rebuilding chimneys, repointing brickwork and repairs to rendering and canopies. The client, Ipswich Borough Council, is providing the architectural services and the contract is due for completion in November. Another contract, valued at about £200,000, has been awarded by the Borough Council for the renewal of windows in 147 dwellings on a number of estates throughout the town.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited.

10 June, 1987

COMMONWEALTH BANK OF AUSTRALIA

(A statutory corporation of the Commonwealth of Australia)

A\$75,000,000
14% Notes Due 1994
and 75,000 warrants to subscribe for additional
A\$75,000,000 14% Notes Due 1994

The Commonwealth of Australia guarantees the due payment of all moneys that are, or may at any time become, payable by the Commonwealth Bank of Australia

Issue Price 101 1/4%

The following have agreed to subscribe for the above Notes:

| | |
|--------------------------------|--------------------------------|
| Orion Royal Bank Limited | ANZ Merchant Bank Limited |
| Commerzbank Aktiengesellschaft | Commonwealth Bank of Australia |

Hambros Bank Limited

| | |
|--|---|
| Algemene Bank Nederland N.V. | Bank of Tokyo International Limited |
| Banque Internationale à Luxembourg S.A. | Banque Nationale de Paris |
| Banque Paribas Capital Markets Limited | CIBC Capital Markets |
| County NatWest Limited | Die Erste österreichische Spar-Casse-Bank |
| Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft | Merrill Lynch Capital Markets |
| Morgan Guaranty Ltd | Morgan Stanley International |
| The Nikko Securities Co., (Europe) Ltd. | Nomura International Limited |
| Salomon Brothers International Limited | Swiss Volksbank |
| S.G. Warburg Securities | Westpac Banking Corporation |

Application has been made to the Council of The Stock Exchange in London for Notes in the denominations of A\$1,000 and A\$10,000 together with warrants, constituting the above issue to be admitted to the Official List, subject to the issue of the temporary Global Note and the temporary Global Warrant.

Particulars of the Notes, the Warrants and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Notes and the Warrants may be obtained during normal business hours up to and including 12th June, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 25th June, 1987 from:-

Orion Royal Bank Limited,
1 London Wall,
London EC2Y 5JX and
Nivison Comtrade Limited,
Bartlett House,
9 Basinghall Street,
London EC2V 5NS

Computer technology needs innovative chemistry. This is why BASF has the soundest base for sophisticated data processing technology.

BASF
Innovations in chemistry

Before data can be processed electronically, they must be stored—on tapes, disks or diskettes.

The way was paved for this by BASF's Research with the development of the audio tape—the first magnetic storage medium ever.

Important stimuli for the particularly effective storage of data are still provided today by BASF.

Our achievements in connection with the new microcomputer generation are an example of this.

Our latest thin metal film—magnetic disks and the write/read head optimized for use with them form a high-performance high-tech system which offers greater storage capacity and extremely short access times, coupled with outstanding mechanical and operational reliability.

This system is the perfect synthesis of BASF's know-how in the raw materials, coating technology, mechanics and electronics fields. The result is an advanced product for the benefit of the user.

On the data processing market we play a leading role in the storage media sector.

In modern computer technology we see two important aspects: the growing importance of this market in the future, and the great scientific and technological challenge this field presents.

Data processing technology from BASF for the effective utilization of information.

View of BASF's specially compact 94 megabyte storage unit.

BASF

Another record result for Electrocomponents

We continue to explore many opportunities for expanding our business both in the UK and overseas.

Tony Chubb, Chairman, Electrocomponents plc

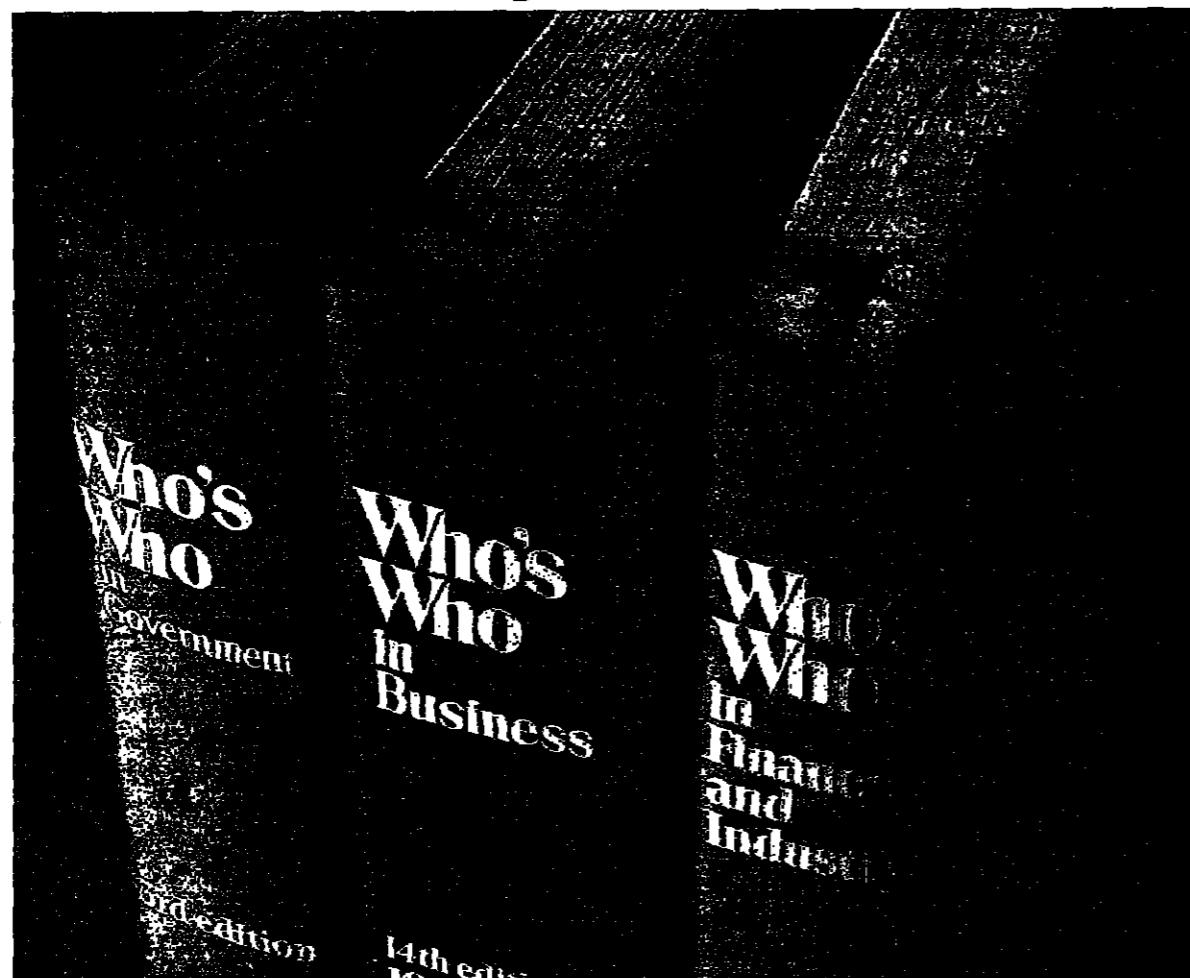
- Sales up by 22% to £243m
- Pre-tax profits up by 15% to £40.5m
- Earnings per share increased 24% to 25.5p
- Dividends for the year 7.4p (6.25p)
- 1 for 1 scrip issue proposed

Electrocomponents plc distributes electronic and electrical products in the UK, the US and West Germany. The largest subsidiary RS Components, the UK market leader, this year celebrates its 50th anniversary.

To learn more about the group's business and performance, simply write to:
The Secretary, Electrocomponents plc at
21 Knightsbridge, London SW1X 7LY, for a copy of the Annual Report.

electrocomponents plc

Who says NATURAL 2 is the best investment you can make in your information management network?



Over 2,400 major organisations representing business, government and finance - that's who. For a lot of important reasons, they demand the unsurpassed productivity of NATURAL 2.

First, NATURAL 2's completely structured environment provides DP professionals and end users the creative freedom they want. Because it requires less code to develop more applications, it's more effective.

Second, NATURAL 2 transparently supports a wide range of data structures, operating systems, TV monitors and hardware. It's the answer to your DP problems - today and tomorrow.

Third, NATURAL 2 is the efficient way to combine developer expertise with management foresight and end-user experience to get better results.

No wonder NATURAL 2 is the world's most preferred 4th generation application development technology. It provides the solutions you need, how and when you need them - fast.

Software AG
Programming Business Success

For the address and telephone number of your nearest Software AG office contact: Software AG, Darmstädterstrasse 3, D-6400 Darmstadt, West Germany, phone: (0 61 51) 56-40, telex 4197104.

No squeeze in potatoes

From Mr W. J. Englebright,
Sir. — The potato futures market should be investigated, says Mr McLeod (May 26). Why, because the futures market prices, particularly in April, were considered to be too high, ie closing at £166? What nonsense, whoever heard of any producer complaining because the price was "at a premium" unless, of course, he has oversold.

Mr McLeod is right, the AFED and the Bank of England drew the figures for the April delivery month and yes, there was no evidence whatsoever of a squeeze. Indeed, anybody who visited the market would have seen a very fluid situation with willing buyers and sellers trading volumes totalling in excess of 1,500 lots a day.

It is totally wrong to equate the published average ex-farm PMB price with the futures price (which reflects 13 stated varieties), delivered from a registered store based on potatoes with a 5 per cent maximum fault content. Indeed, our literature, in examples of hedging, states clearly that there will be a difference between the cash and futures price which will reflect the difference in costs incurred from ex-farm potatoes to those delivered ex an approved futures store. Furthermore, it is also made clear that these costs will vary from area to area.

Some Dutch potatoes were imported to meet the

requirements of buyers (Mr McLeod chooses to call them speculators). The inescapable question is why did not more producers deliver a greater quantity of potatoes against open sales in one or more of the 218 registered stores?

The suggestion that an advisory committee from the potato trade be appointed to guide the management committee is an insult. Mr McLeod is perfectly aware that there are three experienced members from the marketing side in addition to a farmer and one processor, the latter is currently chairman of the association.

I take exception to the suggestion that there is a small group in the City out to destroy the potato trade. I can assure Mr McLeod that no such group exists.

Indeed, we are proposing to allow deliveries throughout the whole of a delivery month. Currently deliveries only take place from the close of business on the 10th. This will give greater flexibility to those sellers who choose to effect delivery. To deliver or receive must, in a physical market, remain the prerogative of the seller and the buyer.

W. J. Englebright,
London Potato Futures
Association,
24-28 St Mary Axe, EC3

Chaos in the courts

From Mr J. W. W. Huntridt,
Sir. — My firm is engaged in the business of collecting commercial debts by litigation. I write to express my increasing

taking up to five weeks. Notice of service will be sent to you in the usual form when the summonses are posted to the defendants. If you do not receive a notice of service within six weeks after the issue date, please do not hesitate to contact the court . . .



concern at the apparent state of near chaos which appears to have afflicted the County Courts for some time.

We recently received a letter from one of the London courts stating that: "Due to the volume of work dealt with by this court, the preparation and despatch of summonses is presently

This is a somewhat extreme example, but we find that it is not unusual for three weeks or more to elapse between lodging the request at the court office and the issue of proceedings.

We have suffered inordinate delays through the loss of files in court offices and in two cases have had to reconstruct, for the

Channel tunnel shotgun marriage faces some technical problems

From Mr R. Bowcott,
Sir. — The shotgun marriage between bankers, construction entrepreneurs and French and British railways should be an occasion for a fresh look at the issues involved. It is for instance absurd to hail the Channel tunnel project as "unprecedented" and as the biggest of its kind. The Japanese rail tunnel underneath the Tsugaru Straits between the rail networks on their main island and on Hokkaido is almost identical with that projected between Cherbourg and Sangatte.

The loading gauge problem is still with us; it cannot be sidestepped by limiting passenger train transit through the tunnel to rolling stock built to the BR loading gauge which allows, above rail, only 1/2 of the volume of the European/Bernie standard loading gauge. The standard track gauge is identical on both sides of the Channel. One could run a few purpose-built BR-gauge sets fitted with both pantographs and third-rail shoes, between central London and north Paris; but to impose these "toy trains" in vast numbers

on the expanding Continental rail transit system would not be feasible. The rail freight problem will be eased by the growing use of containers, which can be easily transferred between road and rail — and between flat wagons built to different loading gauges.

The Japanese financed the Selkain tunnel without recourse to foreign financial interests. In fact, they traded costs for time by extending the tunnel construction period over some 15 years. This allowed them to deal at leisure with some major problems affecting the Tokyo-Sapporo rail axis. Shortly after 1978, they solved the problem of how to extend the new Shinkansen lines into central Tokyo; and recently they began the extension of the north-east Shinkansen beyond its terminal at Morioka to Aomori and the Seikan tunnel. An important purpose of the Seikan tunnel is to ease congestion of the Tokyo area rail traffic by encouraging a large-scale change of passenger traffic from air to rail.

This should be the governing consideration for the Channel tunnel project. It

should provide for frequent and direct rail services between southern England and an area encompassing Paris, Lyon, Brussels, Cologne, Düsseldorf and Frankfurt, within a potential perimeter of 4 hours' real travelling time; for less urgent travel, the perimeter might be extended to include Marseilles, Bordeaux, Hamburg and Stuttgart. There appears to be no other way to curb air traffic congestion in and over greater London. This is really a political issue, since it concerns the public's willingness to consent to a drastic increase in overflights.

A practical way to solve the "loading gauge gap" would be to extend the Bernie gauge and 25kv catenaries beyond the tunnel as far inland as a freight transfer and passenger terminal station near Redhill to modify the double-track line between Edgware-Red hill line. This would permit very high speeds over practice half the distance between tunnel and central London. The passenger terminal could be situated astir the London-Gatwick-Brighton line, which would provide ready and

services could survive fare competition by the ferries. Travel through the tunnel will be rendered unnecessarily costly for passengers because of the need of the operators to contribute heavily to the profits expected by domestic and foreign investors.

It is curious that not much consideration was given to the possibility of letting a major European rail link be financed by all the railway administrations directly or indirectly concerned. Existing regulations provide for EC contributions to projects required to eliminate technological hindrances to inter-European traffic; the loading gauge gap clearly falls under this heading. Instead of increasing rail charges by a special levy to provide for profit charges levied by investors, tunnel charges should be included in the long-distance taper generally applied to Continental rail fares.

Brian Bowcott,
Sorby,
Kirk Lane,
Binfield Heath,
Henley-on-Thames, Oxon.

TSB CHANNEL ISLANDS LIMITED INTERIM RESULTS

The unaudited results for the 23 weeks ended 30 April 1987 have been grossed up to 26 weeks to enable comparisons to be made with the Bank's performance in the 26 week period ended 21 May 1986.

UNAUDITED BALANCE SHEET: 30 APRIL 1987

| £000 | 1987 | 20.11.86 | 21.5.86 |
|--|----------------|----------------|----------------|
| ASSETS | | | |
| Current Assets | 26,148 | 34,331 | 36,182 |
| Investments | 299,941 | 220,268 | 144,214 |
| Loans by Bank | 39,550 | 34,665 | 32,078 |
| Other Assets | 253 | 253 | 2,365 |
| Fixed Assets | 4,950 | 4,458 | 3,881 |
| | 370,842 | 294,275 | 218,720 |
| LIABILITIES AND CAPITAL RESOURCES | | | |
| Current and Deposit Accounts | 334,608 | 257,508 | 188,874 |
| Creditors and Accrued Expenses | 1,022 | 4,040 | 3,247 |
| Taxation Payable | 1,771 | 1,700 | 1,234 |
| Dividend Payable | 573 | — | — |
| | 337,974 | 263,248 | 193,355 |
| Share Capital and Reserves | | | |
| Called up Share Capital | 7,500 | 7,500 | — |
| Reserves | 25,368 | 23,527 | 25,365 |
| | 370,842 | 294,275 | 218,720 |

UNAUDITED PROFIT AND LOSS ACCOUNT: 21 NOVEMBER 1986 - 30 APRIL 1987

| £000 | 1987 | 26 weeks ended 21.5.86 | Year ended 20.11.86 |
|--|----------------|------------------------|---------------------|
| Interest Income | 16,505 | 18,658 | 11,560 |
| Interest Expense | 12,074 | 13,649 | 7,594 |
| Net Interest Income | 4,431 | 5,009 | 3,966 |
| Total Income | 5,162 | 5,761 | 4,663 |
| Operating Expenses | 2,126 | 2,403 | 1,987 |
| Operating Profit before Taxation | 3,036 | 3,358 | 2,676 |
| Taxation | 622 | 707 | 557 |
| Operating Profit after Taxation | 2,414 | 2,651 | 2,119 |
| Extraordinary Items | — | — | (203) |
| Profit Attributable to Shareholders | 2,414 | 2,651 | 1,916 |
| Interim Dividend | 573 | 573 | 7,578 |
| Retained Profit | 1,841 | 2,078 | 1,916 |
| Earnings per 25p share | 8.05p | 8.84p | 7.06p |
| Interim Dividend per 25p share (gross) | 2.5p | 2.5p | — |
| | 370,842 | 294,275 | 218,720 |

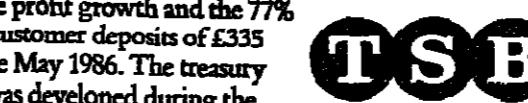
The Directors have declared an interim dividend of 2.5p per share payable on 31 July 1987 to all shareholders registered on 19 June 1987. TSB Group plc has waived its entitlement to dividend on its Loyalty Bonus Shares. After adjustment to a comparable 26 week period pre-tax profits increased by over 25% to £3.36 million (£2.68 million).

The treasury operation contributed significantly to the profit growth and the 77% increase in customer deposits of £335 million since May 1986. The treasury operation was developed during the second half of 1986. It performed well

during that period and it would therefore be unrealistic to expect a similar rate of profit growth in the remainder of 1987.

Lending to customers grew by 23% over the past year to £39.5 million with strong growth in personal lending. Resources continue to be invested to develop the commercial lending portfolio.

Vulnerability to short term interest rate movements has been minimised by reducing the holding of UK gilts to £42 million or 11% of the total assets compared to £114 million or 54% in November 1985.



HEAD OF EUROCOMMERCIAL PAPER MAJOR INTERNATIONAL BANK

City

Our client is one of the world's largest commercial banks, with the commitment and capital strength to expand their international financial services network. As part of a strategy of broadening their range of Capital Markets activities, the Group is seeking to appoint an experienced marketer to develop the Euro-Commercial Paper department.

The individual appointed to this position will be primarily responsible for marketing ECP Capabilities to the UK, European and Middle East corporate sector. The ability to make an immediate contribution, based on a successful track record in establishing relationships among issuers and investors of short-term money market instruments, is essential.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS
66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

LEADING US FINANCIAL SERVICES INSTITUTION

A prestigious Wall Street Firm actively trading worldwide, seeks young graduates with fluent Japanese to join their Fixed Income Division as trainee sales staff and traders.

Applicants should have a consistent academic record, including at least one excellent university degree. Fluency in Japanese and English is essential and the addition of another European language is desirable. In particular we are interested in meeting applicants who have either lived, worked or undergone part of their studies in Japan.

Good remuneration/benefits package and good career prospects.

Applicants possessing the above qualifications, with an emphasis on the need for genuine fluency in Japanese, will be particularly welcome.

Please write, enclosing a detailed curriculum vitae, to: T.G. West, Managing Director (Ref: 7223), Associates in Advertising, Columbia House, 69 Aldwych, London WC2B 4DX.



CLOSE BROTHERS LIMITED TREASURY MANAGER City

We are seeking a manager to take sole charge of our expanding treasury operations. The successful candidate will assume specific responsibility for all day-to-day money market activities and also be involved in the internal and external funding of the Close Brothers Group. Dealings are principally sterling based but a knowledge of foreign exchange would be an advantage.

Applicants should have relevant sterling dealing experience and welcome the opportunity to run their own department, reporting to a director.

An attractive remuneration package will be offered to the right candidate.

Please write in confidence, with full career details, to:

Stephen Hodges
Director
Close Brothers Limited
36 Great St. Helen's
London EC3A 6AP



WILLIAMS DE BROE GRADUATES

We are a London firm of stockbrokers owned as to 80% by a major European bank. Providing services for the Private Client has always been important to us and we are now seeking to expand significantly in this market.

We are looking to recruit Investment Assistants who will be recent graduates that have an interest in the City and can demonstrate a capability and keenness to work in a Private Client environment.

Competitive remuneration will be offered, as will the opportunity to assume early responsibility.

Apply in confidence to:

Clive Laing,
Private Client Department,
Williams de Broe Hill Chaplin & Company Limited,
Pinners Hall, Austin Friars, London, EC2P 2HS

Euronote Sales Specialists US BANK

City

£55,000 + Bonus + Car

This is an ideal opportunity for a high calibre Euronote Sales entrepreneur to join and enhance a dynamic team.

Reporting at Managing Director level, you will have a broad understanding of the Money and Capital Markets and relish the challenge of playing a key role within an expanding team.

You will have 2/3 years substantial experience in the product, including high yield paper. Credit and risk management would be a plus. You will be capable of generating business through your already substantial client base, and the flexibility to move between financial instruments would be an asset. You will be mature, have a healthy level of aggression, be a team player with commercial awareness and clarity of thought.

Please telephone or write in confidence to Beverly Kemp quoting Ref: BK133.

Lloyd Chapman
Associates

International
Search and Selection
160 New Bond Street, London W1Y 0HR
Telephone: 01-409 1371

YOUNG COMMERCIAL BANKERS — TAKE REAL RESPONSIBILITY Marketing Manager

DEVELOPING A "MIDDLE MARKET" PORTFOLIO c.£30,000 + car + benefits

Our client is a growing European bank which is carving out a significant niche among smaller UK companies. They pride themselves on an imaginative "ideal orientated" approach which enables them to undertake a wide range of banking business.

This is a senior position within the marketing team, and will control and direct the development of the client base in the "middle market" sector. As part of a senior management team you will also be involved with product development and longer term marketing strategies.

This position would ideally suit an ambitious banker with a larger international bank wishing to make broader use of their marketing skills; or alternatively a lending officer marketing to medium sized companies in a smaller bank. An imaginative and enthusiastic approach is essential; in return the bank offers a flexibility and independence well above the norm.

For further details please contact Kevin Byrne on 01-248 3653 during office hours (01-874 9982 evenings/weekends) or send a detailed C.V. to the address below. All applications are treated in the strictest confidence.

BBM
ASSOCIATES

60, Cheapside,
London EC2V 6AX

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT

International Banking DEALERS

We are particularly active in introducing experienced dealers to client International Banks and current assignments include the following:-

TREASURY MANAGER
SPOT FX
STERLING M/MKT
SNR M/MKT
FORWARDS
FRA

CHIEF DEALER
FINANCIAL FUTURES
BULLION
GILT/TSF/FUTURES
JNR FX
JNR M/MKT

Salaries are highly negotiable, and dealers with a proven track record, who feel their current contribution is not adequately recognised are invited to call Gordon Brown personally to discuss these positions in complete confidence.

67/69 LONDON WALL
LONDON EC2M 5TP
TEL: 01-628 7601

BANK RECRUITMENT CONSULTANTS.

Gordon Brown

Financial Strategies Analyst

Early/Mid Twenties

Exceptional Rewards

Goldman Sachs is a leading international investment house. In London its Fixed Income Division syndicates, trades and distributes international debt securities and derivative products.

As a member of the Financial Strategies Group, you will work closely with fixed income traders, the sales force and institutional clients, promoting new products and approaches and providing specialist quantitative support through the use of advanced techniques in financial modelling and computer applications.

You must be an outstanding young graduate with highly developed analytical and communications skills as well as the intellect and maturity to make an impact within this strongly motivated and articulate team. Previous experience of the financial services sector, particularly fixed income, would be an advantage. Initial training would be in New York. Opportunities for career development are excellent.

Please write in confidence to Neil Cameron, quoting reference N803, at 84/86 Gray's Inn Road, London WC1X 8AE (telephone 01-404 5971).

CAMERON · SIMPSON
Consultancy · Search · Selection

INSTITUTIONAL SALES EXECUTIVE

Fidelity Investments and Securities Limited is a wholly owned subsidiary of the Fidelity Group. Our brokerage products are well established in the US. In late 1986 we became members of the London Stock Exchange and in the near future we shall be opening an office in Tokyo.

Now we are looking for an ambitious individual who will work in tandem with our existing sales/marketing force in the US and eventually in Japan, to develop our institutional client base in the UK and Europe.

This is an opportunity for someone with plenty of drive and personality to "get in on the ground floor" of a high quality fast growing business, part of a company that is known to be aggressive in its market place.

An individual with the right potential will have at least three years' experience of the financial services market and be aged mid 20's to early 30's. Considerable support from in-house systems, marketing and administration will be made available, but we are looking for someone with imagination and flair who will develop their own ideas.

A substantial remuneration package is offered appropriate to the importance of the position in a company of international standing.

If you feel that you fit the bill please write to Sue Lingham, Fidelity Investments and Securities Limited, 25 Lovat Lane, London EC3R 8LL.

Fidelity Investments
Fidelity Investments and Securities Limited

QUANTITATIVE ANALYST

The chance to assume early responsibility

The Investment Division of Shell International Petroleum Company Ltd, manages the pension funds of a number of companies within the Royal Dutch/Shell Group. Total assets, valued at more than \$4 billion, constitute one of the largest pension fund pools in the UK, and have a significant overseas content.

As a result, we are able to offer a young, ambitious, Quantitative Analyst the chance to gain the kind of experience which few other organisations can offer. As a member of a relatively small team, the duties of the Quantitative Analyst will include the analysis of financial and economic databases in several geographic areas with the aim of providing a portfolio management information system to enhance asset allocation decision-making.

Probably in your mid-twenties, you will

need a good honours degree in Economics, Computer Science or Mathematics & Statistics and should either have a post-graduate financial qualification or have experience of working in an investment management environment. You will also need a thorough familiarity with computerised management information systems and both the ability and the desire to assume a high level of responsibility.

We are confident we can offer a salary to attract the person we need and we can certainly offer a wide range of benefits and excellent prospects for progression to senior positions.

Please telephone for an application form or send a full CV quoting reference No. 32/87 to: Jane Martin, Shell International Petroleum Co. Ltd, Recruitment Division, PNEL/231, Shell Centre, London SE1 7NA. Tel: 01-934 6962.



Senior Positions in the Securities Field

These and other executive vacancies are currently waiting to be filled in the City:

Four top dealers in the spots forward, FX, money markets required.

Age up to 50.
Salary range £25k to £50k depending on experience.

Gilt salesmen required for leading houses dealing with market makers. Must have substantial experience. Excellent negotiable package to £70k.

Operations manager required for prestigious securities house. Must have FX, money market, settlement transactions experience. The position involves supervising four people in the treasury department. Salary c. £25k plus perks.

Senior Eurobond trader required to head up active trading desk. Salary to £50k.

To discuss your application in strictest confidence, contact:
LES MARTINDALE or **ERNEST LEATHER-BARROW**
CAMBRIDGE APPOINTMENTS
EXECUTIVE SEARCH DIVISION
222 SHOREDITCH HIGH STREET
LONDON E1
TEL: 01-377 5488



FOREX APPOINTMENTS

For Forex, Capital Markets and Treasury appointments consult a specialist agency

TERENCE STEPHENSON
10 College Hill, London EC4R 1AS
Tel: 01-248 0283

Wanted

MALE 28 YEARS
Fluent in English, French, Spanish
5 years in Portfolio Management in International and US equity markets
2 years of stockbroking with a specialist in either US or International equity trading
Write Box A0529, Financial Times
10 Cannon St, London EC4P 4BS
Tel: 01-248 0283

Salaries are highly negotiable, and dealers with a proven track record, who feel their current contribution is not adequately recognised are invited to call Gordon Brown personally to discuss these positions in complete confidence.

67/69 LONDON WALL
LONDON EC2M 5TP
TEL: 01-628 7601

Unit Trust Manager

City

c£40,000 + car.

In today's intensely competitive unit trust market, the ability to have achieved a sixfold increase in sales of some £170 million - and to have a target of £500 million in funds by 1990 - takes on an exceptional significance.

These, however, are just two of the outstanding features of Legal & General's unit trust operation, now part of the Life and Pensions Group, within which this brand-new appointment is being made.

The person appointed will certainly be able to bring with him, or her, an exceptional record of marketing unit trusts in a highly creative way of controlling product development and of exercising astute financial management.

A broad spectrum of professional skills are required and these will be tested to the full during the establishment of the unit trust operation's strategy and targets, and the implementation of financial planning and control systems.

In addition, the Unit Trust Manager will represent Legal & General on unit trust marketing matters, deal personally with major clients and liaise at corporate level with colleagues.

The financial package will include a prestige car and a broad range of financial sector benefits.

For further details, please send your career details, in the strictest confidence, to:
Doug Wilkins,
Personnel Manager,
Legal & General Assurance Society Ltd,
2 Montefiore Road, Hove,
East Sussex BN3 1SE.
Interviews will be held in London.



JAMES CAPEL (CHANNEL ISLANDS) LIMITED

FUND MANAGEMENT

We have a vacancy in our Guernsey office for a senior hands-on fund manager to create and lead a team to provide a worldwide investment service for our rapidly expanding list of clients who are resident outside the UK. While the service is based in and run from the Channel Islands, the full James Capel research and technical support is available.

Applicants should have experience of full time portfolio management gained with a merchant bank, stockbroker or trust company and understand the requirements of the offshore pension fund, tied insurance company and high net-worth person. Ideally they will be conversant with the latest developments in fund management techniques and be able to apply these to meet clients' performance requirements. He/she will also train and lead the team at presentations for new business to actuaries, trustees and other clients.

The salary to be paid will be agreed on the basis of experience and will increase with the success and the values of the portfolios under management. Housing requirements will be separately discussed.

A.F. de L. Carey
 James Capel (Channel Islands) Ltd.
 P.O. Box 339, Sarnia House
 Le Truchot
 St Peter Port
 Guernsey, Channel Islands.
 Phone: 0481-710541.



Williams Broe U.K. Institutional Equity Sales

Given our past and, more importantly, our recent experience of quality research based agency broking we are looking to expand our sales effort.

We can offer a competitive remuneration package both to those who are only recently established as well as to those with several years' experience.

Replies to: Box A0569 Financial Times, 10 Cannon Street, London EC4P 4BY.

MERCHANT BANKING

INVESTMENT MANAGEMENT
 A leading merchant bank, a member of the Accepting Houses Committee, requires a Portfolio Manager to join its expanding Pension Fund Department.

The successful candidate is likely to be aged between 25 and 32, and should have had several years' experience of mixed portfolio investment.

An attractive remuneration package will be negotiated, including mortgage facilities and non-contributory pension scheme.

For the above positions competitive salaries according to age and experience will be paid together with the usual banking benefits.

CORPORATE FINANCE
 Due to increasing demand for the services of its Corporate Finance Department our client, an Accepting House wishes to recruit two additional Executives.

Applicants should be aged 25 to 32, have a good degree and hold a professional qualification (A.C.A. or Solicitor). Some experience of corporate finance work would be an advantage.

All applications will be treated in the strictest confidence and should be addressed to Peter Latham at 11, Eastcheap, London EC3M 1BN. Telephone 01-829 4688.

BANKING & FINANCIAL APPOINTMENTS
 11 Eastcheap, London EC3M 1BN. Tel: 01-829 4688

FUTURES

AND FINANCIAL LTD.
 Our clients require Traders, Dealers and Support Staff with experience in U.K. and U.S. Financial Markets

Telephone
 MR. CHRIS RAWLINS
 01-439 1701

Appointments Advertising

£43 per single column centimetre
 Premium positions will be charged £52 per single column centimetre

For further information call:
 01-248 8000
 Daniel Berry Ext 3456
 David Rhodes Ext 4676
 Tessa Taylor Ext 3351



BANK IN LIECHTENSTEIN AG

is further expanding its asset management activities in London and intends appointing a

U.K. ECONOMIST/PORTFOLIO STRATEGIST

The applicant should have a solid background as a U.K. generalist, with experience in both equities and gilts. A knowledge of other global financial markets and currencies would be desirable.

As a strategist, the applicant would be responsible for the creation of a U.K. research product which would be instrumental in defining the U.K. and possibly also global, investment strategy for a rapidly expanding team of asset managers within the Group.

Bank in Liechtenstein AG conducts asset management from offices in Vaduz, Zurich, Geneva, Frankfurt, New York and Hong Kong.

Interested applicants should apply to:

Michael Zapf
LIECHTENSTEIN (U.K.) LIMITED
 (Licensed Deposit Taker)
 1 Devonshire Square, London EC2M 4UJ



BANK IN LIECHTENSTEIN AG

wishing to further its asset management activities intends appointing an experienced professional

GLOBAL ASSET MANAGER

to head up the private client portfolio management in LONDON

Remuneration will be substantial

Bank in Liechtenstein AG conducts asset management from offices in Vaduz, Zurich, Geneva, Frankfurt, New York and Hong Kong

Interested applicants should apply to Malcolm Wells

LIECHTENSTEIN (U.K.) LIMITED
 (Licensed Deposit Taker)
 1 Devonshire Square, London EC2M 4UJ

INVESTMENT ANALYSTS

We are currently expanding our research department and are looking for analysts with at least 12 months experience preferably in a specific industry sector. The successful applicant would join a well established department the profitability of which has increased steadily since big bang. A contribution to the profits of the department will be suitably rewarded.

Applications from outside the city are welcome.

Reply to: Box A0566 Financial Times, 10 Cannon Street, London EC4P 4BY.

STOCKBROKING

SMALL CITY BROKER HAS VACANCY FOR DEPUTY ADMINISTRATION MANAGER

The work involves all aspects of Stock Exchange clearing and settlement procedures, reconciliation and client statements. The firm is installing an integrated computer system and the person employed will have responsibility for its efficient functioning. Knowledge of computers and computerised systems in a stockbroking environment is therefore essential. Salary to £15,000 plus discretionary bonus and usual benefits.

Apply to the Managing Director
 Box A0553, Financial Times
 10 Cannon Street
 London EC4P 4BY

PRIVATE CLIENTS

£50k + Benefits

A leading European Bank with an international network require an experienced Portfolio Manager to head-up and expand their London team.

The ideal candidate will have at least ten years' relevant portfolio management experience who now feels ready to take on direct responsibility for an increasingly large client base. A working knowledge of a European language will be advantageous.

Please contact Mariz Frangoulis

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES
 RECRUITMENT CONSULTANTS

A direct line to the executive shortlist

To secure the best appointments at a senior level needs more than good advice, accurate objectives and a clear understanding of the market. InterExec also provides career advice, but also a unique service to bridge the critical gap between InterExec clients do not need to find or negotiate appointments. Over 50 full-time staff with over 5,000 what is each unproductive day costing you?

For an exploratory meeting without obligation, Telephone InterExec on 01-520 50427

A member of the Career Development & Outplacement Division

Landmark House, 10 Charing Cross, London WC2E 1QS.
 Also at Birmingham, Manchester, Leeds, Bristol and Edinburgh



The one who stands out

ECCO

International Appointments

INTERNATIONAL SALES MANAGER

BANKING

Salary c£30K on quota earnings £50K + company car

Our client is a well established, leading British software house, who specialise in the development of systems for the international banking and financial community and has a base of installed systems in some 300 sites in 50 countries.

Quite exceptional revenue growth of over 45% per year is being maintained and 40 new banking clients have been won recently. This together with the development of new and the enhancement of existing products, leads the company to look to the future with confidence.

This new appointment has been created to be responsible for international strategic accounts throughout the world. Reporting to the Sales Director and based in Berkshire the role requires

For further information or to apply please contact Nicola Oggilvie on 01-222 7766 or alternatively in writing at the address below quoting reference number NM0888.

OGLIVIE EXECUTIVE

PERSONNEL AND MANAGEMENT CONSULTANTS

Buckingham Court, 78 Buckingham Gate, London SW1E 6PE. Telephone: 01-222 7766.

RIYAD BANK

A leading Saudi Arabian Bank seeks to enhance its human resources function by making the following appointments:

MANAGER, TRAINING CENTRE (Bilingual) Arabic and English.

The manager of the training centre will be responsible for the management of all resources at the centre, the quality of the training provided, and the development and presentation of training programmes to meet the training requirements of the Bank in future years.

To succeed, the Manager will need to be professionally qualified, possess well developed communication and interpersonal skills and have made a proved contribution to the development and implementation of training and management positions in Banking. Proven experience of teaching and training and the ability to gain credibility in a multi-cultural environment are essential.

Please contact Maria Frangoulis

PRIVATE CLIENTS

FF500,000 Tax Free

The Monte Carlo based wholly-owned subsidiary of a leading international bank requires an ambitious person who will enjoy the challenge of heading-up a discretionary private client portfolio management team in Monaco.

This opportunity will suit someone who is bilingual in French, aged 35 and over, with leadership qualities and sound portfolio management experience.

Please contact Maria Frangoulis

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES

RECRUITMENT CONSULTANTS

TRUST OFFICER

MONACO

We are an International Trust Group looking for experienced trust officer as a No. 2 for our expanding Monaco Office.

Applicants are likely to be aged 28-35, having gained good all round experience of trustee work and the ACIB Trustee Diploma.

An attractive tax free salary commensurate with experience is offered.

Preliminary interviews will take place in London. Please write enclosing a detailed C.V. including current salary to Ian Ledger, Georgam S.A.M., 38 Boulevard des Moulins, B.P. 182, MC 98004, Monaco Cedex.

RECRUITMENT and PERSONNEL SERVICES

The Financial Times proposes to publish a Survey on Recruitment and Personnel Services on

JULY 8 1987

Among the subjects to be reviewed will be:

RECRUITMENT

CONSULTANCIES

OUTPLACEMENT

CONSULTANCIES

REMUNERATION

PACKAGES

TESTING METHODS

For more information about advertising in this Survey and a copy of the synopsis, contact:

Louise Hunter

on 01-248 8000 ext 3588

OR

01-248 4864

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK

TRADING To £30,000 + Benefits

FIXED INCOME EQUITIES

A well respected European Bank is offering two excellent opportunities for career-minded individuals to join their rapidly-expanding successful teams.

The ideal candidates will be aged 27-35 with wide product range experience in the relevant field.

A European language would be essential for the Fixed Income area and an advantage for the Equities area.

Please contact Maria Frangoulis

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES

RECRUITMENT CONSULTANTS

EXECUTIVE JOBS

IF YOU EARN OVER £25,000 p.a.

AND ARE SEEKING A NEW OR BETTER JOB

Our team of consultants, all of whom have had managing director level experience, can help you.

Our successful Executive Action Plan helps you find appointments quickly and discreetly, particularly in the unadvertised vacancy area.

Contact us for an exploratory meeting without obligation.

If you are currently abroad ask for our Executive Export Service.

32 Savile Row, London W1. Tel: 01-734 3879 (24 hours)

Connacht

Rentals

CHESTERTONS

PRUDENTIAL

RENTALS

PROPERTY SERVICES LTD

100 Newgate Street, London EC1A 7AA

Tel: 01-278 3311

FAX: 01-278 3150

E-mail: CHESTERTONS@BT.COM

Telex: 832277 CHEST

THORNHILL BRIDGE WHARF

ELSTREE, HERTS, WD4 7LS

Tel: 01-925 2767

FAWCETT STREET, SW1V 9BB

A 2 bed flat in a modern converted building between Fulham Road and Old Brompton Road. It is available unfurnished.

Price: £1,200 per month.

UNFURNISHED FLAT TO LET

Spacious 2 bed, 2 bath flat. £1,325 per month.

Excellent location with underground station, bus stops, restaurants, bars, etc.

RECEP. RM. OVERLOOKING GARDEN

WIMBLEDON

SW19 8QH

Newly decorated spacious town house in a quiet residential area.

Price: £1,250 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Large 2 bed, 2 bath flat.

Stunning views from the large

RECEP. RM. OVERLOOKING GARDEN

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

Abbey Rd, St Johns Wood

London NW8 0JZ

£2,000 per month.

EVERYONE IN Europe is familiar by now with high-specification, high-priced, high-quality West German motor cars. But can the same strategy be applied to television sets on a pan-European scale?

This is the challenge that has been taken up by Loewe, a small-scale German TV producer, which is now stepping up its export drive from its remote location at Kronach in south-western Bavaria.

Loewe makes only 215,000 sets a year, a production rate which would normally be regarded as suicidal in an industry noted for large volumes and continuously declining production costs.

Most manufacturers argue that an output of about 1m TVs a year is essential to achieve appropriate economies of scale for what is essentially a mass-market product. But Loewe has made its premium product strategy work so far in Germany, and to a lesser extent in nearby foreign markets, by concentrating its attention closely on the narrow niche for sets priced at between £250 a unit and £1,800.

"A company in this business should be either big or small," says Helmut Riecke, chairman of the board at Riecke. "Where it is really difficult to make money is in the middle, when you are not big enough, or specialised enough either."

Loewe needs a small group of senior executives who together took Loewe private a couple of years ago in one of Germany's rare management buyouts. The acquisition, made with the help of a group of banks, a venture capital organisation and the BMW car company, one of Bavaria's principal manufacturing concerns, became something of a cause célèbre at the time, because it followed the exposure of hitherto secret shareholdings in the company by Philips, the Dutch consumer electronics group.

Philips, then in the process of increasing its stake in West Germany's Grundig, was forced to sell its holding in Loewe by the West German Cartel Office.

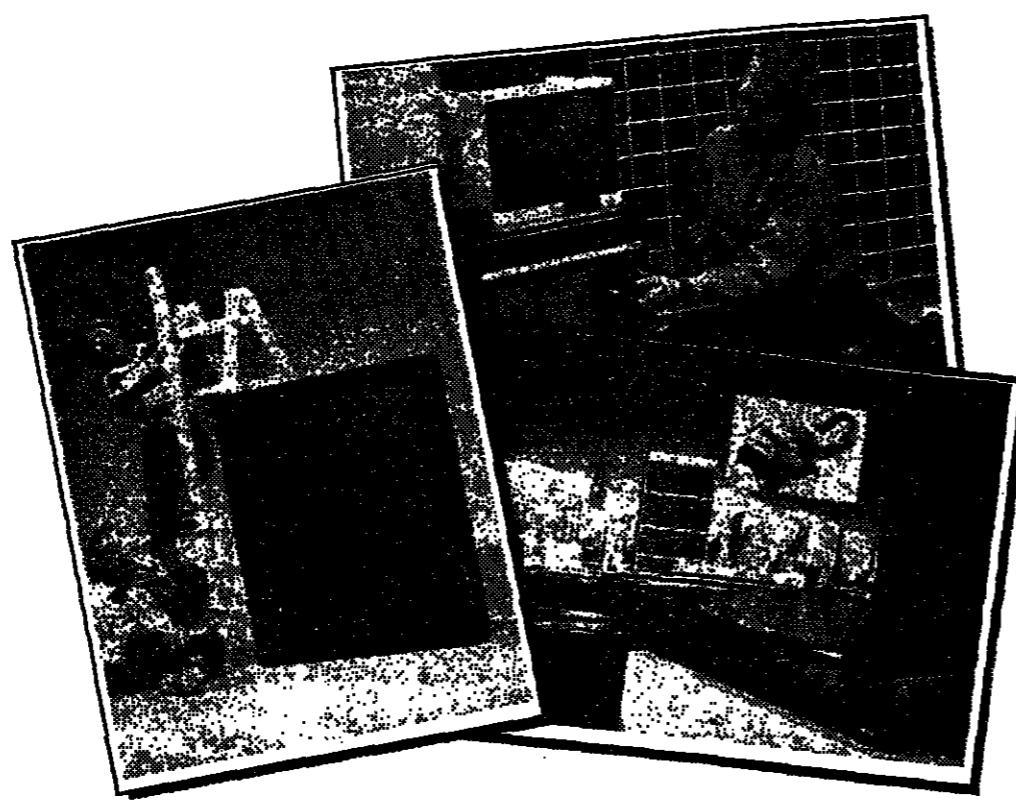
Riecke says that the change of ownership has not brought about any significant alterations in market strategy. Philips never interfered with policy, he says, because it did not want to expose the amount of its ownership—the Dutch company had officially declared a 15 per cent stake, but had held effective financial control through other nominee holdings. The buyout has, however, been followed by a significant expansion of the product range, which starts at portable sets with 10 inch screens, and runs all the way up to large stand-alone 32 inch models.

Loewe regards the design of its models as one of the key elements in their appeal. The

Product strategy

Why Loewe is set on a premium path

Terry Dodsworth reports on the West German TV manufacturer



Among Loewe's premium products (left) an 82 cm set in its latest Art Line range, with an integrated VCR in the base; (top) a 40 cm Black and White—the colour of the cabinets—model; and a digital VCR with special effects such as "screen within a screen" facility

cabinets, made in moulded plastic, are offered in black, red or grey in the latest range, and look much sleeker than the average television set. They are all supplied with remote controls, so the exterior is uncluttered with knobs and switches. All the sets can also be used as monitors for personal computers, and several have integrated video-cassette decks. Most of the models can also be tilted through a 10-degree angle.

West Germany's reputation for quality products also helps in the market, the company believes. Like most television manufacturers, Loewe buys in tubes from specialist suppliers, but it designs and makes the main electronic parts which form the heart of a television

set, and assembles all of its own products at Krotzsch.

Despite its limited size, the company has managed so far to stay with the industry's leaders technologically. Indeed, its latest range of models, to be introduced in the autumn, will all be able to receive and decode television transmissions digitally. Whilst the rest of the industry is moving in the same direction, Loewe will be among the first with the new system—a technology that gives sharper picture definition, and which will allow the new televisions to be used in any country, whatever the type of broadcast system employed.

"You will be able to take your television from the UK to France or to Italy, and the only thing you will have to change

is the plug," says Tony Vernon, sales manager for the British subsidiary.

At present, a UK television tuned to work on the British PAL 1 system only works outside the country in Hong Kong.

Maintaining a strong technological position is one of the elements in Loewe's future strategy for staying ahead in an industry awash with capacity. The company will continue, says Riecke, for a company of its size to invest heavily in research and development. Spending on R&D last year amounted to about 5.5 per cent of its DM 308m (£106.8m) sales, and it intends to expand its research staff from 120 people at present to 180 by 1990. A further DM 5m is going into a new research establishment this

year—along with DM 20m in new plant—and about the same in 1988.

Limited assistance with this expenditure comes from the West German Government, which has contributed about 5 per cent of total research spending over the last few years for Loewe's work on the country's viewdata systems. But most of the funds have been found by the company itself and Riecke says that it will continue to generate sufficient cash to meet its plans up to the end of this decade, despite the strain on cash flow from debt financing for the management buyout.

"After that, we may need additional finance, and we shall probably go public," he adds. Profits are around 3 per cent of sales at present.

The second strand in Loewe's expansion programme is to move more aggressively into markets. At present, about 60 per cent of the group's unit sales are in West Germany, a level at which it is becoming progressively more difficult to increase market penetration with its narrow product line. Export sales in some foreign markets, such as Italy, Austria and Switzerland, are already reasonably well developed. But Loewe is now pushing out further, bringing the UK in particular into its sights—with some trepidation.

When Holdsworth became chairman seven years ago, he sold off or shut down GKN's various businesses—the manufacture of nuts, bolts and screws—and put the group's steel interests into a joint venture with the British Steel Corporation.

"We have to be in the UK market because it is the most important in Europe for televisions and video cassette recorders—bigger than West Germany or Italy," says Riecke.

"But Britain is also the most difficult market in the region

because it is highly competitive, with a large variety of products and fierce price cutting."

After launching its own UK sales company in 1985—until then Loewe had used a distributor—the group's sales jumped from 2,500 to 7,500 last year. Vernon expects further growth this year to 10,000 units, helped by the new product line, and is confident that there is plenty of latent demand in the UK. The televisions are sold through high-street stores such as Harrods, independent retailers, and some television hire outlets.

"No-one knows how big the market is for these top specification products," he says, "but my guess is that it could be between 5 to 7 per cent of total sales." This would amount to between 150,000 and 200,000 sets a year, theoretically an attainable target over time given that Loewe sells more than 100,000 a year in West Germany.

Whether it can achieve this target while maintaining its normal margins, all the more necessary in the wake of the buyout, will be an iron test for its strategy.

GKN board responsibilities

Sharpening the definition

BY MICHAEL SKAPINKER

IN AN INTERVIEW published on this page last March, Sir Trevor Holdsworth, chairman of GKN, wondered aloud whether he had got things right.

Would his successor abandon

the UK industrial group's mix

of manufacturing and service

activities and concentrate

instead on only one of those

areas? Apparently not. David Lees,

who became group managing

director on June 1 and who takes over as chairman next

May, is standing by the existing

mix of businesses. He

clearly intends to give each of

a more focused leadership, as

evidenced by a reshuffle of

board responsibilities announced

last week.

To Lees, this diversity is a

positive advantage. The various

sides of GKN's business com-

plement each other, he claims.

If you look at the profitability

of the automotive side, he

says. "In the services

business, the lion's share is in

the UK. Their markets are also

different. The services tend to

focus on national markets—the

automotive on international

markets. That gives us a bit

of balance. They respond to

different economic cycles."

"I set the compatibility in

fiscal terms. I don't have a con-

cern, frankly, that the cultures

are different—provided we're

prepared to manage them in

recognition of their differ-

ences."

The changes made to the

GKN board are part of that

recognition, he says. All of the

automotive manufacturing ac-

tivities are to be grouped under

one managing director, Trevor

Bonner. Bonner was previously

responsible only for the manu-

facture of transmissions, pri-

marily constant velocity joints,

which are used in the making

of front-wheel drive vehicles.

Similarly, John Jessop

remains responsible for indus-

trial services, but is now

given the title of managing

director to go along with it.

Lees hopes this will give indus-

trial services a higher profile.

"The automotive side has

tended to be the largest and

perhaps had a disproportio-

nately strong focus by pull-

ing out industrial services in

this way. I want to give it the

focus it deserves," he says.

Automotive components had

been the responsibility of Alec Daly,

who was also in charge of GKN's

defence business. He

now becomes managing direc-

tor for defence. This is a sector

in which Lees is keen to develop.

In 1985 the company won a

Ministry of Defence contract for

1,648 Warrior armoured

personnel carriers. It lost out

to British Aerospace in its bid

this year to buy Royal

Ordnance, but Lees is on the

lookout for other acquisitions

or joint ventures.

The GKN board also acquires

its first human resources direc-

tor, Brian Innes. By giving

human resources a higher priori-

ty, Lees wants to attract

some of the talent now heading

to the City, both through

financial incentives and high

ability training.

"That means moving them around the group.

Vincent Bonner was previously

responsible only for the manu-

facture of transmissions, pri-

marily constant velocity joints,

which are used in the making

of front-wheel drive vehicles.

Similarly, John Jessop

remains responsible for indus-

trial services, but is now

given the title of managing

director to go along with it.

Lees hopes this will give indus-

trial services a higher profile.

"The automotive side has

tended to be the largest and

perhaps had a disproportio-

nately strong focus by pull-

ing out industrial services in

this way. I want to give it the

focus it deserves," he says.

Automotive components had

been the responsibility of Alec Daly,

who was also in charge of GKN's

defence business. He

now becomes managing direc-

tor for defence. This is a sector

THE ARTS

Rossini in London...

Il viaggio a Reims at the Guildhall School on Monday was a happy experience — indeed, it is likely to leave one London Rossinian with a blissful smile on his face for days afterwards. An unknown, rediscovered work of worthwhile quality is always rewarding; but this is a rediscovered masterpiece — and by Rossini, at that.

In brief, this *cavata scena*, an occasional piece that Rossini composed to chime with the coronation of Charles X in 1825, faded in public interest after its particular circumstances of historical importance were thought to have elapsed; much of the best music went into *Le Comte Ory*, and eventually *Il viaggio* was presumed lost. In the 1970s it was rediscovered, and, where necessary, reconstructed. The first performance in modern times followed, at Pesaro in 1984 (Andrew Porter reported in full on the event in these columns), and a prize-winning DG recording soon afterwards.

Now, the Guildhall School, whose opera department is attaining new glories under Anthony Besch's directorship, has come up with the British premiere, in the sparkling, extremely deft Porter translation. In one respect, a student performance, however, accomplished, might be thought a betrayal of the work's very nature — for the opera was created for 10 of the Italian vocal virtuosos of Rossini's day (and the minor parts are not to be scorned either): Giuditta Pasta (the first Norma) and Domenico Donzelli (the first Pollione) were only two of a glittering assembly of leading sopranos, tenors, basses and a single contralto.

Yet, because there was no serious weakness among Monday's cast, the charm, richness,

Max Lopert

... and in Bonn

What a pleasure to immerse oneself again in the world of German opera, where the cities give proud and prominent place to the opera houses, as a matter of course. However, scanning the lists I notice that the repertory in the Federal Republic is not as wide and enterprising as it was in the fifties when I worked there. Then there was a feeling of release, of exuberance and experiment. Now, widening audiences and rising costs dictate more caution. Yet the Rhineland, where there is surely a greater concentration of municipal opera houses than anywhere else, has been offering one after the other three new productions difficult to resist: Rossini's *Armida* in Bonn, Janacek's *Cunning Little Vixen* at Cologne, Weber's *Oberon* at Düsseldorf. (Janacek and Weber must wait for a second article).

Armida is a three-act opera seria written for Naples and for Isabella Colbran, the singer who became Rossini's first wife. It came out in 1817, the year of *La cenerentola* and *Le gazet ladra*. Because of the complex orchestral writing it was judged too "German" (it didn't sound "German" at Bonn, within a stone's throw of Beethoven's birthplace). *Armida* did not travel so widely or stay so long in the repertory as some of Rossini's other serious operas. Casting difficulties, no doubt, were one reason. Apart from an exceptional soprano it needs three virtuous tenors. Otello needs as many, but there the sympathetic Desdemona appeals to interpreters and public in a way the sorceress *Armida* devoured by passion, fury and vehemence, can hardly do.

Armida's heroine, like *Giuditta*, is based on Tasso's heroic sorceress who ensnares and loses the Christian knight Rinaldo. In this strange and prodigious score one is always conscious that Rossini bridged two worlds — the 18th century and the Romantic period.

Ronald Crichton

NOTICE OF RATE OF INTEREST



Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Kuwait Dinars 7,000,000

Floating Rate Notes due December 1988

In accordance with the provisions of the Fiscal Paying Agency and Reference Agency Agreement between Kuwait Foreign Trading Contracting and Investment Co. (S.A.K.) and The National Bank of Kuwait S.A.K., dated as of 7th December, 1983, notice is hereby given that the rate of interest upon the above Notes has been fixed at 7 1/4 per annum and that the coupon amount payable on 10th Dec 1987, against Coupon No. 8 will be K.D. 151/747

By: The National Bank of Kuwait S.A.K.
Head Office: P.O. Box 95, Safat, 13001 Kuwait
Fiscal Agent
10th June 1987



Hilton International Holland

STAYING IN HOLLAND?

To complete the needs of the business traveller, complimentary copies of the Financial Times are available to guests staying in the HILTON INTERNATIONAL hotels in AMSTERDAM, ROTTERDAM and SCHIPHOL AIRPORT.

For reservations, call your travel agent, any Hilton International Hotel, or the Hilton Reservations Service in London, Frankfurt and Paris.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

LONDON - FRANKFURT - NEW YORK

Television/Christopher Dunkley

The week outside politics

Yes, they are doing too much. Yes I am fed up to here with it. Yes there are times when there is nothing else on all four channels. Yes they are their own worst enemies. Of course it is time something was done about it ... but mercifully it reaches its caterwauling climax tomorrow. Then we can have our programmes back, and we shall promptly forget our rage until the next election when the broadcasters and politicians will overdo it all over again.

However, it is only fair to say that even during a period when so much screen time has been hijacked there have still been some excellent programmes around, thanks to Channel 4, BBC2, and above all Granada.

The past week saw the return of two huge, long-term series of a sort which Granada alone seems to have the courage, the experience, and the dedication to produce. Neither *Disappearing World* nor *Men And Music* is ever going to win big ratings, but they are typical of the programmes which prove that Granada is still the best commercial television company in the world. That is not to say that the company works in an intellectual ghetto: Granada also makes *Coronation Street* which certainly does win big ratings — the biggest single audience in Britain every week.

In the past 17 years, 42 programmes have been made under its *Disappearing World* title, in the remotest regions of the earth, from the Venezuelan jungle to the mountains of Nepal. Each has drawn upon the work of an anthropologist. This year, The Great Game has been set up at the University of Manchester to provide an MA for post graduate students in Visual Anthropology.

It has been remarked that the world is taking its time about disappearing, but Leslie Woodhead, who made his first *Disappearing World* in 1974 and has produced two of this year's batch including tonight's programme about the shepherds of the Pyrenees (9.00 ITV), says that what the series has recorded is not the disappearance of entire peoples but of ways of life "which are rapidly evolving rather than vanishing."

This point has surely never been made more dramatically and vividly than in last week's account of the Kayapo, produced in the Brazilian jungle



Kayapo warriors contemplating a \$2m income in Granada's "Disappearing World"

by Michael Beckham, with anthropologist Terry Turner. The popular concept (created partly, it must be said, by *Disappearing World* itself) is that Kayapo are naive jungle tribesmen ruined by the arrival of "civilization" with its germs, its Christian religion and rifles, was here turned on its head.

Either the Kayapo are abnormally enterprising and adaptable or our assumptions have been wrong. When these people found their land invaded by 3,000 Brazilian gold diggers they put on their war-paint and feathers, took up their clubs and bows and arrows and, with a helpful reputation for violence going before them, occupied the airstrip which was the only link between the goldmine and the outside world.

Instead they imposed their will, banned guns, women and alcohol from the mining community, and are now taking \$2m a year in taxes from the miners. With this they have bought a small aircraft which they use to police their territory: the first Indian tribe with an airforce. Naturally Beckham showed us the plane, but he provided a sequence of other astonishing images too: a chief with one of those huge lip-expansion ornaments communicating via radio transmit-

ter, and Indians who had just flown back from Brazilia skipping straight back into the tribe's ancient customs.

Most extraordinary of all was the Kayapo use of television: they have bought video cameras and now record their ceremonial events on tape. So that our children and grandchildren will not forget them. They even recorded the own occupation of the airstrip on videotape and watch themselves proudly when it is played back in the communal meeting hut.

This programme was in direct line of descent from those same film shows they used to give us at school which always seemed to involve black men either paddling dugout canoes or stamping in native war dances.

Instead they imposed their will, banned guns, women and alcohol from the mining community, and are now taking \$2m a year in taxes from the miners. With this they have bought a small aircraft which they use to police their territory: the first Indian tribe with an airforce. Naturally Beckham showed us the plane, but he provided a sequence of other astonishing images too: a chief with one of those huge lip-expansion ornaments communicating via radio transmit-

ter, and Indians who had just

flown back from Brazilia skipping straight back into the tribe's ancient customs.

Vienna became the centre of the musical world — do not consider that the insertion of more than one date will make impossible demands upon your audience; they do not assume that our attention spans cracks at 12 seconds; they believe, rightly, that if they are to convey any idea of the true nature of a Gluck opera they will have to show a sizeable extract, and consequently mount a splendid production of "Orfeo Ed Euridice." To know that there are five more episodes of *Men And Music* to come this season is to be like a child who knows there are Christmas presents under the tree.

Channel 4 offered another wonderful treat in the form of Episode 1 of *Porterhouse Blue*, Malcolm Bradbury's adaptation of the comic novel about a Cambridge college by Tom Sharpe. Anybody who found the television version of *Blitz* on *The Landscape* funny will surely find this funnier. The story once more pits English tradition, inertia and the old school tie against the forces of change and, once again, it is not at all clear which side the author favours. If either,

We have not had time to recover from the awfulness of swan-stuffed with widgeon accompanying by claret at the college feast before we are faced with the greater ghastliness of the new master-Jan Richardson, in his element — demanding a nut cutlet and mineral water. I suspect that Sharpe's own view is encapsulated in a line delivered by one of the dons to the college porter: "They can improve things as much as they like, Skulkin, it never makes them any better."

Yet another new series starting on C4, *Dermot*, is the only beggar of *Men And Music*. And while *Disappearing World* has "just grown" *Men And Music* has been planned from the start as a huge undertaking — perhaps as many as 100 programmes, though so far nobody seems to have seen the first four episodes, presented by Alan Bennett and dealing with "Composers And Court" in February last year, and now Tom Cash has produced the next six, called "Classical Vienna," this time with Bamber Gascoigne as presenter.

The first of them, "The Music Of An Empire" on Channel 4 brought back memories of the shrot enjoyment afforded by *Civilization* nearly 20 years ago, with its contagious enthusiasm for the high points of mankind's artistic achievements.

Today so much television is preoccupied with the popular and the easily accessible, so many programmes are desperate to avoid even a hint of the high-brow, that it comes as quite a shock to discover that you can still have a literate and expressive script (delivered, incidentally, by a white middle aged male speaking clear standard English: whatever is Channel 4 coming to?)

The makers of this programme — devoted chiefly to explaining how 18th century

brass was never so brash as to swamp the busy

orchestral detail; the frenzy

was nicely contained.

Mauceri has a theatre-conductor's grasp of the larger lines,

as well as the complexities, of

an effective and sympathetic

orchestral accompaniment. His

partnership with Stephen

Hough, the piano soloist in

Rakhmaninov's *Paganini Variations*, was a natural fit.

The first half was all Rakhmaninov, and opened with the early symphonic poem *The Isle of the Dead* — generous, colourful Chaitkovskian essay dating from the composer's Dresden years during the first decade of the century. I liked Mauceri's easy, open-hearted manner on the rostrum, and the clarity and flexibility of his beat. The climax was a fine account, vividly sung and played, of Prokofiev's *Alexander Nevsky*.

The first half was all Rakhmaninov, and opened with the early symphonic poem *The Isle of the Dead* — generous, colourful Chaitkovskian essay dating from the composer's Dresden years during the first decade of the century. I liked Mauceri's easy, open-hearted manner on the rostrum, and the clarity and flexibility of his beat. The climax was a fine account, vividly sung and played, of Prokofiev's *Alexander Nevsky*.

Prokofiev's *Alexander Nevsky*, and Mauceri gave the music attractively large-scale scenic treatment, coaxing the broadest vowels from the LSO Chorus, and stretching out to brilliant full-screen width the timbres of the Battle on the Ice. Sarah Walker sang her single song, "The Field of the Dead," very beautifully.

The makers of this programme — devoted chiefly to explaining how 18th century

brass was never so brash as to swamp the busy

orchestral detail; the frenzy

was nicely contained.

Mauceri has a theatre-conductor's grasp of the larger lines,

as well as the complexities, of

an effective and sympathetic

orchestral accompaniment. His

partnership with Stephen

Hough, the piano soloist in

Rakhmaninov's *Paganini Variations*, was a natural fit.

The first half was all Rakhmaninov, and opened with the early symphonic poem *The Isle of the Dead* — generous, colourful Chaitkovskian essay dating from the composer's Dresden years during the first decade of the century. I liked Mauceri's easy, open-hearted manner on the rostrum, and the clarity and flexibility of his beat. The climax was a fine account, vividly sung and played, of Prokofiev's *Alexander Nevsky*.

Prokofiev's *Alexander Nevsky*, and Mauceri gave the music attractively large-scale scenic treatment, coaxing the broadest vowels from the LSO Chorus, and stretching out to brilliant full-screen width the timbres of the Battle on the Ice. Sarah Walker sang her single song, "The Field of the Dead," very beautifully.

The makers of this programme — devoted chiefly to explaining how 18th century

brass was never so brash as to swamp the busy

orchestral detail; the frenzy

was nicely contained.

Mauceri has a theatre-conductor's grasp of the larger lines,

as well as the complexities, of

an effective and sympathetic

orchestral accompaniment. His

partnership with Stephen

Hough, the piano soloist in

Rakhmaninov's *Paganini Variations*, was a natural fit.

The first half was all Rakhmaninov, and opened with the early symphonic poem *The Isle of the Dead* — generous, colourful Chaitkovskian essay dating from the composer's Dresden years during the first decade of the century. I liked Mauceri's easy, open-hearted manner on the rostrum, and the clarity and flexibility of his beat. The climax was a fine account, vividly sung and played, of Prokofiev's *Alexander Nevsky*.

Prokofiev's *Alexander Nevsky*, and Mauceri gave the music attractively large-scale scenic treatment, coaxing the broadest vowels from the LSO Chorus, and stretching out to brilliant full-screen width the timbres of the Battle on the Ice. Sarah Walker sang her single song, "The Field of the Dead," very beautifully.

The makers of this programme — devoted chiefly to explaining how 18th century

brass was never so brash as to swamp the busy

orchestral detail; the frenzy

was nicely contained.

Mauceri has a theatre-conductor's grasp of the larger lines,

as well as the complexities, of

an effective and sympathetic

orchestral accompaniment. His

partnership with Stephen

Hough, the piano soloist in

Rakhmaninov's *Paganini Variations*, was a natural fit.

The first half was all Rakhmaninov, and opened with the early symphonic poem *The Isle of the Dead* — generous, colourful Chaitkovskian essay dating from the composer's Dresden years during the first decade of the century. I liked Mauceri's easy, open-hearted manner on the rostrum, and the clarity and flexibility of his beat. The climax was a fine account, vividly sung and played, of Prokofiev's *Alexander Nevsky*.

Prokofiev's *Alexander Nevsky*, and Mauceri gave the music attractively large-scale scenic treatment, coaxing the broadest vowels from the LSO Chorus, and stretching out to brilliant full-screen width the timbres of the Battle on the Ice. Sarah Walker sang her single song, "The Field of the Dead," very beautifully.

The makers of this programme — devoted chiefly to explaining how 18th century

brass was never so brash

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantime, London PS4. Telex: 8954871
Telephone: 01-248 8000

Wednesday June 10 1987

The case for a third term

SINCE 1979, under the two Thatcher governments, necessary steps have been taken to tackle deep-seated weaknesses in the British economy. Curbing inflation, reducing the disruptive power of trade unions, restoring incentives for managers and entrepreneurs—these and other changes have certainly not produced a British economic miracle. Indeed it is the patchiness of the country's progress since 1979, and the pain which the changes have inflicted on some sections of the community, that have made the Tories so vulnerable to Labour's campaign assaults. Yet the so-called Thatcher revolution provides the basis for a sustained improvement in economic performance. It needs to be consolidated and taken further in a third Conservative term.

Whether the changes could have been brought about in a less traumatic way is debatable. But the overall effect has been to make British industry more competitive and more profitable. The UK is now an attractive manufacturing location for foreign companies; London has become Europe's dominant capital market. North Sea oil revenues have been used to build up substantial overseas assets which will be a source of wealth in the future.

The judgment that the Tories should be allowed to build on these achievements in a third term is based less on their manifesto or their campaign (both of which have been disappointing) than on the threat which a Labour government, or even a Labour/Alliance coalition, would pose to Britain's continuing revival.

Labour's unexpectedly professional campaign has consisted largely of attacking the Thatcher Government's meanness, especially its record on unemployment, and of promising to spend more on schools, hospitals, pensions and other parts of the welfare state. Mr Neil Kinnock, the Labour leader, has struck a rich vein of anti-Thatcher sentiment and, in doing so, has enhanced his own reputation. Apart from the defence issue, Labour has presented an image of moderation and sympathy for the underdog, deflecting not-very-credible charges that the new-look party is simply a respectable front for the far left. Yet Labour's prescriptions—more public spending, more government-directed investment, a dose of redistributive taxation—have a decidedly old-fashioned air. There is not enough evidence that Labour's leaders understand or accept the need for a dynamic market economy in which enterprise and initiative come from below.

Muffled message

In this context the apparent failure of the Alliance to make a major impact on the electorate is regrettable. Its over-detailed manifesto contained some worthwhile proposals, notably on constitutional reform. Even the suggested counter-inflation tax on excessive wage increases showed a justifiable concern with one of the central problems in the labour market, the wage-setting process. The commitment to full membership of the European Monetary System was welcome. But the Alliance message, perhaps reflecting the need to reconcile different strands of thought between the Liberals and the Social Democrats, came out muffled and indistinct. There was perhaps too much emphasis on the importance of a hung parliament and not enough on getting across in a forceful way the Alliance's commitment to the social market economy.

Yet if the Alliance is disappointed with its campaign, the Tories can hardly be proud of theirs. Harping on the excesses of past Labour governments did little to dent the central charge against them, which is that Thatcherism cares only about the rich and successful, and is not bothered about disadvantaged people and communities. Unfair though these accusations have often been, they gain support from the contempt which Mrs Thatcher has sometimes shown towards the public sector, including her civil servants. To respond to the attacks by pointing to the Tories' own record in spending on welfare lacks conviction. For the Tories' claim to a third term rests not on their ability to spend more taxpayers' money than their opponents, or even to spend it more wisely, but on their ability to make the market economy work better and thus to generate the resources which the country needs for its schools, hospitals and social services.

Questionable choices

The Tory manifesto, while not lacking in content, is not as radical as it was claimed to be. The proposals for the housing market, one of the topics where radicalism is most needed, are tentative at best. The replacement of the rate by the so-called community charge has many disadvantageous. The choice of the next targets for privatisation, including water and electricity, looks questionable; the implications for competition need to be thought through more carefully than in past public utility privatisations. The future direction of tax reform is unclear.

More promising are the proposals for education which, together with training, represents the most important "supply side" area in need of extensive reform. Although some details are still vague, the Tories are right to press for a core curriculum, for wider parental choice and for a reduction in the blocking powers of teachers' unions and local authorities.

There is a danger that the Tories will again find themselves bogged down in complex legislation on a range of issues which are not central to their objective. If a reduced majority forces them to be more selective and to drop peripheral items, so much the better.

What matter most is that the Tories should learn from their mistakes and from the campaign itself. There are serious divisions in British society and anxieties about Tory attitudes towards them. Many people think that the kind of society Mrs Thatcher wants has nothing to offer the bottom 15 per cent of the population. Yet the point of the social market economy which the Tories at least as much as the Alliance say they want is not just that it fosters wealth creation, but that it provides equality of opportunity and a safety net.

An effective safety net requires carefully thought-out policies which direct support to those who most need it. These policies often need to be radical, in the sense of upsetting special interest groups, some of them natural Tory supporters. Radicalism, within the context of a well-functioning social market economy, should benefit the poor and the unemployed as well as the entrepreneur and the City trader. The task for the Tories, if re-elected, is to demonstrate in practice that their approach is good for the country as a whole.



Even allowing for the hyperbole of an election campaign, it is difficult to reconcile the images of British industry being presented by the country's two leading parties. On the one hand, Mrs Margaret Thatcher trumpets handsome gains in productivity, steady growth in output and hefty advances in profit during her two administrations. On the other, Mr Neil Kinnock laments the destruction of manufacturing capacity, the loss of jobs, and Britain's decline in world markets. They could almost be on different planets.

The same sharply differentiated attitudes permeate the discussion of industry in the election manifestos. The Conservative document, in a long passage on the economic achievements of the present Government, eschews all mention of a strategy for industry. It concentrates on its conviction that government should

strategy for industry are directed mainly at ways of reinforcing the market-filling investment gaps where private funding is inadequate, strengthening civilian research, encouraging training and regional programmes, and curbing monopolistic practices.

It is evident from all three manifestos, however, that Thatcherite policies have redefined the debate about industry in the UK. Privatisation and curbs on union power, liberalisation in the City, telecommunications and transport, are all aimed at enhancing the place of market forces and creating more space for management to manage. The approach, at least in theory, is

project state funds "into high technology and other concerns"—an idea which seems to hark back to the National Enterprise Board of the 1970s. A British Investment Bank would be launched to lend long-term funds, while the availability of finance would be increased by a capital repatriation scheme. Demand for British products would be raised by more directed public purchasing policies. Labour would also create a Ministry of Science and Technology to foster research and development, while the Trade and Industry Department would be strengthened—there have been suggestions of putting a fence around the department's

of co-operation in industry. But it also takes issue with what it sees as the Government's failure to erect signs pointing towards the sort of industrial structure which is appropriate to the UK.

The Alliance view is that the Tory policy of benign neglect, of allowing industry to find its own feet while attacking the UK's industrial problems by indirect mechanisms such as exchange rate policy, runs serious risks. Too much worthwhile capacity has been destroyed. Britain may have become dangerously dependent on cheap products made by a low-wage workforce.

This theme strikes a chord among many executives, par-

Cabinet industrial policy committee should lay down broad approach to the development of industry.

Government would give support to certain enabling technologies, financial institutions and skills to help industry adapt to unfamiliar conditions.

Again, high technology industries provide a focus of anxiety—part of the Conservative's own manifesto. The only mildly dirigiste phrase in the document concerns new initiatives in the research area, a move which may lead to less prominence for a Ministry of Defence widely criticised for both dominating the Government's research budget, and failing to spread its technological developments through industry. "One view is that the real industrial policy of this country is the equipment budget of the MOD," says Mr Kevin Morgan, from Sussex University's School of Social Sciences.

The Alliance also argues that British companies should be forced to face stronger domestic competition, while concentrating more resources on self-generating organic growth by a tougher policy on mergers and monopolies. The party contends that action against monopolistic pricing policies has never been strong enough in the UK, and recommends that the current anti-monopoly agencies should be brought together under a more powerful Office of Fair Trading.

These points underscore the Alliance's position as a party drawing on many of the West German ideas of a social market system, careful to understand industry and support it, but keeping a clear barrier between "enabling" measures and direct involvement.

Another method of increasing competitive pressures on UK industry, although a more controversial one, is to encourage foreign investment. Mrs Thatcher has taken a strong line here, even personally opening the Nissan car plant in the north-east. This policy, some argue, is aimed less at producing new jobs than putting pressure on British managers to improve their skills by being exposed to the best methods of Japan.

Much admired overseas, it is a high risk policy, characteristic of an approach which prefers stick to carrot. By way of vindication, the Government can point to a series of more optimistic business surveys since the beginning of the year. Critics reply that this must be seen in the context of the trade deficit in manufactured goods into which Britain slipped in 1984.

The parties' proposals for industry



- More privatisation
- Better control of electricity
- More regulation
- Further deregulation
- Energy:
- need for further cheap power
- Energy import
- more investment and private sector initiatives
- R & D: direct spending to areas of national priority



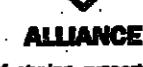
Again, high technology industries provide a focus of anxiety—part of the Conservative's own manifesto. The only mildly dirigiste phrase in the document concerns new initiatives in the research area, a move which may lead to less prominence for a Ministry of Defence widely criticised for both dominating the Government's research budget, and failing to spread its technological developments through industry. "One view is that the real industrial policy of this country is the equipment budget of the MOD," says Mr Kevin Morgan, from Sussex University's School of Social Sciences.

The Alliance also argues that British companies should be forced to face stronger domestic competition, while concentrating more resources on self-generating organic growth by a tougher policy on mergers and monopolies. The party contends that action against monopolistic pricing policies has never been strong enough in the UK, and recommends that the current anti-monopoly agencies should be brought together under a more powerful Office of Fair Trading.

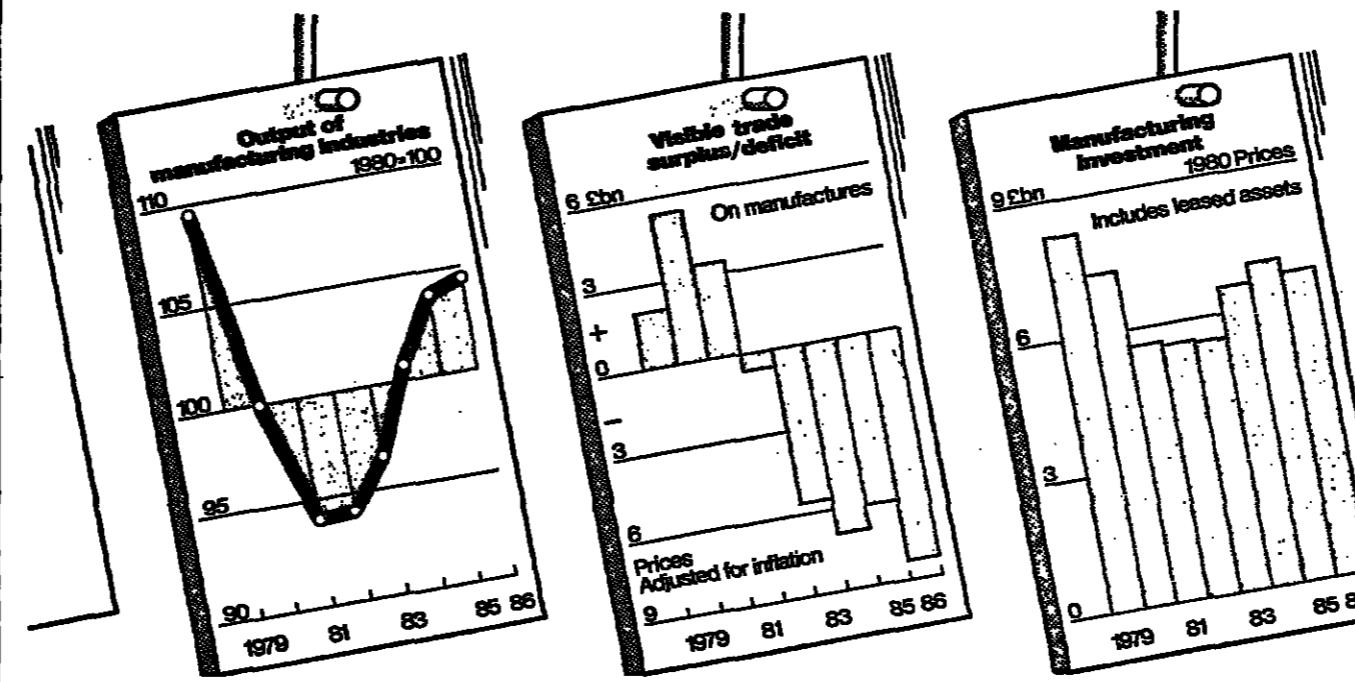
These points underscore the Alliance's position as a party drawing on many of the West German ideas of a social market system, careful to understand industry and support it, but keeping a clear barrier between "enabling" measures and direct involvement.

Another method of increasing competitive pressures on UK industry, although a more controversial one, is to encourage foreign investment. Mrs Thatcher has taken a strong line here, even personally opening the Nissan car plant in the north-east. This policy, some argue, is aimed less at producing new jobs than putting pressure on British managers to improve their skills by being exposed to the best methods of Japan.

Much admired overseas, it is a high risk policy, characteristic of an approach which prefers stick to carrot. By way of vindication, the Government can point to a series of more optimistic business surveys since the beginning of the year. Critics reply that this must be seen in the context of the trade deficit in manufactured goods into which Britain slipped in 1984.



- Manufacturing: support for manufacturing the driving force of the economy
- Taxation: introduction of Industrial Investment Bonds to attract new investors; new industrial credit scheme for medium-term money
- Regions: new Regional Development Agencies and regional high technology innovation centres
- High technology: New Ministry of Science and Technology to encourage R & D
- Planning: strengthen DTI to develop a national industrial strategy; establish British Enterprise Board to inject state funds into high technology and other concerns
- State ownership: re-establish control over British Telecom and British Gas but do not re-allocate equity
- Training: new two-year training and apprenticeship scheme for 16-year-olds. New plan for adult re-training and training unemployed



make itself as unobtrusive as possible in industrial affairs, flourishing its privatisation programme as evidence of the way it has rolled back the boundaries of the corporate state. The Labour policy advocates new means of intervention, insisting that the state needs to become institutionally involved in running industry with the Trade and Industry Department as its champion.

In between these extremes, it has not been hard for the Alliance to find a distinctive voice. Indeed, its manifesto presents the most detailed outline of an industrial policy of all three parties, reflecting its view that Tory-style macroeconomic management is not enough to guarantee competitiveness, while direct intervention is equally flawed by bureaucratic ignorance of the market. Its policies, which include a Cabinet-level committee to develop a long-term

weighted against protectionism and biased in favour of entrepreneurial activity and open markets.

Labour's accommodation to the disciplines of this road are easily identifiable. British Telecom and British Gas, for example, are to be brought back to the public sector, but by changing the status of the shares rather than by the state's acquisition of the equity.

Although the success of privatisation in promoting competition has been very limited, this link with wider share ownership has helped win over the public.

Labour has thus been forced to find other ways of directing industry, such as by channelling investment to favoured sectors. This is particularly marked in policy towards high technology, which draws on the practice in other European countries.

A new British Enterprise group would be formed to in-

crease spending, so the Treasury could not cut it.

In this new Labour universe, planning has assumed a secondary role. The Trade and Industry Department would be expected to draw up a national industrial strategy, but the concept of a rigorous central plan, one of the main props of the corporatist state philosophy, has gone. As one Labour sympathiser points out, if planning is being questioned in the Soviet Union, what role can it have in the UK?

The Alliance has directed most of its fire power into the theme of strengthening the competitiveness of British companies. Unlike the Labour Party, the Alliance applauds some of the achievements of the present Government, particularly the moves to reduce the power of the trade unions and increase the prerogatives of management. Its policies also continue to echo some traditional Liberal Party concepts

similarly those in industries which have been hit hard by the shake-out.

The Engineering Employers' Federation argues for a political consensus on industry, which would span the lifetime of several parliaments. The areas to be covered by the agreement would be worked out between government and industry, with the opposition parties being brought in on the negotiations. This would avoid the wild swings in policy towards industry when governments change, the federation argues, and be more like the political practice in successful industrial countries like Japan.

The Alliance says the way for the UK to prosper is through high value-added, high-quality products, made by a high-wage workforce. It stresses the importance of a strategic overview of industry, again drawing on what is thought to be the practice in Japan, advocating that a

Don't eat the Bikini

The hidden dangers of pine-flavoured bikinis will be among the matters on the minds of the European Community's consumer affairs ministers when they meet in Luxembourg today.

A Commission move tells me that one of the items on their agenda is a proposal by the Commission to ban sales in the Community of products that look like food, but aren't.

The Commission first launched the scheme with the aim of outlawing things such as soap that look like bananas and chocolate-shaped candles. Parents know that such gimmicks can, when accidentally eaten, cause havoc with small children's digestions.

The Commission now wants to persuade member states to extend the ban to non-food imitation products.

That is where the bikinis provide but scant coverage, you might say.

Commission officials have discovered it is possible in some member countries to buy bikinis impregnated with a strong pineapple scent.

Now the Commission is worrying that some of its more hot-blooded citizens might be tempted to take a bite out of other citizens' swimwear.

Tokyo Rose

The new Japanese craze for heavy industrial companies is called "image up." It aims to boost their corporate profile—which is another way of saying they want to look more important to more people who don't know precisely what they do.

Mitsubishi Electric, a company better known for its power plant equipment than consumer products, is currently giving itself a facelift with a distinctly western phenomenon—Madonna.

The American pop singer's pouting face can be seen on almost every subway platform in Tokyo these days, extolling

Men and Matters



"Are you the lot who don't want to shelter under the nuclear umbrella?"

New York and Tokyo, who are briefed to trade as they will within prescribed limits. Any consultation with London is done on the telephone—initially making colleagues up in the middle of the night.

But tomorrow's special circumstances mean that scores of the City's Thatcher supporters will not get a chance to get to their local polling booths (which open at 0700 and shut at 2200) to give her their votes.

One gilt-edged participant described himself in aggrieved tones as "disenfranchised."

Many houses have ensured that at least some of their staff can exercise their democratic rights by instituting a shift

system. But the key personnel, notably the market makers themselves, will probably have to sit it out for the best part of 24 hours, fortified by coffee and sandwiches.

In spite of general City of London anticipation of a Conservative victory, champagne does not appear to be on the menu—for trading with the Japanese is a very serious business.

Final straight

There is a mystery about the Bournemouth punter who has laid a bet of £100,000 at 6-1 on for the Conservatives to win most seats in the general election.

The presumption is that he is either a businessman or a gambler of means—for he is reported to have returned to the betting shop to pay with a banker's draft, his wager having been accepted.

An odd feature is that he did not follow the usual course of paying the tax on his bet in advance. One of my gambling friends tells me that if he had laid out the same amount of money, and paid the 10 per cent tax in advance, he would show an extra profit of £1,000 over and above his present expectation of £5,000.

Better still, he could have visited a racecourse and placed the bet with one of the big bookies, and escaped tax altogether.

Although whether Chancellor Lawson intends his no-tax-on-the-course concession to apply to anything else but horse racing is a matter the Revenue might be ready to go to the courts to unravel.

In any event this rather unusual punt will drive the odds against the Tories down to an

"IN SCOTLAND now there is a stirring, a reawakening such as we have not seen for years. There is a new growth in the economy—revival of enterprise. We are competitive again."

These were the recent exuberant words of Mr Ian Lang, the Scottish Industry Minister, and it has been a major theme of the Conservative election campaign in Scotland. The claim is underpinned by a string of favourable economic indicators and the most positive Confederation of British Industry (CBI) survey of Scottish business opinion for 14 years.

Output is beginning to increase as the boom in other parts of the UK economy reaches Scotland, lifting the gloom caused by last year's oil price collapse—which has cost 20,000 jobs—and a bleak winter of lay-offs and closures in the engineering industry.

The Government's case is that, like the rest of the UK, Scotland has been through a painful but necessary period of transformation. Although the changes have had unfortunate effects in terms of unemployment (since 1979, one in three manufacturing jobs have gone north of the border), a resilient and competitive economy has emerged.

Between 1979 and 1985 Scottish productivity in manufacturing rose by 5.8 per cent faster than the UK average of 3.9 per cent. Unemployment, standing at about 14 per cent, has been falling since the beginning of the year, although it did edge up in April.

But are the improvements that have taken place enough to lay the foundations of a strong regional economy, of the kind that Scots dream about, and which exists in some other outlying parts of Europe? Many Scots doubt it.

Mr Bill Miller, vice-chairman of the CBI in Scotland, said in an interview a few months ago: "The Scottish economy is not regenerating itself the way it should be. It's not valid to explain everything away by the downturn in North Sea oil. There ought to be enough beef in the economy to make the oil price reverse just seem a small blip."

Mr Miller runs Prestwick Circuits, a printed circuit board maker which is one of the few, relatively successful Scottish-owned electronics companies of any size. The electronics industry is telling example of the region's strengths and weaknesses. On the one hand, there is a fairly strong sector consisting of branch factories owned either by English concerns or by foreign companies using it as a gateway to UK and EC markets. Attracting inward investment is one of Scotland's

A hard time for the spirit of enterprise

James Buxton finds that doubt remains about Scotland's economy despite signs of improvement

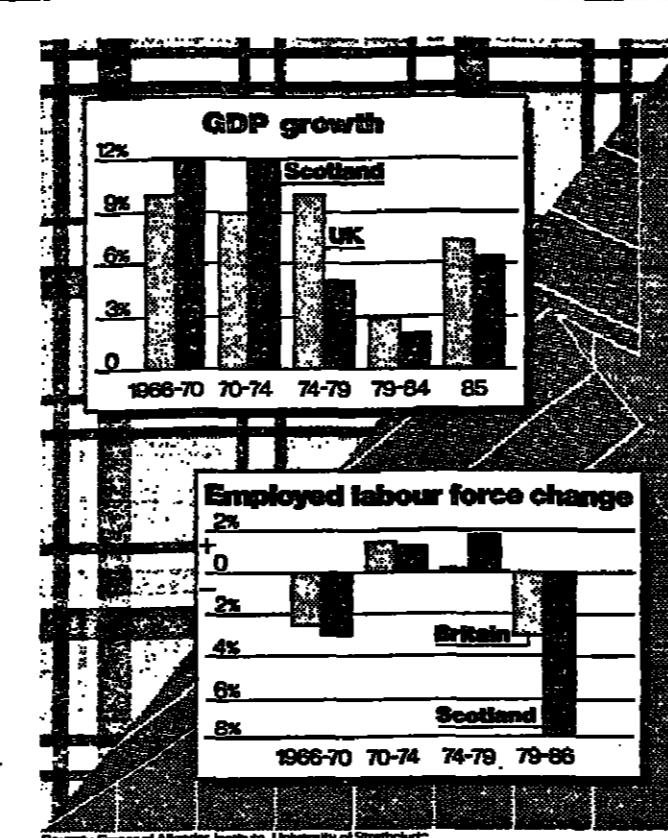
successes.

Yet the presence of major electronic manufacturers has largely failed to stimulate the growth of a strong indigenous industry, either in the form of component suppliers or as part of the big concern's inputs are sourced in Scotland, and only five per cent of the electronics labour force of about 45,000 work for Scottish-owned and managed companies.

The branch factory sector of the economy can only go so far to sustain Scotland. The electronics industry, which through its dramatic rise in output has enabled total industrial production to return to roughly pre-1979 level, has produced little new employment.

Despite Government efforts to stimulate enterprise, Scotland appears to have a low quotient in that field. Its inhabitants make up 9.5 per cent of Britain's population. Yet Scottish registrations for VAT and the region's participation in the Monopole Services Commission's enterprise allowance and business expansion schemes are all at around 6 per cent of the UK total.

Some industrialists believe there is an anti-business bias in Scottish education, and find an explanation for the dearth of enterprise in the heavy preponderance of Scots who live in public sector housing. The Con-



servatives have managed to lower the rate of owner-occupation from 35 per cent to 42 per cent, though this is still more than 20 percentage points below the UK average.

Another important explanation may lie in emigration. Scotland's population is slowly declining as departures, especially of people in the 20-34 age group, offset the small natural increase. The renowned "enterprising Scot" exists, but it often is found outside his homeland.

Scotland, in other words, is suffering from a facet of the drift to the south-east of economic power. Some businessmen believe that the improvements of the last few years in the efficiency of Scottish companies and their increasing orientation towards export markets may push them towards the south-east. Cases of civil engineering consultants leaving Glasgow for the south have caused some Scottish-based manufacturing companies at least to wonder whether they should follow them.

"They want to be near Heathrow," says one observer. Chieftain Airways, an airline established to link Scotland directly with European cities, rather than flying via London, has recently gone into receivership after running for only six weeks.

Many Scots blame the lack of dynamism in their economy on

beliefs—as do others in the Scottish financial community—that it is up to indigenous companies to become more aggressive and acquisitive. Some are already such as Scottish and Newcastle Breweries and the textile group, Dawson International.

But industrialists, financiers, unions and others broadly agree on the more basic point that the Government should do more to redress the economic imbalance between the south-east and the rest of the country. Professor Shaw has asked why Edinburgh and Glasgow do not have enterprise zones when the City of London has the docklands zone on its doorstep.

The teams recommendation that takeovers and mergers involving a regional interest should, unlike at present, automatically be referred to the Monopolies and Mergers Commission commands the support of many Scots. But others oppose any form of special protection. Professor Jack Shaw, who runs Scottish Financial Enterprise, a pressure group aimed at promoting the region's financial services industry,

believes—as do others in the Scottish financial community—that it is up to indigenous companies to become more aggressive and acquisitive. Some are already such as Scottish and Newcastle Breweries and the textile group, Dawson International.

To find a sustainable rate it is necessary with estimates of the underlying trend growth in "total factor productivity". I take this to be the increase in measured output that cannot be explained by changes in the number of workers, in the gross capital stock (ie: the stock of plant, equipment, vehicles and buildings), in holiday time, in the normal working week and in the intensity of weekly labour utilisation.

It reflects changes in a set of elusive factors such as working practices, technology, effort and management by workers and managers as well as measurement errors especially in the capital stock statistics.

On the data available last year, I estimated that, since the 1980 third quarter, trend growth in manufacturing total factor productivity had been 2.8 per cent per annum.

On the revised data this figure goes up by 0.3 to 0.4 percentage points. This is 0.4 to 0.5 percentage points higher than trend growth in total factor productivity in the "golden age" that preceded the first oil shock in 1973 and much better than the low rates experienced between 1973 and 1980.

The news on productivity has recently been good. The latest official figures show output per head in manufacturing growing 6.1 per cent between the first quarters of 1986 and 1987, compared with a 0.1 per cent fall over the previous four quarters. Recent revisions of the employment figures show just over 2m job losses since Mrs Thatcher first came to power, more than previously thought. But, looking at the bright side, the estimated growth in manufacturing productivity over recent years also needs to be revised upwards to some extent. Let us hope the revised employment figures are now accurate.

Last year (in Oxford Review of Economic Policy and the FT August 13) I argued that the poor performance of output per head over 1985-86 resulted from a fall in labour utilisation and should not induce pessimism about the underlying trend. Now I want to restrain euphoria over the rate of growth of Scottish banking, auditing and other services and decisions on materials supply tended to be taken at the acquirer's headquarters.

A study of takeovers of Scottish companies between 1985-86 confirmed the generally held belief that the company taken over usually cuts its use of Scottish banking, auditing and other services and decisions on materials supply tended to be taken at the acquirer's headquarters.

To find a sustainable rate it is necessary with estimates of the underlying trend growth in "total factor productivity". I take this to be the increase in measured output that cannot be explained by changes in the number of workers, in the gross capital stock (ie: the stock of plant, equipment, vehicles and buildings), in holiday time, in the normal working week and in the intensity of weekly labour utilisation.

It reflects changes in a set of elusive factors such as working practices, technology, effort and management by workers and managers as well as measurement errors especially in the capital stock statistics.

On the data available last year, I estimated that, since the 1980 third quarter, trend growth in manufacturing total factor productivity had been 2.8 per cent per annum.

On the revised data this figure goes up by 0.3 to 0.4 percentage points. This is 0.4 to 0.5 percentage points higher than trend growth in total factor productivity in the "golden age" that preceded the first oil shock in 1973 and much better than the low rates experienced between 1973 and 1980.

I fear that our wage inflation problem, despite everything, has still not been licked and widening regional house price differentials linked to lack of labour and job mobility will sustain continued wage inflation.

By resetting the fundamental incentives and rules facing the personal sector relative to the tradable sector it should be possible to manage the economy much more successfully even with the few macro-policy instruments now available.

On present policies, I predict we will continue to suffer higher inflation and unemployment than our competitors.

The author is a Fellow of Nuffield College, Oxford.

Centralisation policies

From Mr S. Living.
Sir—I am accused of closer corporation by Professor George Jones and Tony Travers (June 3), who believes that the government's proposals on education and housing would transfer power from elected local authorities to "non-elected and unaccountable groups."

The essence of a corporatist state is not who runs the corporations (ie whether elected or not), but whether the individual is forced to "buy" from them or not. It is the individual's freedom to seek another supplier which is incompatible with corporate power.

The present education system allows a wealthier parent who is unhappy with his or her child's education to either move house or pay school fees. A poorer parent must take what is given. The Assisted Places scheme provides an alternative for some parents, and the new proposals would widen parental choice still further.

The right of a school to opt out is a part of this process. Where a school has obtained the consent of its parents to opt out, the governors may or may not be elected; but they would certainly be more accountable. Parents who have the power to choose another school have much more power than those who must rely solely on a vote every four years or so. They have a power which has traditionally been held only by parents who are wealthy enough to opt out of the state school altogether.

Turning to the housing proposals, Professor Jones and Mr Travers mention only part of the Conservative Party's proposals. It would be difficult to argue that the sale of council housing and the (rather too limited) loosening of the noose around private rented housing have the effect of centralising power.

The point they do mention—the proposed right of council tenants to choose their landlord—they describe as simply transferring state (local authority) assets to a "non-elected and unaccountable" at a "knock-down price." Again they fail to mention that it will be a matter of choice for the individual tenant. It will be or not doesn't choose to remain with the local authority, it will be because it is not a good landlord—but however "democratic" it may be.

It is possible that the right to change landlords will not have to be exercised. The very existence of this right may force local authorities to be more receptive to the needs of their tenants. A landlord, whether public or private, can only afford to be impervious with its tenants where those tenants have no choice other than to grin and bear it.

As for being "left isolated facing central government," it would be more accurate to say that an individual who has the

Letters to the Editor

right to choose, will be free to live his or her life without having to go cap in hand to either local or central government or anyone else for that matter.

From Mr S. Living,
294 Merton Road SW18.

Privatising water

From Mr J. Hanshaw.

Sir—I wholly support your editorial on privatisation's next phase (June 3) but for the fear that you, together with the Alliance and Labour Parties, appear to be promoting the idea that river basin management and water/environmental quality would deteriorate if subjected to private ownership interested in making profits.

Our water industry infrastructure is in an advanced state of decay through decades of neglect under public ownership, irrespective of which political party has held power and the quality of the service provided is (with a few notable exceptions) abysmal.

One regularly reads of the dangers of swimming in our coastal waters polluted by the discharge of virtually raw sewage into them by our authorities. Coastal sea-foods, once an enjoyable delicacy, are now a potential health hazard.

In 1986, for example, 20 per cent of the water authority sewerage treatment plants were in breach of their legally binding discharge consent conditions. Furthermore, the domestic water quality in several parts of the UK does not even come up to the comparatively low minimum standard established by the World Health Organisation as a guideline for under-developed countries.

Promulgating the water industry has its own reasons for this state of affairs but the point remains public ownership has not proved particularly praiseworthy nor something to be projected in the so-called public interest.

It is significant that many leading industrialists, not normally considered the environmentalists' darlings, are highly critical of the continuing decline, calling for major improvements and proper enforcement of environmental legislation despite the obvious fact this might add to their own costs.

Managers of private enterprise may not be paragons of virtue but many are highly responsible, concerned individuals and at the very least they can be made to comply with the law, in water's case

proposed community charge... is misconceived..."

From Mr Christopher,
231 Vauxhall Bridge Road SW1.

Qualifications for office work

From Mr D. Smith.

Sir.—The suggestion that vocational qualifications for office work should be replaced by A levels (National Institute's quarterly review, May 28) is ill-conceived. Replacing vocational qualifications that certify practical, work-based skills with the academic and theoretical approach of A levels makes no sense at all. If it were put into effect, it would strike at the roots of the work of the National Council for Vocational Qualifications which is currently coming to grips with, among other things, the practical specification of competence for the performance of the day-to-day work in various office-based occupations.

It's also debatable whether the present system of single-subject and group examinations has served the country altogether badly. Although the strands may be rather tangled, the system has flexibility, adaptability and cost-effectiveness in its favour. It is important to employers that examinations are standardised efficiently. The system allows students to choose subject areas of special interest while retaining them into related groups for integrated group awards. The London Chamber's commercial education syllabuses have all

been developed in close consultation with the business community and represent, we would submit, a "clear and coherent set of vocational qualifications" for office work.

YTS has an important training role to fulfil, but it is unrealistic as the study says to expect YTS to supply all future requirements for clerical and office staff. Nor will YTS supply too many entrants for LCCI qualifications at the highest and professional levels. But to say that up to now, office staffing requirements for clerical and office staff have not been met by YTS is not entirely true. Over 8,000 successful candidates for LCCI group secretarial awards in 1985 suggest otherwise.

David Smith
(for Director,
London Chamber of Commerce
and Industry Examinations
Board).

Marlowe House,
Station Road,
Sidcup, Kent.

has been developed in close consultation with the business community and represent, we would submit, a "clear and coherent set of vocational qualifications" for office work.

YTS has an important training role to fulfil, but it is unrealistic as the study says to expect YTS to supply all future requirements for clerical and office staff. Nor will YTS supply too many entrants for LCCI qualifications at the highest and professional levels. But to say that up to now, office staffing requirements for clerical and office staff have not been met by YTS is not entirely true. Over 8,000 successful candidates for LCCI group secretarial awards in 1985 suggest otherwise.

David Smith
(for Director,
London Chamber of Commerce
and Industry Examinations
Board).

Marlowe House,
Station Road,
Sidcup, Kent.

The UK economy

A note of caution over productivity

By John Muellbauer

My diagnosis of the slowdown then experienced puts most weight on capital: I suspect the capital stock figures do not reflect the scrapping and reduced utilisation then prevalent. Conversely I attribute most of the post-1980 improvements to the revision of these measurement errors in capital. But this surely is not the whole story.

One can attribute other elements of the improvement to the shedding of below average inputs resulting from the great 1979-81 shake out, the microchip revolution, improved working practices and sharper management, in part stemming from the altered climate of industrial relations and the competitive pressure to which British companies have been exposed. No one knows how much relative weight to attribute to these various elements, however.

Let me return to the prospects for labour productivity growth.

To get from total factor productivity growth of 3.15 per cent to my latest estimate of 4 per cent, the authorities would do well to be more appreciative about the stimulus of lower interest rates to personal sector expenditure, imports and house prices.

I fear that our wage inflation problem, despite everything, has still not been licked and widening regional house price differentials linked to lack of labour and job mobility will sustain continued wage inflation.

By resetting the fundamental incentives and rules facing the personal sector relative to the tradable sector it should be possible to manage the economy much more successfully even with the few macro-policy instruments now available.

If earnings in manufacturing continue to grow at around 4 per cent we will see trend growth in unit labour costs around 4.5 per cent. This is more for our competitors. I am therefore less optimistic than Giles Keating and Peter Spencer (of Credit Suisse First

Bank) that our wage inflation problem, despite everything, has still not been licked and widening regional house price differentials linked to lack of labour and job mobility will sustain continued wage inflation.

On present policies, I predict we will continue to suffer higher inflation and unemployment than our competitors.

The author is a Fellow of Nuffield College, Oxford.

| WHO WILL WIN MOST SEATS IN THE ELECTION? | | | | | | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| CONSERVATIVES 1/8 LABOUR 9/2 ALLIANCE 200/1 OVERALL MAJORITY | | | | | | | | | | | |
| SEATS | ODDS |

<tbl_r cells="12" ix="4" maxcspan="1" maxrspan



FINANCIAL TIMES

Wednesday June 10 1987



Bernard Simon reports on Canada's accord over Quebec

Mulroney earns political break

NO-ONE can be more relieved than Prime Minister Brian Mulroney at last week's historic agreement bringing Quebec into the Canadian constitution.

Besides being a triumph of personal diplomacy, the accord has given Mr Mulroney a badly needed break from the political doghouse to which his government has been consigned for most of the past 2½ years.

The question is whether the accord between the Federal Government, Quebec and Canada's nine other provinces is a flash in the pan for the Prime Minister or the start of a real political comeback before the next general election, due to be held within the next 2½ years.

Mr Mulroney's Progressive Conservative party cannot go much lower in public esteem. Since their September 1984 election landslide (when they won three-quarters of the seats in the House of Commons), the Tories have sunk to a dismal third place among the three main parties in every major public opinion poll.

The latest Gallup poll shows them with only 26 per cent of public support, compared with 42 per cent for the Liberals and 30 per cent for the left-leaning New Democrats.

With the economy strong and few issues to ignite voter emotions, much of the blame for the Tories' slide has been laid at Mr Mulroney's door. His indecisiveness and inexperience at the start of his term



Mr Brian Mulroney

of office alienated many in the business community who were looking to the Tories for firm action to reduce public sector demands on the economy.

The slowdown in the oil and wheat-based economy of western Canada has created regional animosities. Government efforts to win support across the country by handing out contracts, industrial development grants and other favours have created more problems than they have solved.

Mr Mulroney's credibility among Canadians has been seriously undermined by a succession of petty scandals which have led to the resignation of six Cabinet ministers since the Tories took office. Now there is one Canada - strong and united."

By contrast, the negotiations leading to last week's accord on Quebec have at last given the Prime Minister an opportunity to show his strengths.

Mr Mulroney, a trained lawyer, won his spurs before entering politics as a skilled labour negotiator.

As an English-speaking (but bilingual) Quebecer, he has a foot in both English and French Canada.

These attributes have been much in evidence in the past month as he has tried to find common ground between the Federal Government, Quebec and the other nine provinces.

Mr Mulroney kept the 10 provincial premiers at the negotiating table for 20 hours last week before emerging with a deal which gave

Quebec the status it wanted in the constitution as a "distinct society," without appearing to drive a new wedge between the French and English parts of the Canadian federation or seriously detracting from existing federal powers.

The agreement - which must still be ratified by Parliament and the provincial legislatures - has for the time being enabled the Prime Minister to turn the tables on his opponents. The leaders of both main opposition parties have applauded it.

Not to have done so would have risked losing support in Quebec, whose volatile voters elect a quarter of the members of Parliament.

Mr Mulroney can also take comfort from a deep rift in the Liberal

council on the constitutional settlement. A small but vociferous group of Liberal MPs have broken ranks with their leader, Mr John Turner, to support former Prime Minister Pierre Trudeau's argument that the accord may weaken federal institutions and widen the gulf between Quebec and English-speaking Can-

ada.

The Prime Minister has wasted no time trying to consolidate his success. He went on national television last Thursday to state his case that "there were two Canadas emerging when this government took office. Now there is one Canada - strong and united."

But translating Mr Mulroney's achievement into more durable respect among voters will not be easy. The Tory Government has nailed its colours to two contentious initiatives which will probably become hotter political issues than Quebec's role in the constitution as the next election approaches.

On June 18, the Government will unveil proposals for sweeping tax reforms. Although it will find widespread support in a call for cuts in basic income tax rates, political opponents and special interest groups are likely to resist fiercely the suggestion of a hefty new indirect tax.

Meanwhile, negotiators from Ottawa and Washington are working to a tight deadline to conclude talks on an historic US-Canada free trade agreement by the end of the summer.

Ministers struggle to agree EC policy on airlines

By Tim Dickson in Luxembourg

EC TRANSPORT ministers yesterday made heavy weather of their latest effort to promote greater competition among European air-lines.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Ireland and Denmark, meanwhile, complained that another part of the proposed package was not sufficiently liberal, while further differences were expected to emerge in discussions on admitting new carriers to established routes.

As ministers continued to meet last night, EC officials were openly doubting whether there would be sufficient progress to meet the June 30 deadline imposed by the European Commission.

Another Transport Council is scheduled for a fortnight's time, but if a satisfactory political agreement cannot be reached by the end of the month, the Brussels executive is threatening to withdraw its package and simply pursue airline cartel practices directly under the competition rules of the Treaty of Rome.

Yesterday's humpy negotiations followed several equally fraught attempts over the last year to agree measures which would modify the bilateral government-to-government capacity sharing arrangements which have long characterised the European air transport sector, to increase the number of discount fares, and to promote more competition on new and established routes.

Earlier discussions have resulted in broad agreement on cheaper fares and an end to the existing 50/50 capacity sharing deals - but market access remains the sticking point.

Essentially there are three problems:

• Hub to region flights. A number of new ideas were advanced yesterday which would reduce the impact of liberalisation for the less enthusiastic member states. But as one Commission official pointed out:

"Most of them simply amount to everyone getting their own way."

• Full freedom. This is the right for an airline in one member state to set down and pick up passengers in another before flying on to a third destination (e.g. Dublin-London-Paris). Both Ireland and Denmark insist that a final package must take these demands seriously into account. Greece is totally hostile to the idea, and others are distinctly lukewarm.

• Multiple designation. This means allowing more than one national carrier on to established routes though keeping the traffic within government-to-government capacity agreements.

FT aerospace conference, Page 3

Co-operation pact is approved

Continued from Page 1

The remaining differences between governments were reflected in a decision not to publish the full text of the agreement. Senior monetary officials said that the US believes that publication would strengthen the value of the indicators, but the Bonn and London governments were wary of publishing anything that suggested formal target zones for exchange rates.

Officials said there were also problems over the role of the group of five nations in international co-operation. Italy and Canada, which are excluded from this group, are concerned to ensure that meetings of the five do not undercut yesterday's agreement.

Continuing disagreements over existing policies were reflected in several statements by government leaders yesterday, although they were toned down in the interest of unity at the summit.

The US and Britain expressed concern at the recent slowdown in growth in West Germany, with Mr Lawson suggesting that West Germany might cut its official interest rates by another half percentage point.

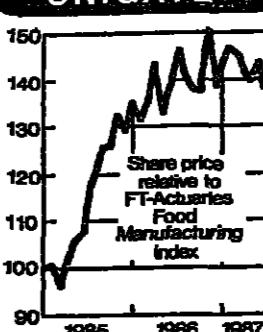
Several governments voiced anxiety over the prospects for further substantial reductions in the US budget deficit. European officials quoted President Reagan as firmly rejecting any suggestion of tax increases in the US in order to achieve bigger cuts in the deficit.

Mrs Margaret Thatcher, the British Prime Minister, said that Japan should do more to open up its economy to foreign goods.

THE LEX COLUMN

Slimming is its own reward

UNIGATE



A quick glance at Unigate's share price performance shows why it is easier for brokers to make a case for selling than buying. So although the company again delivered what the market ordered and more, in pre-tax profits up 24 per cent last year to £104.7m, the shares ended 5p lower at 412p on an otherwise buoyant day.

That reaction is rather unfair. Despite Unigate's rearing within the food sector, it still stands at a protective p/e of about 10, two points above the average.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

Plans to encourage more flights between so-called "hub" airports like Heathrow, London, and Charles de Gaulle and regional destinations encountered particularly turbulent opposition from Greece, Spain, Italy and Denmark, all of which insisted on a large number of domestic exemptions from the new regime.

FINE BRITISH CLOTHES
centaur
DESIGNED FOR MEN
LEEDS (0532) 432455

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday June 10 1987

PCL
COMPUTER SERVICES
The Professional
Computer Services Company
0923 771111

Big board shake-up at Hudson's Bay

Bernard Simon in Toronto

THE PROMOTION of a young member of Lord Thomson of Fleet's family to a senior position in the Thomson-controlled Hudson's Bay Company (HBC) has precipitated a management shake-up in the debt-burdened Canadian department store and property group.

An HBC official confirmed that Mr Ian Ronald, executive vice-president and one of the group's joint chief executives, had resigned following the appointment of Mr David Thomson as president of Zellers, one of HBC's department store chains.

The Thomson family owns 74 per cent of HBC, as well as an international network of publishing, travel and energy interests.

Mr George Kosich, until now HBC's other executive vice-president, has been named president and chief operating officer in charge of all merchandising operations.

Mr Neil Wood, president and chief executive of Marlborough Properties, HBC's real estate subsidiary, will join the company's board and management committee.

The management committee of directors and senior managers has overseen HBC's affairs for the past 2½ years in the absence of a single chief executive.

HBC suffered a net loss of C\$4.5m (US\$34.2m) in the three months to April 30, including interest payments of C\$5.5m.

The company, the oldest commercial enterprise in North America, is in the process of disposing of assets not related to its merchandising and property businesses. It has already sold for sales operations in Canada and Britain, a wholesale division and a chain of stores serving remote northern Canadian communities. Debt has been reduced in the past year from C\$2.75bn to C\$2.35bn.

William Hall on the latest move by a US bank to provide against bad Third World debt and strengthen its balance sheet

BankAmerica confronts a capital issue

BANKAMERICA'S decision to bolster substantially its reserves against troubled Third World loans and take a \$1bn second-quarter loss has underlined the group's urgent need to raise either several billion dollars of new capital or shrink significantly its balance sheet.

The San Francisco-based banking group, which was forced to omit its common stock dividend after losing over \$800m over the last two years, announced late on Monday that it had increased its reserve for possible credit losses by \$1.1bn to \$3.5bn, or 4.8 per cent of total loans at the end of March.

The action met with a cool response on Wall Street where Bank America's shares fell 5% to \$111 in early trading yesterday. Mr Raymond T. Garea, president of Cates Consulting Analysts which specialises in monitoring the financial fortunes of major US banks, said that BankAmerica was already undercapitalised and the latest move "will have the impact of greatly reducing its capital base once again."

The decision to increase its loan loss reserves means that BankAmerica has one of the strongest loan loss reserve ratios of any major US bank and its primary capital ratio

of 7.4 per cent is the third-highest of the top 10 US banks. However, analysts note that the action will wipe \$1bn off the group's already slim \$3.36bn of common shareholders funds which supports assets of \$99bn and non-performing loans of \$5.5bn.

The group's ratio of equity capital to total assets has slipped to around 2.3 per cent which is less than half the average for major US banks. "In terms of any standard one wants to look at, be it regulatory or market, they do not have sufficient capital," said Mr Garea yesterday.

Mr Mark Gross, a vice president of DCA, a firm of bank analysts,

said that BankAmerica's move as "positive" but said that it would put additional pressure on the group to raise additional capital.

The decision to increase its loan loss reserve ratio marks a major reversal in the attitude of one of the world's biggest international lenders which until now had stressed that unlike other major US banks it saw no need to bolster its reserve for loan losses from its current above average level of 3.17 per cent.

The decision to bolster its loan loss reserves means that BankAmerica has one of the strongest loan loss reserve ratios of any major US bank and its primary capital ratio

troubled group after his predecessor had been ousted, told the annual general meeting just over a week ago that the bank's loan loss reserve ratio was "appropriate" and he saw "no fundamental change in the economics of the situation."

However, the bank acknowledged that it had changed its mind "in light of recent events regarding international debt brought on by major additions to loan loss reserves made by Citicorp, Chase Manhattan, Security Pacific Corporation and other banks."

Citicorp's decision to report a \$2.5bn second-quarter loss after boosting its loan loss reserve ratio by \$3bn last month was welcomed by Wall Street which sent its shares sharply higher, and this has encouraged other major banks to take similar action which means that they are effectively writing down a substantial proportion of the value of their loans to troubled Third World countries.

These large increases in loan loss reserves by major banks not only change the way developing country debt is viewed but potentially will affect the dynamics of how this problem will be dealt with," said Mr Clausen.

Unlike BankAmerica, Manufactu-

ters Hanover's shares have risen since Citicorp's dramatic announcement three weeks ago, and analysts say that while a substantial increase in its loan loss reserves could have a serious impact on its balance sheet, it has more financial flexibility than BankAmerica which has sold off most of its best assets already.

BankAmerica, which is currently capitalised in the stock market at \$1.7bn, has been trying for some months to raise \$1.5bn of new capital, and it was unclear yesterday how its latest action would affect its balance sheet.

Many analysts had believed that

BankAmerica and Manufacturers Hanover Corporation, two of the biggest US lenders to the Third World, would find it difficult to match Citicorp's action because of the severe impact it would have on their balance sheets.

BankAmerica's decision, which will result in its reporting a substantial loss for the third year running and delay the restoration of the dividend, has refocused attention on Manufacturers Hanover whose exposure to heavily indebted Latin American countries is roughly twice its equity capital of \$3.2bn.

Manufacturers Hanover said yesterday that "it's no secret that we've been considering some action since Citicorp made its announcement." However, it indicated that it was unlikely that the bank will make any announcement before its board meeting next Tuesday when it will also announce its next dividend.

Unlike BankAmerica, Manufactu-



Mr Tom Clausen: "appropriate reserves"

ed by this action although we expect that the reserve addition will have benefits for the company over the long term," said Mr Clausen, who added that his group was looking forward to "significant improvements" in its primary businesses of California banking, worldwide corporate and institutional banking and Seafirst.

The additional reserve, when added to the previously established reserves and prior charge-offs applicable to the countries in question, amounts to approximately 25 per cent of the \$10bn owed to BankAmerica by borrowers in the 45 countries.

"BankAmerica's fundamental recovery should be basically unaffected

Maxwell frustrated in HBJ court move

By James Buchan in New York

MR. ROBERT Maxwell's bid to overturn a defensive plan by Harcourt Brace Jovanovich, the US publishing giant, was yesterday brusquely rejected by a New York federal judge.

Judge John Kennan said in a written opinion that the UK publisher's effort to disrupt the payment of a special dividend to Harcourt Brace shareholders would have been unfair to "countless investors" if it had been upheld.

The opinion said that the British Printing & Communication Corporation (BPCC) had been unable to show "irreparable injury" if it failed to gain an injunction against the \$40-a-share cash dividend. Last month Mr Maxwell withdrew a \$44-a-share hostile offer for Harcourt Brace.

The dividend is part of a drastic recapitalisation plan adopted by Harcourt Brace to stave off Mr Maxwell.

It involved taking on some \$5bn in debt to pay shareholders the special dividend. BPCC's US attorneys have asked for a delay in the dividend payment until a complicated dispute is settled over the status of \$200m Harcourt Brace convertible debentures, which are affected in value by the recapitalisation plan.

Noranda to shut Quebec mine

By Our Montreal Correspondent

NORANDA, the Canadian resources group, says it will not reopen its Gaspe Copper Mines operation in north-eastern Quebec because of a recent fire, which caused more than C\$30m (US\$22.23m) damage. Low copper prices are also to blame.

However, the Gaspe smelter will continue using concentrates from Chile and elsewhere.

Caesars bid stalemate

BY JAMES BUCHAN IN NEW YORK

THE THREE-MONTH battle for control of Caesars World, the US gambling concern, has been stalled with the rejection by a California court of the financing for a \$327m hostile offer from Mr Martin Sosnoff, a New York investor.

Caesars World stock fell 5% to \$33¾ in early trading yesterday in response to the court ruling, headed down in Los Angeles late on Monday, that Mr Sosnoff's \$35-a-share offer violated federal rules on the use of borrowings in takeover.

The court also ordered Caesars World's management to delay for at least a month a shareholders' vote

on its own counter-offer, set for Friday.

The management's offer consists of a recapitalisation of the kind now in vogue on Wall Street. The plan involves the payment of a \$2.25-a-share cash dividend and stock in the heavily indebted company, which the market believes would be worth over \$3 a share.

The judge's ruling is based on a regulation of the Federal Reserve Board, promulgated last year amid concern at highly leveraged bids involving the use of low-grade bonds known as "junk bonds" secured on the target company's stock.

Chilean forest group wins bankruptcy case

BY MARY HELEN SPOONER IN SANTIAGO

A CHILEAN appeals court has returned control of the Industrias Forestales (Inforse), the forestry products company, to its original management and abruptly suspended bankruptcy proceedings sought by Spain's Banco Exterior.

The move comes just a week after Chile's courts had declared Inforse bankrupt, halted its share trading on the Santiago Stock Exchange, and appointed an outside administrator to manage the company.

This has caused disputes between the MTI and Compania Manufacturera de Papeleras y Cartones (CMPC), Inforse's parent.

Seagram lifts earnings

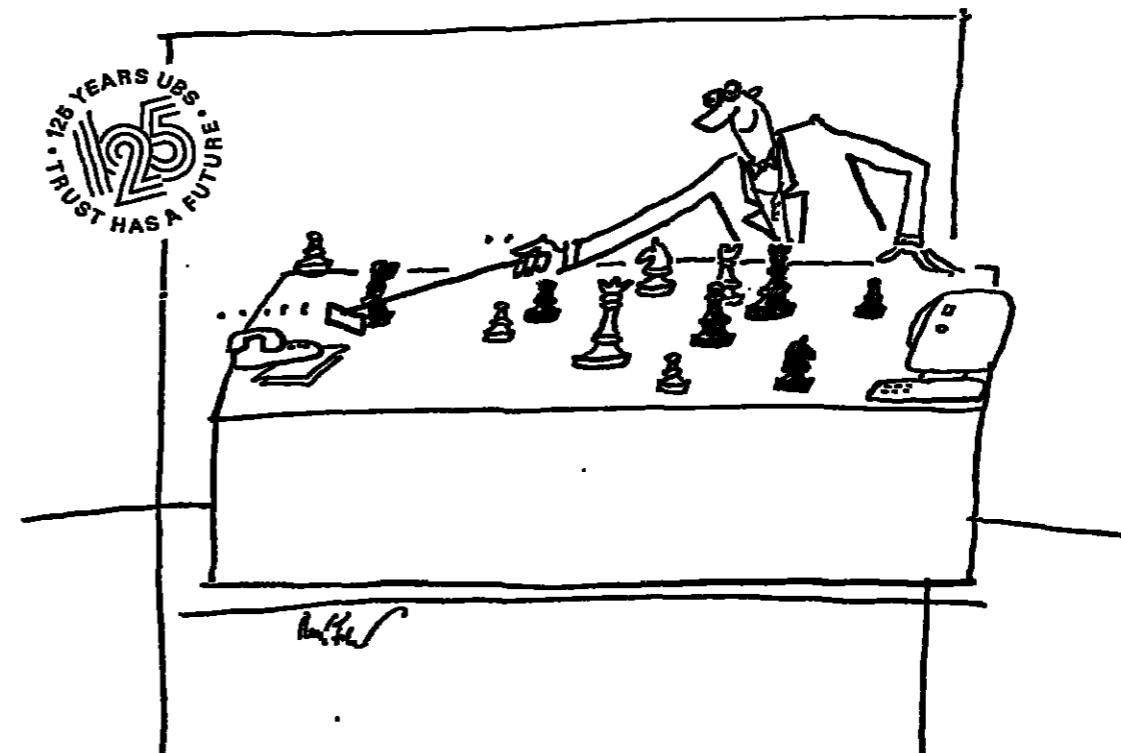
BY ROBERT GIBBENS IN MONTREAL

SEAGRAM, the Canadian drinks group, has reported that its liquor and wine business turned around sharply in the first quarter ended April 30, bringing a sharp gain in earnings.

Liquor and wine sales were up almost 26 per cent to US\$832.1m from a year earlier, leading to a gain of 72 per cent in operating income and after-tax income of US\$34.5m, up from US\$15.1m a year earlier. Favorable exchange rates also helped.

Including dividends, totalling US\$39.5m, from Seagram's 22.5 per cent holding in DuPont, against

Any investment bank can talk about placing new issues. It's how much how soon that separates the winners from the losers.



For years, UBS has ranked as one of the top Underwriters in the international Capital Markets. In 1986, UBS ranked No. 1.

JAPAN INDEX FUND

- A vehicle for closely tracking the Tokyo Stock Price Index and also suitable for your active/passive strategy.

- Applies the BARRA-NIKKO Risk Model of the Japanese equity market, a sophisticated approach based on Modern Portfolio Theory.

- Realises significant savings in transaction costs and in management and administration fees.

Applications will be considered only on the basis of the current Prospectus of Japan Index Fund Limited. Copies of the prospectus may be obtained by professional investors* by calling Nikko Capital Management Limited on 01-236-6076 or completing the following coupon:

To Nikko Capital Management Ltd.
10-12 Little Trinity Lane, London EC4V 2AA,
United Kingdom

Name _____

Profession _____

Company _____

Address _____

Postcode _____

Tel. No. _____

*Copies of the Prospectus will be made available only to professional investors whose ordinary business it is to buy or sell shares or debentures, whether as principal or agent within the meaning of section 79 of the Companies Act 1985 of Great Britain.

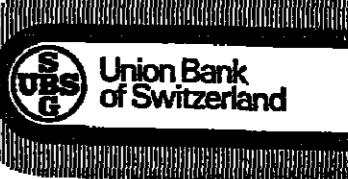
This advertisement has been placed by The Nikko Securities Co. (Europe) Limited on behalf of Japan Index Fund Limited

It does not constitute an offer of, or an invitation to the public to subscribe for or to purchase, any securities



NIKKO

UBS - Phillips & Drew Capital Markets Group
Zurich, London, Frankfurt, New York, Tokyo,
Toronto, Sydney
Investment Banking on a worldwide scale



INTERNATIONAL COMPANIES and FINANCE

The embattled Swedish antibiotics and chemicals group holds its annual meeting today. Kevin Done sets the scene

Fermenta shareholders to cast their vote on a costly future

SCI/TECH
Société Anonyme
Registered Office: Boulevard Royal
L-1855 Luxembourg
RC Luxembourg 8-2008
Shareholders' Meeting
converted to the
ANNUAL GENERAL MEETING
of shareholders of SCI/TECH SA
and Société Anonyme à Luxembourg
Banque Internationale à Luxembourg
Société Anonyme, 2 boulevard Royal, L-1855 Luxembourg
on Wednesday, June 10, 1987 at 8.00 pm with the
following agenda:

1. Adoption of the Board of Directors and of the Statutory Auditor

2. Approval of the balance sheet
and the profit and loss statement
and the appropriation of the profits
as at March 31, 1987;

3. Adoption of the audited accounts and
of the Statutory Auditor

4. Resolution on nomination
of the Board of Directors and of the
Statutory Auditor

5. Miscellaneous

The shareholders are advised that no quorum is required for the items of the agenda. The shareholders may, however, consider that decisions will be taken at the simple majority of the shares present or represented.

The shareholders will be restricted in that no shareholder, neither by himself nor by proxy, may vote for a number of shares in excess of one fifth of the outstanding shares or two fifths of the shares present or represented at the meeting.

In order to attend the meeting of June 10, 1987, the shareholders will have to deposit their shares five clear days before the meeting at the registered office of the Company or at the following banks:

Banque Internationale à Luxembourg
SA
2 boulevard Royal, Luxembourg
Bank Mees & Hooge NV
Hermansstraat 10, 1000 Brussels
Lombard Odier & Cie
11 rue de la Corseterie
CH-1204 Geneva
The Board of Directors



Gösta Bystedt: attacked over chairmanship

IT IS not yet quite high noon in Sweden's worst business scandal of the post-war era, but today's annual meeting of Fermenta, the embattled Swedish antibiotics and chemicals group, will show just how seriously the country's business establishment intends to act in cleaning up the debris.

An issue is whether the new board and top management will have the determination to pursue their now-discredited predecessors through the courts for damages, a move unprecedented in the annals of corporate Sweden.

The old Fermenta board, which resigned en bloc at the end of last year, as the first details emerged about the extent of financial manipulations and mismanagement in the company, had earlier been called the "most professional board" in Sweden.

Gathered together by Mr Refaat El-Sayed, the driving force behind Fermenta's spectacular rise and fall during the last five years, it included some of the top names from Swedish business such as Mr Gösta Bystedt, deputy chairman of Electrolux and Mr Ove Sundberg, formerly chief executive

of KamaNobel. Successive investigations by the company itself, its auditors, the Stockholm Stock Exchange and a special auditor appointed to safeguard minority interests in the company have put much of the blame on to Mr El-Sayed himself, the Egyptian-born en-

trepreneur and once the richest man in Sweden, who is already facing personal bankruptcy and is under criminal investigation.

In the last couple of weeks, however, two reports have been published, which would appear to ensure that many of the former Fermenta board members will also have to account to the courts for their stewardship of Fermenta.

The Fermenta scandal has already sent shock-waves through other boardrooms in Sweden, as it has dawned on those holding comfortable sinecures that they personally may be held financially accountable, if events turn sour and they can be shown to have been negligent in their duties.

It is an uncomfortable truth that has dawned not only on the representatives of capital, but also of labour. Under Swedish co-determination laws, the workforce is entitled to minority representation on corporate boards, but now through the Fermenta scandal, it has become apparent that the employee representatives on the board are just as vulnerable to damages claims as other members elected by shareholders.

Fermenta's external auditors

Since the Fermenta scandal broke in full enormity at the end of last year and the directors resigned, the unions have shied away from nominating any members to the new board.

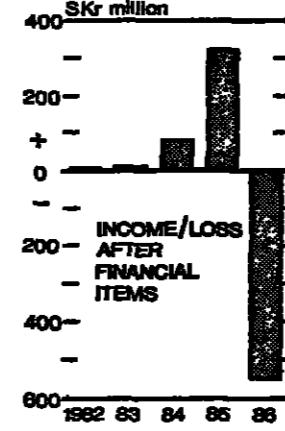
At the same time there has been a boom in Sweden of sales of liability insurance for directors and officers, a relatively new phenomenon in the country. Ironically, the old Fermenta board had discussed taking out such a policy many months before the group was plunged into crisis last year, but no action was taken.

New Hampshire, an insurance company specialising in such policies, estimates that about 50 per cent of publicly-quoted companies in Sweden have this cover compared with barely 10 per cent five years ago.

The pressure on Fermenta's new board and on Industrialärden, the investment company (associated with Svenska Handelsbanken) which is Fermenta's largest single shareholder controlling about 48 per cent of the votes, to take court action against the old board has become almost irresistible in the last two weeks.

Fermenta's external auditors

FERMENTA



have issued the express advice to shareholders at today's annual meeting not to discharge the old board and the managing director from liability for their administration of Fermenta during 1986.

Instead of the usual perfunctory couple of paragraphs approving the income state-

ment and the balance sheet, the auditors issued a 24-page appendix detailing the often chaotic way in which Fermenta's affairs had been run.

For the auditors it is clear that legal advice should now be sought by Fermenta to allow the new board to pursue its investigation of Mr El-Sayed and Mr Sundberg, who both served as managing director for periods during 1986, as well as against eight other board members.

The harshest judgment was delivered last week, however, by Mr Magnus Lindahl, the Stockholm lawyer appointed earlier this year to act for the minority shareholders.

In a 72-page report, he issued a scathing indictment of Mr El-Sayed, who had "systematically abused" his "extraordinarily strong" position in the company in an "unprecedented" manner.

Mr Bystedt's conduct of the chairmanship of Fermenta had been "deficient" in many respects, said the special investigator, while Mr Sundberg had bear responsibility for many of the unsatisfactory events that occurred while he was chief executive last year.

While Fermenta's sorely tried shareholders will over the extent of legal action against the old board, they must also face up to the thorny question of whether to pump yet more money into the company. Fermenta is still teetering dangerously close to financial collapse.

A rescue plan agreed with the bank and a group of financial institutions and Swedish companies earlier this year has alleviated the immediate liquidity crisis, but the company's future is still hanging on a narrow thread.

The management is currently trying to raise SKr 345m (\$55m) from shareholders. But in the recently issued prospectus it is able to provide precious little logic for supporting the issue, other than the threat that failure to subscribe could render shareholders' existing shares worthless.

For shareholders who have already seen their shares plummet from a peak of about SKr 300 to less than SKr 10 in the last 18 months and who saw forecast profits of SKr 15m for 1986 melt away into a loss of SKr 54m, such threats must by now have a hollow ring.

Ikea Svenska disposes of bank holding

By Our Financial Staff
IKEA SVENSKA, the Swedish furniture company, has sold its 22.6 per cent holding in Jamtlands Folkbanken, the provincial bank to Föreningsbankernas Bank which is affiliated to the farmers' cooperative.

Ikea said it sold its stake because a planned cooperative scheme with Denmark's Den Kongelige Bank and Norway's Oslo Handelsbank had been "impossible to carry out".

Kymmene earnings up sharply

BY Olli Virtanen in HELSINKI

KYMMENE, the Finnish forest industry group which is building a \$300m paper mill in Scotland, lifted profit before appropriations and tax from approximately FM 50m to FM 225m (\$74m) for the first four months of 1987.

Turnover declined from FM 2.55bn to FM 2.23bn due to disposal of Strömberg, its power technology division, to Asea of Sweden.

The disposal of the less profitable Strömberg contributed to the improved result, said Mr Casimir Ehrnrooth, the chairman. However, he also stressed the impact of increased demand

The group, which made a profit after appropriations and tax of FM 311m in 1986, is expected to achieve a strong upturn in earnings for 1987 as a whole.

• Valmet, the state-owned group, is to acquire control of the papermaking machine operations of Ahlstrom, a privately-owned company.

Valmet will take a 70 per cent stake in the Ahlstrom unit. The deal will lift Valmet's share of the world papermaking machine market to around 30 per cent.

Sabena confirms talks on co-operation with SAS

BY OUR FINANCIAL STAFF

SABENA, the Belgian airline, would not be forced into a full merger with Scandinavian Airlines Systems, as SAS had said it wanted, said Mr Casimir Ehrnrooth, the Sabena president, yesterday.

Talks on co-operation between the two airlines would go ahead this weekend unless SAS indicated to the contrary, he said.

Mr van Rafeighem reaffirmed that co-operation with SAS would cover only airline activities, and not other interests such as catering, and that

Sabena was not prepared to be merged fully into SAS.

Mr Van Rafeighem said he hoped to dispel ambiguities and quiet press speculation that this weekend's meeting might not take place, after comments last week by Mr Jan Carzon, head of SAS, on Swedish television that the talks would have to aim at a complete merger between the two companies.

"Our entire offer is still on the table . . . but Sabena will not depart from the conditions it has already stated," Mr van Rafeighem said.

Notice is hereby given that the Rate of Interest for the final Interest Sub-period of the Interest Period ending on 9th July, 1987 has been fixed at 7½% per annum. Coupon No. 18 will therefore be payable at US\$180.00 per Coupon on 9th July, 1987.

Manufacturers Hanover Limited

Agent Bank



Interim report for the six months ended 31 March 1987

Operating income after taxation

The unaudited results of the operations of the Nedbank Group for the six months ended 31 March 1987, together with comparative figures, are as follows:

| | Unaudited 6 months ended 31.3.87 R million | Unaudited 6 months ended 31.3.86 R million | Audited 12 months ended 31.3.86 R million |
|--|--|--|---|
| Nedbank | 32.4 | 23.6 | 55.0 |
| Less: Intercompany dividends | — | 1.8 | 1.1 |
| | 32.4 | 21.8 | 53.9 |
| UAL Merchant Bank | 11.1 | 5.3 | 13.8 |
| Syfrets Trust | 6.1 | 5.9 | 13.5 |
| Nedfin Bank | 1.0 | (2.0) | (5.8) |
| Finansbank | 5.0 | — | — |
| Nefic Limited | 3.8 | 3.7 | 7.7 |
| Other investments | (1.4) | (2.5) | (3.4) |
| Taxed income | 58.0 | 32.2 | 79.7 |
| Weighted average number of fully paid shares in issue (millions) | 156.0 | 90.1 | 106.6 |
| Earnings per share (cents) | 37.2 | 35.7 | 74.8 |
| Dividend per share (cents) | 11.0 | 10.0 | 30.0 |
| Dividend cover | 3.4 | 3.6 | 2.5 |

Group results

Net earnings of the Group, after making adequate provision for bad and doubtful debts and for taxation, and excluding extraordinary items of R2.3-million, amounted to R58.0-million for the six months ended 31 March 1987. This half year profit represents an increase of 80.1% on the R32.2-million result achieved in the same period of the previous financial year.

The gains were widely sourced. The largest contributor in absolute terms was Nedbank Limited. UAL Merchant Bank, in more than doubling its earnings, contributed significantly to the growth in Group profits. All other companies in the Group achieved improved operating results, with Nedfin recording an expected return to profitability. Finansbank features in the Group results for the first time with an earnings contribution of R5.0-million for the six months.

As a result of the rights issue in mid-1986 and the acquisition of Finansbank in the last quarter of last year, the number of issued ordinary shares to be serviced has risen very substantially to 156 million. Earnings for the half year amount to 37.2 cents per share, representing an increase of 4.2% on the same period of the previous year. An interim dividend of 11.0 cents per share has been declared.

A clear improvement in the quality of the earnings of all Group companies is evident, and this improvement is expected to continue in the second half of the year.

For and on behalf of the Board

P. J. OFF Harcourt, Chairman

P. J. Liebenberg, Chief Executive

Nedbank Group Limited

(Registration No. 103100)

81 Main Street, Johannesburg, 2001

Bow Valley Industries Ltd.

has sold

Bow Valley Exploration Norge A/S

to

Elf Aquitaine Norge A/S

a wholly owned subsidiary of

Société Nationale Elf Aquitaine

Morgan Guaranty Trust Company, subsidiary of
J.P. Morgan & Co., acted as financial advisor
to Bow Valley Industries Ltd. in this transaction

JPMorgan

Textron Inc.

has sold its Packaging Systems Division and
its 42.9% investment in Elopak a.s. to the

Tiedemanns Group

Morgan Guaranty Trust Company, subsidiary of
J.P. Morgan & Co., acted as
financial advisor to Textron Inc.

JPMorgan

A FINANCIAL TIMES SURVEY SCOTTISH FINANCIAL SERVICES

The Financial Times proposes to publish a survey of Scottish financial services on:

SATURDAY, SEPTEMBER 5 1987

For full details, please contact:

KENNETH SWAN

Editorial Services

37 George Street

Edinburgh EH2 2HN

Leadership in International Mergers, Acquisitions and Divestitures

Prudential Corporation plc

has acquired

Jackson National Life Insurance Company

*The undersigned acted as financial advisors to
Prudential Corporation plc.*

The First Boston Corporation
Credit Suisse First Boston Limited

June 10, 1987

ARC America Corporation

a wholly owned indirect subsidiary of

Consolidated Gold Fields PLC

has acquired

American Aggregates Corporation

*The undersigned acted as financial advisors to ARC America Corporation and
Consolidated Gold Fields PLC and as dealer managers of the tender offer.*

The First Boston Corporation
Credit Suisse First Boston Limited

June 10, 1987

Beecham Group p.l.c.

has sold its

U.K. and European Home Improvement Products Division

to

Henkel KGaA

*The undersigned acted as financial advisors to
Beecham Group p.l.c.*

The First Boston Corporation
Credit Suisse First Boston Limited

June 10, 1987

Beecham Group p.l.c.

has sold

Roberts Consolidated Industries, Inc.

*to
a newly formed, privately held company
organized and owned by*

Dubin Clark & Company, Inc.

*The undersigned acted as financial advisors to
Beecham Group p.l.c.*

The First Boston Corporation
Credit Suisse First Boston Limited

June 10, 1987

The First Boston Corporation
Credit Suisse First Boston Limited

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Hraig Simonian examines prospects for a new market in Germany Frankfurt studies the options game

LAST WEEK'S news that banks in West Germany, one of Europe's more conservative financial markets, are seriously considering financial futures and options shows how strongly the winds of change are blowing, after the success of new financial futures markets elsewhere in Europe and London's growth as a European equity trading centre.

German moneymen are worried that if they fail to offer futures and options on their own shares, some other market, notably London, may do it for them. And they are especially concerned that cash equity business is likely to follow where futures and options lead.

More immediately, the Germans have been spurred by the apparent success of the new Swiss Options and Financial Futures Exchange (Sofex), which should be running by the beginning of next year.

The Germans have set up a special options committee at the Frankfurt stock exchange—the country's leading bourse—and a unit of representatives of Deutsche Bank, Dresdner Bank, Commerzbank and Deutsche Girozentrale, under the chairmanship of Mr Rolf Breuer of Deutsche Bank.

In February, the committee commissioned Arthur Andersen, the international accounting and consultancy group, which acted as midwife to Sofex, to prepare a preliminary study into the feasibility of a German equity options market.

The committee cannot have failed to notice the similarities between what was being done in Switzerland and what might be required domestically. Germany's eight regional stock markets are hardly renowned

for their co-operative spirit, and the question of whether the Sofex system, designed round regional markets, could be "migrated" is obviously central to the outset.

The Swiss overcome regional rivalries between the Zurich, Geneva and Basle bourses by making Sofex a fully automated, computer-based system allowing access irrespective of location rather than an actual trading floor in any one centre.

Indeed, it would seem obvious

for the German exchanges to enter into negotiations with the owners of Sofex, the big three Swiss banks and others, on using proprietary products, like computer software, that have already been designed should the Germans eventually decide to take the plunge.

However, that is still a long way off. As matters stand, the preliminary study on a new German market, is no more than "a project definition study," an immediate precursor to detailed examination and resolution of the significant issues," according to Mr Stephen Kingsley, an Arthur Andersen partner in London.

The report, which will not be ready until the end of this month or early July, will simply identify the potential obstacles, and leave it up to the German committee "not doubt in consultation with the national houses and the Bundesbank, to decide whether to go ahead."

That is by no means a foregone conclusion, for German changes will be required in existing options already exists in Germany but these are not traded, nor cleared through an independent clearing house, but simply transacted on a matched bargain system.

The main obstacle to traded options in Germany—

as it was in Switzerland—is the way physical equities are traded here. German stock exchanges use a matched-bargain system to set share prices when buy and sell orders are brought together during their short official opening periods.

Matching bargains has its advantages, notably Mr Michael Hauck, chairman of the Frankfurt stock exchange, who maintains it offers greater transparency than using market-makers.

But matched bargains are useless when it comes to equity options, as they need continuous trading in the optionable shares and a specialist-based market-maker system.

The key question facing the Germans is whether they will follow the Swiss and embark on what is little short of a revolution in the way shares are traded at present. The Swiss have already accepted that trading in the 13 optionable shares on Sofex will be done on a continuous market-maker basis.

A host of other, highly charged, questions will also be addressed. For a start, there is the actual legal standing of futures and options, which is fuzzy at best.

It is no coincidence that the German committee's sudden decision to go public last week coincided with a letter from Mr Wolfgang Roeller, chief executive of Dresdner Bank and the newly elected chairman of the German Federation of Private Banks, to leading ministers in the Bonn Government, arguing the case for a new market and outlining the legislative changes required.

The report, which will not be ready until the end of this month or early July, will simply identify the potential obstacles, and leave it up to the German committee "not doubt in consultation with the national houses and the Bundesbank, to decide whether to go ahead."

That is by no means a foregone conclusion, for German changes will be required in existing options already exists in Germany but these are not traded, nor cleared through an independent clearing house, but simply transacted on a matched bargain system.

The main obstacle to traded

options in Germany—

as it was in Switzerland—is the way physical equities are traded here. German stock exchanges use a matched-bargain system to set share prices when buy and sell orders are brought together during their short official opening periods.

It is a breathtaking list. Mr Breuer thinks a new market can be set up within one and a half years subject to regulatory and legal changes.

He may be optimistic. Financial reform is in progress, as the removal of the Boersensteuer, the stock exchange turnover tax, which was promised in January's election campaign, have fallen four of other fiscal priorities.

The legislators have plenty on their plates at present, not to mention the cries of "speculation" that are bound to fly.

There is also the question of getting all eight German bourses to pull the same way. That could take some doing, however strong the role of the country's big banks in the equities business.

In the end, it will probably come down to how much those concerned want to make the new venture work. With similar objectives in mind, the Swiss success was "a function of the unilateral support" from the banks, bourses and the Government—the three key parties involved—according to one person closely involved in the project.

That support will be as important in Germany. The danger is that the "will to win" may be weaker here, given what is probably the relatively lower importance of a new equity options market in the overall German financial scene.

Barclays to sell Italian credit unit

By Alan Friedman in Milan

THE MILAN-BASED Italian subsidiary of Britain's Barclays Bank is preparing to sell Fiditalia, its consumer credit business.

Barelays, which following heavy losses in 1985 has been restructuring its Italian operations and concentrating on corporate business, is understood to have held talks about Fiditalia with the Rome-based Banca Nazionale del Lavoro (Bnl).

It is not known whether Bnl or another Italian bank will eventually acquire the consumer credit business, which at the end of last year had a network of 18 branches throughout Italy.

The consumer finance business was formed by Barclays in 1981.

At the end of 1986 Fiditalia had around 93,000 clients with car, home improvements, office equipment and other loans.

Total outstanding credits, many of them revolving, came to around £361m (£277m) at the end of last year. Bad debts amounted to 1.7 per cent of this total.

With 18 branches located up and down the Italian peninsula (including locations at Bolzano in the Alto Adige and Catania in Sicily), the Barclays consumer business is seen as potentially attractive for Italian banks wishing to diversify into more retail banking activities.

This is believed to be the thinking of Mr Neri Nesi, chairman of Bnl, which is Italy's largest state bank.

Uncertainty over Minebea bond confuses markets

By CLARE PEARSON

CONFUSION surrounded the fate of a \$100m equity warrants Eurobond for Minebea, the Japanese ball bearing company, yesterday as rumours circulated that the lead-manager, Daiwa Singapore, was planning to withdraw the issue.

The bond had originally

been offered at \$1 to 7 per cent, and the conversion premium at 20 to 25 per cent. The call-like deal was quoted at prices close to its par issue price.

A single Japanese equity warrants bond emerged: a \$150m five-year deal for Tokyu, the diversified services group. The bond, with an indicated 11 per cent coupon, traded at about 41 points above its par issue price. It was led by Yamaichi International (Europe).

Two new Euroyen bonds emerged, despite dull trading in this sector, which has become weighed down by new paper. Mitsubishi Finance International led a \$200m seven-year deal at 44 per cent issue for Esmac, priced at 101, while Yamaichi International (Europe) brought

Ysobu a five-year 44 per cent bond for State Bank of Victoria, priced at 101.

The Australian dollar market too, was looking weaker under the weight of recent offerings, although dealers said they were still finding reasonable buying from West German retail accounts of bonds for borrowers with which they were familiar.

NordLB led an A\$50m four-year 132 per cent bond for itself, issued through a finance vehicle. The bond, priced at 101, traded at less 14 bid, the level of its total fees.

Daiwa Europe led an Ecu 50m seven-year 71 per cent bond for Swedish Export Credit, priced at 101.

Swedes Handelsbanken led a LFr 300m seven-year 71 per cent private placement for Scandinavian Airlines System, priced at 100.

The coupon on the bond was

International Bonds

Friday were factors likely to limit activity for the rest of the week.

A slight firming in prices of shorter-dated fixed rate bonds formed the only feature of the lacklustre Eurodollar bond market. Shorter-dated bonds have attractive defensive characteristics in an uncertain environment.

Union Bank of Switzerland (Securities) took advantage of the upturn in these maturities to run a two-year deal for GMAC.

The \$1 per cent bond, priced at 100, provided an initial yield of 55 basis points over the comparable US Treasury bond.

Dealers said it met fair demand and it was quoted as less 13 bid, the level of its total fees.

Credit Suisse First Boston meanwhile led a \$75m 10-year convertible issue for Pacific Dunlop, the diversified Australian group involved in tyre manufacture and retailing, and the production of medical gloves and condoms.

The Venice summit of leading industrial nations continued to preoccupy Eurobond dealers,

Riyadh exchange closed

BY FINN BARRE IN RIYADH

LESS THAN a month after Saudi Arabia's new stock trading floor opened in Riyadh, the market has been closed indefinitely because of technical and procedural problems.

The long-awaited Central Trading Hall was opened on May 11 under the jurisdiction of the Saudi Arabian Monetary Agency (Sama). It provided the kingdom's stockbrokers their first chance to trade shares face-to-face.

A computerised dealing system hit almost immediate problems, however, and in the

first week the floor opened, the number of shares traded fell from the average of more than 200,000 units to just 102,804, with a decline in value from around 30m riyals (\$8m) to 12.5m riyals.

Trading levels then began to recover, but brokers said some sort of disagreement over the hall had also arisen between the Ministry of Finance, under which Sama falls, and the Ministry of Commerce.

No date has been set for re-opening.

Five gold mines pay more

BY JIM JONES IN JOHANNESBURG

FIVE OF the seven gold mines managed by Gold Fields of South Africa (Gfsa) have lifted their final dividends for the year.

Vaalfontein, smallest of the producers which exists by reprocessing old dump material, is going to pay more.

Driefontein Consolidated, biggest of the group's mines, is engaged in the largest developments. It is sinking six shafts to gain access to deep ground in the south of the property and far shallower ground in the north where ore grades are

ings on a neighbouring property and has cut its payout. Doornfontein, which is completing a five-year underground development programme, is concerned that steady gold prices might affect the programme's financing.

Driefontein Consolidated, biggest of the group's mines, is engaged in the largest developments. It is sinking six shafts to gain access to deep ground in the south of the property and far shallower ground in the north where ore grades are

high.

Sharp increase in profits for Procordia

By Sara Webb in Stockholm

PROCORDIA, the Swedish state holding company due to be partially privatised this autumn, has registered a strong increase in profits for the first four months of the current year, aided by higher earnings at its medical and publishing companies and the inclusion of results from its two breweries.

The increase comes in spite of the government price freeze which has affected Procordia's food, hotel and restaurant business areas.

Profits (after financial items) increased by 57 per cent to Skr 351m (\$55.8m) from Skr 223m in the comparable period last year. Procordia repeated its full-year forecast of profits (after financial items) of Skr 1bn.

Group revenue rose 12 per cent to Skr 5.06bn from Skr 4.52bn a year ago.

In the consumer products business area, which includes drinks, food and tobacco, operating profits rose 20 per cent to Skr 242m while revenue rose by 36 per cent to Skr 2.19bn.

Procordia's tobacco interests accounted for most of the operating profit though revenue slipped from Skr 951m to Skr 922m, mainly because buyers last year had bought well ahead of the planned cigarette price increase.

The strongest increase in revenue (a 130 per cent gain to Skr 387m) came in the drinks business sector since the figures from the two breweries—Pripps and Falken—are now included. Both malt-based and light drinks showed volume increases of 10 to 12 per cent and better results.

However, profits from the food business were held in check by the government price freeze, despite a strong increase in volume.

The service business, which includes hotels and restaurants, moved from an operating loss of Skr 5m to an operating profit of Skr 10m while revenue increased 5 per cent to Skr 1.66bn.

The hotel and restaurant business was hit by bad weather in January and the price freeze.

Liber, the educational publisher based in this sector, showed a strong improvement due to its restructuring.

Procordia's chemicals and medical business area also showed a marked improvement in operating profits at Skr 98m against Skr 39m, helped by the improvement at Kabi Vitrum.

Procordia's chemicals and medical business area also showed a marked improvement in operating profits at Skr 98m against Skr 39m, helped by the improvement at Kabi Vitrum.

Whirlpool seeks \$150m Eurocredit

WHIRLPOOL ACCEPTANCE, a financing subsidiary of the US home appliance manufacturer, has mandated Swiss Bank Corporation International to arrange a \$150m revolving Eurocredit, writes Alexander Nicoll.

The five-year credit will allow Eurodollar advances at 18.75 basis points above London interbank offered rates, with a 5 basis point utilisation fee if the facility is more than

half drawn. There is a commitment fee of 7.5 basis points.

GKN, the UK engineering concern, has arranged a \$130m Euro-commercial paper programme and a \$100m sterling commercial paper programme to run in parallel with a \$130m five-year multi-option facility signed last week.

Dealers on the dollar programme are Morgan Stanley International, SBCI and S.G. Warburg, and on the sterling

programme Lloyds Merchant Bank, Morgan Grenfell and Warburg.

Brent Walker, a UK leisure and property development group, has appointed Citicorp Investment Bank and CIBC Limited as dealers for a £50m sterling commercial paper programme.

Kleinwort Benson is to be sole dealer for a £25m programme for Perstorp, a Swedish chemical concern.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on June 9

Average price change on day +0/- on week +0

| | Issue | Yield | Change on day | Change on week | Yield |
|------------------------|-------|-------|---------------|----------------|-------|
| EURO STRAIGHTS | | | | | |
| Credit National 4% 92 | 200 | 100 | +1 | +1 | 100 |
| Danmark, Kington 5% 92 | 120 | 102 | -1 | 0 | 102 |
| Euro. Dev. 5% 92 | 120 | 102 | -1 | 0 | 102 |
| Euro. Financ 4% 92 | 120 | 102 | -1 | 0 | 102 |
| Euro. Elec. 4% 92 | 120 | 102 | -1 | 0 | 102 |
| Euro. Financ 5% 92 | 120 | | | | |

INTERNATIONAL COMPANIES and FINANCE

Yoko Shibata on the alternative income strategy of industrial groups

Japanese find a financial cushion

JAPANESE industrial companies may be having a hard time making profits in their main businesses these days, but many are more than making up for it with earnings from investing their surplus funds.

The success of sophisticated fund management or Zaitech (financial technology), as the Japanese call it, has been the main feature in many of the 1986-87 corporate reports that have been published in the past few weeks.

According to a survey by Wako Securities of the results of 976 non-financial sector companies listed on the Tokyo Stock Exchange, nearly one in two of them (48%) made net profits on financial items last year.

Wako said many companies had been tempted to try to make money from money, partly because of the devastating impact of the yen's appreciation on their mainstream businesses and partly because of the remarkably low cost of borrowing.

Some have been highly successful. Toyota Motor, the

TOP TEN ZAITECH EARNERS

| | Zaitech profit | Year to March 1987 | % of pre-tax profit |
|------------------|----------------|--------------------|---------------------|
| Toyota Motor | 180.0 | +11.3 | 48 |
| Mitsubishi Motor | 127.0 | +9.4 | 107 |
| Mitsubishi Corp. | 115.4 | +11.4 | 61 |
| Sony | 44.3 | +3.378.1 | 59 |
| Sharp | 39.1 | +29.4 | 107 |
| Toshiba | 23.0 | +16.2 | 81 |
| Suntomo Corp. | 21.6 | +51.4 | 25 |
| Nippon Oil | 21.0 | +11.2 | 46 |
| Sanyo Electric | 18.0 | -44.3 | 118 |

* Loss last year.

champion in this field, earned Y158.5bn (\$1.1bn) from its investments last year, and will probably do better this year. Market watchers expect Toyota to make a large new issue of convertible bonds soon, thanks to a currency swap, carrying a negative interest rate.

In some cases, companies' investment profits last year were enough to offset operating losses. Among them are Nissan Motor, Sony, Nippon Oil and

Sanyo Electric. Investment profits of JVC, the consumer electronics group, were 2.3 times as high as its pre-tax profits. One analyst pointed out that this meant that five fund managers produced more profits than the company's entire workforce.

Until last year, companies' Zaitech fund management was aimed mainly at reducing the interest burden on existing debts by repaying high cost rates in the past.

The company, which is sitting on a 10 per cent stake in the British-based ICM Securities Group, benefited from healthy stock markets in Australia and to a lesser extent in New Zealand during the period. Investment income in the group's insurance operations was NZ\$75.9m but an underwriting loss of NZ\$10.7m cut earnings from this arm back to NZ\$64.2m.

The importance of the stock

NZ\$16.8m loss in movements be-

market to the group's health

NZ CORPORATION, the trans-Tasman financial services group, has continued its recent rapid expansion with a 70.5 per cent increase in net profits to NZ\$145.2m (\$US94.4m) in the year to March, compared with NZ\$83.2m.

The company, which is sitting on a 10 per cent stake in the British-based ICM Securities Group, benefited from healthy stock markets in Australia and to a lesser extent in New Zealand during the period. Investment income in the group's insurance operations was NZ\$75.9m but an underwriting loss of NZ\$10.7m cut earnings from this arm back to NZ\$64.2m.

The importance of the stock

market to the group's health was reflected in a NZ\$311.6m surplus in market value of listed investments over book value at balance date. This compared with a NZ\$62.8m in the previous period.

The next largest earner for the group was its growing banking operations, which contributed net NZ\$45.5m to the surplus, well up on the previous year's NZ\$18.8m. Life insurance operations contributed NZ\$10.1m (NZ\$12.7m previously) while the trust and investment services division lifted its earnings from NZ\$4.9m to NZ\$8.1m. The result now has NZ\$24.9m under management.

The result included a

10.3 per cent stake in the com-

pany, AF-DJ reports from Auckland.

The invitation came after a meeting of shareholders yesterday granted directors power to restrict further share purchases by foreign investors if such purchases would threaten Wilson & Horton's current application to the Government for a New Zealand television licence.

• Golden Bay Cement directors are recommending acceptance of a NZ\$82.9m bid from Winstone, a Brierley Investments unit, Reuter adds from Wellington.

Blue Circle Industries of the UK had previously agreed to sell its 70.4 per cent stake to Winstone.

Bond to pay A\$160m for Sydney Hilton building

BY OUR FINANCIAL STAFF

BOND Corporation Holdings, Mr Alan Bond's Perth-based company, is to pay A\$160m (US\$114.4m) for the Sydney Hilton Hotel building, which is adjacent to a site where Mr Bond last week announced plans to build the tallest office building in the southern hemisphere.

The Hilton property was sold by the AMP Society, the country's leading investment institution. The hotel, which will remain under its present management, has 619 guest rooms as well as shops and

offices.

The Bond development next door, to be known as Sky Tower, has a projected cost of some A\$600m. It would dominate the central business district with up to 83 storeys, involving five years of work, starting as soon as October.

Last Friday Bond also announced funding plans for the group involving a A\$750m domestic convertible bond issue, of which companies associated with Mr Bond could absorb up to a third.

Public Bank seeks 30% stake in MPH

BY WONG SULONG IN KUALA LUMPUR

PUBLIC BANK, Malaysia's fourth largest bank, has submitted proposals to the authorities seeking a 30 per cent stake in Multi-Purpose Holdings (MPH), through which it would effectively control the diversified but financially troubled Chinese investment group.

Tan Sri Teh Hong Pio, Public Bank's president, told shareholders yesterday that the proposals involved the bank taking over Kooperativa Serbaguna Malaysia (KSM), the largest of the 24 deposit-taking co-ops whose activities were frozen by the authorities last August.

He said that if the Malaysian authorities allowed Public Bank to take a 30 per cent holding in MPH, the bank would eventually have to sell off MPH's 70 per cent stake in Malaysian French Bank and its 55 per cent stake in Magnum Finance to comply with banking regulations.

White goods shake-up boosts profit at Email

By Bruce Jacques in Sydney

EMAIL, Australia's largest white goods group, has demonstrated the benefits of rationalisation in the industry with a 25 per cent profit rise to \$A38.1m (US\$27.2m) in the year to March, against A\$28.2m.

With competitiveness increased by devaluation of the Australian dollar, the company lifted sales from A\$675.8m to A\$791.8m and is increasing its annual dividend from 12 cents to 15 cents a share. This will be paid on capital increased by a one-for-eight bonus issue during the year, lifting payout from A\$12.9m to nearly A\$19m.

Sir Peter Finley, the chairman, declined to spell out the contribution from the Simpson group, acquired last year for A\$42m, saying the result reflected only 18 months' trading from Simpson and rationalisation complicated any comparisons.

But he did say that Simpson, which has averaged losses of around A\$2m over the past three years, was back in the black as part of the company's major acquisition division.

Sir Peter pointed out that since 1983, while restructuring into Australia's only big white goods group, Email has increased earnings from A\$7m to current levels and earnings per share from 6.7 cents to 30.6 cents a share. Its shares have outperformed the Australian stock exchange's all ordinaries index by 60 per cent in the period.

"The substantial reshaping of the company across the past five years and the considerably improved financial performance which has resulted, ensure there is a solid foundation for the future," Sir Peter said.

"While there remain uncertainties in the Australian economy, many flowing from international influences, the large majority of our operating units forecast good demand situations for their products through at least the first half of the new trading year."

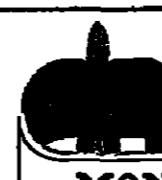
Email has been one of Australia's most sought-after companies in the 1980s, having fought off three takeover attempts in as many years—from Australian Hecker and, most recently, Feltex New Zealand, a member of the group of companies controlled by Mr Alan Hawking, Equitcorp chairman.

The latest Email result was after tax of A\$17.7m (A\$15.3m previously), a charge which was helped by tax losses.

CREDITO ROMAGNOLO

1986 RESULTS

91 ST YEAR OF BANKING ACTIVITY



17,851 Billion [-429%]

MANAGED FUNDS

4,174 Billion [+38%]

LOANS

278 Billion [+345%]

CASH FLOW

OF ITALIAN LIRE

UK COMPANY NEWS

Metal Box meets City hopes with 25% boost

BY TONY JACKSON

Metal Box has matched market forecasts with a 25 per cent jump in pre-tax profits to £82.2m for the year to March. As expected, profits were helped by a £7m reduction in pensions contributions, and there were further savings from the phasing out of group headquarters in Reading.

This was more than offset, however, by the costs of winding up the group's canning operation in Italy, which had been plunged into loss by problems among tomato farmers in the area around Naples. Trading losses from the operation were smaller than the previous year's £7m before minorities, the group said, but there were bad debts of £4.6m charged above the line and a further £3.1m of extraordinary closure costs.

The group said it had also withdrawn from its Fentiner venture in the US, where it had been developing a clear PET plastic can with Coca-Cola and other partners. Environmental pressures, based on the difficulty of recycling the product, had been growing for the past year. "None of the US majors were prepared to engage in the environmental controversy," the group said.

Aside from research and development costs written off, net costs on withdrawal would be around £0.5m. Rights would be retained to exploit the concept in some other countries outside the US.

Group sales were 2 per cent ahead at \$1,137.7m. The £16.4m rise in pre-tax profits would have been £2.6m higher at constant exchange rates, the group said. In particular, a 4 per cent rise in US profits to \$14.0m concealed a rise in dollar terms of 25 per cent.



Mr Brian Smith, chairman of Metal Box

The interest charge was 28 per cent lower at \$14.2m. Balance sheet gearing had fallen to 9 per cent net, and 24 per cent gross. Mr Brian Smith, group chairman, said that his holding had been built up at a cost of slightly under £5m. Buckley's shares gained a further 4p to 148p.

Earlier this year, Mr Cole tried—in the face of hefty opposition from Buckley's, to win a place on the board and to oust Jasper Clutterbuck, a Whitbread director. Whitbread Investment Trust, too, holds 27 per cent.

Yesterday, Mr Cole maintained that some momentum, at least, had been injected into Buckley's management, and so Whitbread felt that it was better to take a smaller profit now rather than a larger one later.

For the buyers, Mr Peter Clowes said that Brodian hoped to be a long-term investor and would also be seeking a board seat. He stressed that Brodian was unconnected with James Ferguson, the former shell company being built up into a financial services group by himself and 25-year-old Mr Cramer.

However, he refused to comment on whether acquisition of the stake might herald a bid for Buckley's at a later stage. Earlier this year, Messrs Clowes and Cramer built up a near-30 per cent stake in Belgrave Holdings, which they then sold on to a private company owned by the Jivraj family. Belgrave was subsequently bid for by a third party.

Down in Lancashire, Mr Colin Thomas, Buckley's managing director, greeted the news stoically: "Oh dear, it's never a quiet life, is it?" Buckley's response to any boardroom seat request would depend on what Brodian proposed, he suggested.

On one point, at least, there seems certain to be agreement.

"We do like a nice pint of beer," maintains Mr Clowes.

Buckleys stake on the move again

By Nikki Tait

THE MERRY-go-round of stakeholders in small Welsh brewer Buckley's Brewery, moved on yesterday with Brodian—a nominees company owned by Mr Guy Cramer and Mr Peter Clowes—emerging as the purchaser of the 27.57 per cent stake formerly held by Bestwood, the financial and property services company headed by former stockbroker, Mr Tony Cole.

The stake—4.18m shares—was bought at 137.5p a share, net.

Buckley's made a modest profit yesterday. Mr Cole said that its holding had been built up at a cost of slightly under £5m. Buckley's shares gained a further 4p to 148p.

Earlier this year, Mr Cole tried—in the face of hefty opposition from Buckley's, to win a place on the board and to oust Jasper Clutterbuck, a Whitbread director. Whitbread Investment Trust, too, holds 27 per cent.

Yesterday, Mr Cole maintained that some momentum, at least, had been injected into Buckley's management, and so Whitbread felt that it was better to take a smaller profit now rather than a larger one later.

For the buyers, Mr Peter Clowes said that Brodian hoped to be a long-term investor and would also be seeking a board seat. He stressed that Brodian was unconnected with James Ferguson, the former shell company being built up into a financial services group by himself and 25-year-old Mr Cramer.

However, he refused to comment on whether acquisition of the stake might herald a bid for Buckley's at a later stage. Earlier this year, Messrs Clowes and Cramer built up a near-30 per cent stake in Belgrave Holdings, which they then sold on to a private company owned by the Jivraj family. Belgrave was subsequently bid for by a third party.

Down in Lancashire, Mr Colin Thomas, Buckley's managing director, greeted the news stoically: "Oh dear, it's never a quiet life, is it?" Buckley's response to any boardroom seat request would depend on what Brodian proposed, he suggested.

On one point, at least, there seems certain to be agreement.

"We do like a nice pint of beer," maintains Mr Clowes.

OVER 100 ENQUIRIES FOR ENGINEERING COMPANIES

Unigate advances 26% to £105m

Unigate, the dairies group, yesterday announced 1986-87 profits ahead of "expectations" forecast, but witnessed its share fall over the day.

Taxable profits for the year to end of March were £104.7m, £1.8m more than the previous year. The City was expecting figures in the range £100-108m and the shares were initially marked up to over 420p from 415p, but ended the day 2p down at 413p.

Turnover was £50m up at £1.97bn, and operating profits were £107.7m, against 91.4m. The company had experienced growth in all but two of its trading areas, which encompass food, transport and specialist industrial services.

St Ivel, the health food division, increased its operating profits by 19 per cent to £15.4m (£13.1m). Mr Daniel Hodson, finance director, said that this had been achieved as a result of the progress of the Shape, Seal and Gold brands.

The poultry division achieved £10.5m, against 8.3m. Demand for white meat had been buoyant, Mr Hodson said, but depressed conditions in the red meat market partly explained the decline at Unigate Foods.

Where advertising profits fell from 28.2m to 27.4m. Another adverse factor was the high price of the milk used to make cheese, he said.

Unigate Dairies increased profits from £30.6m to £34.3m, despite turnover down £9m to £88.5m.

Profits from Wimanton, the motor dealer, jumped 51 per cent to £15.9m. Approximately half of the increase derived from acquisitions made during the year, Mr Hodson said.

Gilspur, which combines the company's exhibition and engineering activities, increased profits to £9.7m (£5.9m). Mr Hodson said that over 100 companies had expressed an interest in the engineering businesses put up for sale last month. They made around £2m last year and a sale is expected "within the next month or so."

The international division made £10.5m (£11.7m). Other activities generated £4.1m (£2.2m) and income from related companies was £4.4m (£3.4m). Interest payable declined to 7.4m (£12m).

Tax for the year was £35.5m (£28.1m). Earnings per share were 30.8p, against 24.5p.

Capital expenditure for expansionary projects was £89.6m (£28.8m), out of a total of £22.9m (£75.9m). Acquisitions amounted to a further £76.5m (£41.6m). Net debt gearing was 18.3 per cent at the year end, down from 19.1 per cent.

The board recommended a final dividend of 7p (6.25p), making 11.5p (9.7p) for the year.

See Lex

Premier Oil doubles profits to £8.6m

By Lucy Kellaway

Premier Consolidated Oil fields, the independent oil company, yesterday announced profits and turnover more than doubled for the year to March.

Despite the fall in the oil price, profits from Wimanton, the motor dealer, jumped 51 per cent to £15.9m. Approximately half of the increase derived from acquisitions made during the year, Mr Hodson said.

Tax for the year was £35.5m (£28.1m). Earnings per share were 30.8p, against 24.5p.

Capital expenditure for expansionary projects was £89.6m (£28.8m), out of a total of £22.9m (£75.9m). Acquisitions amounted to a further £76.5m (£41.6m). Net debt gearing was 18.3 per cent at the year end, down from 19.1 per cent.

The board recommended a final dividend of 7p (6.25p), making 11.5p (9.7p) for the year.

Next year he said that profits would be further boosted by a full 12 months' production from the Thistle field in the North Sea and from higher production from the onshore Wytch Farm oil field.

In the course of the year, Premier drilled 20 wells, which resulted in six discoveries in Trinidad. The company also discovered oil on block 22/2 in the North Sea. Mr Shaw said yesterday, although the latest well drilled off that block was disappointing, the company was still pressing ahead with two further wells and remained optimistic about the prospect.

He said that Premier's major exploration interests overseas were in Papua New Guinea and offshore Thailand, close to a recent discovery by Shell.

● comment

For the past year or so the market has valued the independents according to their remoteness from bankruptcy and their chances of being taken over.

It is perhaps a sign both of the recovery of the oil market, and of Premier's success

that it is now viewed as a genuine exploration company once again. Part of the reason why the shares now stand at almost twice some estimates of asset value is that Premier is no longer in Far East

hot spot. The drilling, which will not start until next year should be easily farmed out, leaving

Premier well geared to any discovery, but with limited

problems of tighter margins from the retail multiples and poor growing conditions. None the less, turnover increased by 30 per cent during the interim period.

Snack foods suffered from intense competition within the industry. But the group increased its business with Marks and Spencer, gleaned new accounts from Tesco and Booker, and turnover rose by 20 per cent.

Earnings per share increased to 4.42p (3.79p) in the six months to April 4. The board proposes to pay an interim dividend of 1p.

Mr Johnson said that the pressure on margins had alleviated slightly in the second half and that the outcome for the full year should be "satisfactory." Appletree is now looking for acquisitions among "added value and niche" businesses within the food industry.

The progress of Appletree's share price had been distinctly

dull ever since it surfaced on the USM two years ago. The combination of the merger and

the emergence of British & Commonwealth as a shareholder, fuelled a surge earlier

this year, but the stock has

since resumed its pedestrian course. The shares jumped by 6p to 250p yesterday, but this was more a reflection of the

merits of the merged company.

The problems with potatoes have, if nothing else, demonstrated the benefits of broadening the base of the business in the volatile food market.

Margins have mustered some improvement in the opening

weeks of the second half and

the City expects profits of

£2.25m for the full year. But

barring a startling acquisition,

the outlook for the shares, on a prospective p/e of 23, is as dull as ever.

Wheway profit finishes lower

Although there was significant recovery during the second quarter, Wheway, Birmingham-based engineer and forger, saw its pre-tax profits for the half year to April 4 1987 fall from £763,000 to £751,000.

The company, which spent much of 1985-86 reorganising and restructuring, improved

turnover on its continuing activities from £23.5m to £27.5m,

while discontinued activities fell to £1.05m (£1.58m). The comparisons have been restated to include the estimated results of Wright Airconditioning and its subsidiaries, bought by Wheway in April for £5m.

Traditionally the group performs more strongly during the second half of the year, and the directors envisaged that such would be the case for the current financial year.

They are paying an interim dividend of 0.15p from earnings per 10p share of 0.74p (same).

For the year to September 1983 the dividend was 0.5p net.

Operating profits on continuing activities rose by 17 per cent to £1.14m (£977,000). Discontinued activities contributed £104,000 last time. Related companies took £2,000 (£50,000 credit), and the pre-tax result was after interest charges of £390,000 (£368,000).

Egerton buys US aggregate business

BY NIKKI TAFT

Egerton Trust, the former Caparo Properties, the main interest of which are in nursing homes and sheltered housing for the elderly, yesterday announced further expansion in the US with the \$29.31m (£17.82m) acquisition of a Massachusetts-based aggregates business.

Egerton Corp, an old-established family-owned company, is involved in ready-mixed concrete and gravel extraction, mainly around Worcester, in the Boston hinterland. In 1986 it made an operating profit of £4.3m and pre-tax surplus of £4.8m, on sales of \$29.4m.

The company owns about 850 acres of mineral-bearing land and some 120 acres of this are considered to be suitable for future residential, commercial and industrial development," Egerton said. Net assets had a book value of \$16.1m at end-1986, including \$4m in cash.

Egerton said that these were substantially undervalued. Preliminary revaluation suggested that the present figure was not less than the purchase consideration.

Egerton, which is following recent moves into the US aggregates market by substantially-larger UK building companies like C. H. Beazer and Tarmac, said the acquisition would expand its stock of development land and complement its existing US activities.

The company intends to centre its US expansion in New

England and under Mr Frank Sanderson, chairman, a former chairman of Bovis, made its first move with a \$12.4m deal which included land and properties in Vermont and Massachusetts last December.

The price will be satisfied by staggered cash payments, \$1m on completion, \$6m after two years and \$8m after four years. Management has agreed to stay with the business and there is a clause of one-quarter of pre-tax profits in four years to end-1990, if these, in total, top \$10m.

To pay for the acquisition, Egerton is raising £10m via a placing of 5.98m shares at 18.5p. Existing shareholders are offered first refusal on these shares on a two-for-seven basis. Directors, family, and associated interests, which own 47 per cent of Egerton, have undertaken to take up 13.8 per cent of the placing, so that their stake will probably be diluted to about 40 per cent.

Yesterday, Egerton shares jumped 7p to 213p.

Pentos ahead strongly

BY STEVEN BUTLER

Pentos chairman, Mr Terry Maher, yesterday reported a strong start to the year for his retailing, publishing, and office furniture group, at the group annual general meeting. Turnover in the first five months was running 40 per cent ahead of the previous year, boosted by a strong UK retailing performance.

He also announced the pur-

Ennex deal and share placing

Ennex International, USM quoted oil exploration based in Dublin, has reached agreement in principle with White Creek Consolidated and Australia Resources in certain oil production, development and exploration properties located in western Australia.

At the same time Ennex is seeking shareholder approval for a placing of 25m new ordinary shares at 56p (162p) to raise £14m. Ordinary holders will be able to participate in the issue.

Some £5m will be used to finance the acquisition made up to A\$11.83m (£49bn) cash, the issue of 1m ordinary shares and options over a five-year period over 3m shares in Ennex.

Ennex has

operating

preliminary results for the year to March.

Although the broker's report concludes that "we feel uneasy about the scale of some of the extraordinary charges of the last three years and believe that Allied's shares should be accorded a lower rating than quality stocks of the same sector," the recommendation made to investors was hold/buy rather than sell as reported.

Unigate pulls further ahead

(And profits pass the £100 million mark)

In recent years, Unigate has built up a record of high performance - and 1986/1987 was no exception.

Thanks largely to strong gains in an increasingly health-conscious market by products like St. Ivel's Gold, Shape and Real, and by our poultry products, we increased food sales and profits substantially.

Unigate Dairies (again, thanks in part to investment in healthier low-fat milks) also grew very satisfactorily.

Our Wincanton motor and transport businesses accelerated briskly.

And Giltspur's exhibition service activities showed strong progress, too.

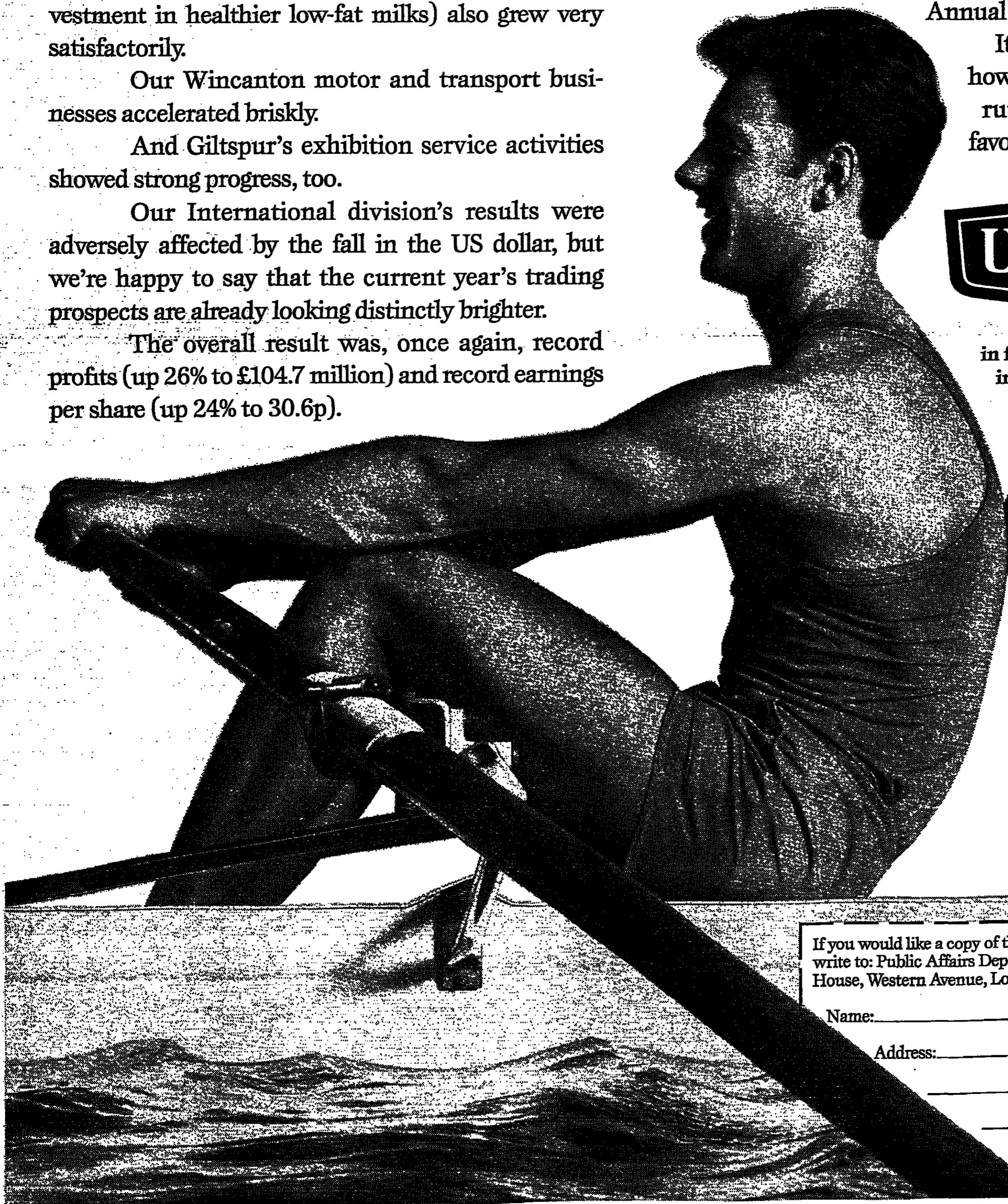
Our International division's results were adversely affected by the fall in the US dollar, but we're happy to say that the current year's trading prospects are already looking distinctly brighter.

The overall result was, once again, record profits (up 26% to £104.7 million) and record earnings per share (up 24% to 30.6p).

Our return on trading capital improved from 23.5% to 28.3%, putting us even further in the forefront of UK industry. And even after capital expenditure of £93 million (£40 million of it for expansion) cash inflow from operations remained impressive.

For full details of the year's progress, please send the coupon for a copy of our newly-published Annual Report.

It will show you just how strongly the tide is running in Unigate's favour these days.



Unigate

Staying ahead
in food, transport and
industrial services

100

If you would like a copy of the 1987 Annual Report, please write to: Public Affairs Department, Unigate PLC, Unigate House, Western Avenue, London W3 0SH.

Name: _____

Address: _____

Postcode: _____

FT 10/6

UK COMPANY NEWS

ICI to buy Belgian seed company for £100m

By William Dawkins in Brussels
Imperial Chemical Industries of the US is expected to complete its takeover of Société Belge pour la Semence, the leading Belgian seed breeding company.

The British chemicals giant is negotiating for full control of SES and not just a 50 per cent stake as thought earlier, industry experts said yesterday. Both shareholders, Ferus, the Italian agro-industrial group and Raffinerie Trellemondo, Belgium's largest sugar refiner, have agreed in principle to sell the 50 per cent which they each own. The purchase price is thought to be in the region of £100m.

SES, one of Europe's top seed producers, has developed a fungus resistant strain of soybean, and one of Europe's most popular strains of soybean. Negotiations are thought to have opened with ICI two or three months ago, though ICI executives in Brussels refused to comment on any aspect of the takeover.

Glaxo for New York
Glaxo Holdings announced that its application for a listing on the New York Stock Exchange of its outstanding ordinary shares in the form of American Depository Receipts (ADRs), has been approved and that trading of ADRs commences today.

United/Exel
Exel shareholders are choosing cash by a wide margin over shares in United Newspapers, the publishing group which this week succeeded in its £250m takeover bid.

The 481p cash alternative has been accepted on behalf of more than 85 per cent of shares so far. The United share offer was worth 479p yesterday.

Wardle Storeys' deal
Wardle Storeys has sold the military trainer and air launcher businesses which were previously part of GQ Defence Equipment at Godalming, Surrey, to Ferranti. These businesses formed part of the RFD Group, which was acquired by Wardle Storeys in June 1986, and currently employs about 50 people. Turnover is approaching £5m per annum.

The three product ranges included in the sale are air defence tactical training theatres, Marksman small arms training systems and air launchers.

Western Motor
Western Motor Holdings has agreed to buy Penta, a Reading-based retail motor trader, for around £13.5m. Some £7m of cash element will be funded via a rights

Purchases boost Siebe to £62m

BY CLAY HARRIS

Siebe will soon be on the acquisition trail again. Mr Barnes Stephens, chief executive, said yesterday that the controls, engineering and safety equipment group planned to spend at least £150m this year.

This would follow a £300m US buying spree in 1986-87, which has put Siebe in the position to expect sales this year of £1.1bn, more than half from its controls division.

Siebe yesterday reported pre-tax profits of £62.1m for the year to April. This is nearly 50 per cent higher than the 1986-87 figure of £33.2m, which was restated to reflect Siebe's change this year to using average rather than year-end values for currency translation.

On unchanged policy, profits would have been nearly £2m lower at £60.2m. Currently, translation is especially important because more than 70 per cent of its turnover and profits are generated outside

the UK. Turnover increased to £675m from £371m (restated from £275m).

Siebe's three US acquisitions lost no time in adding to profits. Robertshaw Controls, specializing in heat-control systems, contributed £18.1m in six months. Ranco, its low-temperature counterpart, brought in more than £2.1m in only two months.

There was an £10.5m extra order backlog, and Siebe, at the interim stage, was benefiting from Siebe's unsuccessful contested bid for APV, the UK process equipment company.

Earnings per share advanced to 65.4p (53.4p, restated from 54.7p) to reflect the accounting policy change (and rights issue). The final dividend of 10.57p (9.4p) will make a total of £13.48p (13.48p), a 13 per cent increase.

• comment
Lightning rarely strikes twice in the same place. Barrie

against £450,000 in four months last time.

"We're looking in essence for the high profitmakers with good after-sales and spare parts potential," Mr Stephens said. Despite gearing to 128 per cent, Siebe would not be seeking any additional equity capital until it was ready to announce its acquisition.

There was an £10.5m extra order backlog, and Siebe, at the interim stage, was benefiting from Siebe's unsuccessful contested bid for APV, the UK process equipment company.

Earnings per share advanced to 65.4p (53.4p, restated from 54.7p) to reflect the accounting policy change (and rights issue). The final dividend of 10.57p (9.4p) will make a total of £13.48p (13.48p), a 13 per cent increase.

• comment
Lightning rarely strikes twice in the same place. Barrie

Stephens still cannot believe Siebe's fortune in picking up both Robertshaw and Ranco in the space of weeks, to create the basis of a world-beating controls group. But Siebe would be well advised not to push its luck too far. Its shares are notoriously vulnerable to the paperissuing machine. The 28 fall in the price to 51.4p yesterday was not so much a reflection of the double dropover as reaction which overshot even a result boosted by the accounting change. Currencies remain a considerable cloud for a company which finds hedging too much trouble. Siebe's shopping expedition was uncommonly successful but now it needs time to finish unpacking and get everything in working order. It should have no difficulty of achieving £100m pre-tax, where a p/e of 14 makes the shares look enticing.

Brookville admits breaking the Code

By Philip Coggan

Brookville Securities, the private company bidding for building group J. Jarvis, yesterday admitted it had inadvertently broken the Takeover Code and would now, at the request of the Panel, reduce its stake to 29.8 per cent.

Jarvis' advisers, Kleinwort Benson, has alleged two breaches of the Code: that Brookville had failed to provide confirmation that it had sufficient resources to satisfy full acceptance of the offer; and that the offer should have been conditional on 50 per cent, rather than 90 per cent, acceptance.

Brookville's 27.5m bid was triggered after it bought 32.6 per cent of Jarvis last week, carrying its stake to 32.6 per cent above the Takeover Code's 29.8 per cent limit.

Brookville's advisers, PK English Trust, yesterday said it had satisfied itself that the company had the resources to meet the 27.50p per share cash offer, and altered the terms of the offer to require a 50 per cent acceptance level.

Nash Inds midway rise

PRE-TAX profits at Nash Industries, the packaging, engineering and construction group increased from £56,000 to £74,000 in the six months to March 31, 1987. Turnover was slightly lower at £3.1m against £3.3m.

IICG announced its stake last month and said it represented a "trade investment" but did not rule out predatory intentions longer-term. Yesterday, it said that this position had not changed. Asked whether further stake-building might be in view, IICG would only comment, "We are looking at the situation with interest."

Owners, meanwhile, said there had been no formal contact between the two groups and that the situation over Tideweb — with which it announced discussions about a possible "association" — was unchanged, with a statement likely in due course.

Plaxtons doubled
Plaxtons (GB), coachbody builder, produced a 98 per cent boost in interim profits to £123,000 on turnover up from £12,400 to £18,180.

Earnings per share rose from 4p to 9p, and the interim dividend was unchanged at 1.5p.

Mr John Pepper, chairman, said the results for the 26 weeks to March 29 reflected another moderate performance, again mainly due to losses in luxury coachbuilding.

Kynoch warning
G. & G. Kynoch, the Scottish woollen cloth manufacturer, increased its pre-tax profit from £5,638 to £8,740 in the half year to February 28 1987. Turnover for the period was up from £1.83m to £1.85m.

Mr G. D. Hay, the chairman, said the current strength of sterling, particularly against the dollar, had produced a slow-down in sales.

After tax of £6,433 (£6,762) and preference dividend payment of turnover from export markets, affecting the second half of the year.

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. +On capital increased by rights and/or acquisition issues. †USM stock. ‡Unquoted stock. §Third market. ||Irish pence throughout.

Regalian more than doubles to £8.2m

Regalian Properties, the residential developer which has specialised in the renewal of former public housing, yesterday announced a 125 per cent increase in its 1986-87 pre-tax profits and more than doubled its dividend.

But on the market, the shares moved up only slightly, gaining 1p to 26.5p, suggesting that the profit increase had been fully anticipated in the price.

Pre-tax profits in the year to last March were £8.5m compared with £3.6m in the previous year, a turnover up from £21.1m to £27.1m.

The directors declared a final dividend of 1.375p a share, bringing total payments for the year to 19.95p, against payments of 0.954p in 1985-86.

Earnings per share moved from 5.35p to 9p, although there was during the year a right issue and two bonus placings that together raised some £60m.

Mr David Goldstone, the managing director, said the company's development programme, which should produce a turnover of around £500m, was fully funded. He undertook that there would be no share issue that would dilute earnings growth per share.

Riley directors under fire over Midsummer bid

DIRECTORS OF Riley Leisure, the snooker group, came under fire yesterday at the company's annual general meeting over their decision to recommend a 21.4m takeover by Midsummer Leisure.

Shareholder Mr Douglas Howell said the board's explanation of why the bid had been accepted without seeking alternative offers was "thoroughly unsatisfactory."

Mr John Baker, another small shareholder, questioned whether the board had lost faith in its ability to improve approaches.

DIVIDENDS ANNOUNCED

| | Current payment | Corresponding payment | Total |
|-------------------|-----------------|-----------------------|-----------|
| Appletree | int 11 | Aug 28 1 | — 3 |
| Aitkens Bros | 5.8 | July 22 5.3 | 8 7 |
| Bradstock | 1.4 | Sept 29 1.1* | 3.75* |
| Brit. Bezelot | 2 | — nil | 2 nil |
| N. Brown | 5.25 | Aug 6 3.75* 7.5* | 5.63* |
| Cont Stationery | 11.5 | — 0.45 | 2 0.9 |
| F&C Alliance Inv. | 1.4 | June 14 1.25 | 2.03 1.88 |
| G. & G. Kynoch | int 1 | July 31 0.5 | — 3 |
| Thomas Locker | 0.92 | Oct 2.45* 1.3 | 1.3 1.3 |
| Metal Box | 4.05 | July 24 3.22 | 5.75 4.75 |
| Nash Inds | 11 | Sept 25 0.5 | — 1.5 |
| New Throgmorton | 3.35 | — 2.1 | 4.5 3.35 |
| Osborne & Little | 32.6 | July 10 2 | 3.9 3 |
| Plaxtons (GB) | 1.5 | July 17 1.5 | — 4.5 |
| Promprint | 2.11 | — 1.5 | 1 2.5 |
| Regalian Props | 0.58 | — 0.53 | 0.72 0.72 |
| Reedison Secs | 10.57 | July 16 6.25 | 11.5 9.7 |
| Unigate | 7 | July 17 1 | 2.3 1.67 |
| Wardell Roberts | 11.4 | July 17 0.15 | — 0.15 |
| Wheway | — | — | — 0.5 |

This Notice is issued in compliance with the requirements of the Council of The Stock Exchange.

It does not constitute an invitation to the public to subscribe for or purchase any securities.



The Peninsular and Oriental Steam Navigation Company

(Liability limited by Royal Charter. Registered in England No. 273)

Issue
of up to

27,000,000 Subscription Warrants 1988/1992 (the Anniversary Warrants)

to mark the 150th anniversary of P&O

Application has been made to the Council of The Stock Exchange for the above securities to be admitted to the Official List.

Particulars of the Anniversary Warrants are set out in the letter to stockholders and warrant holders dated 6th April, 1987 which will be circulated in the Exel Statistical Services and copies of which may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays) up to and including 24th June, 1987 from:

The Peninsular and Oriental Steam Navigation Company
79 Pall Mall
London SW1Y SEJ

Hambros Bank Limited
41 Bishopsgate
London EC2P 2AA

and for collection only until 12th June, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT.

10th June, 1987

The Options Exchange in Amsterdam?

A Leader in Europe!

Information wanted?
Write P.O.Box 19164,
1000 GD Amsterdam.

EUROPEAN
OPTIONS
EXCHANGE

GRANVILLE SPONSORED SECURITIES

| High Low | Company | Price Change | div | % | P/E |
|----------|----------------------------|--------------|-----|------|----------|
| 101 113 | Asa. Brit. Ind. Ordinary | 160 | — | 7.3 | 5.8 |
| 102 114 | Asa. Brit. Ind. CGL | 163 | — | 10.3 | 4.5 |
| 88 94 | Armitage & Ropes | 140 | — | 4.2 | 11.7 |
| 80 87 | BBS Design Group (GUSM) | 76 | — | 1.6 | 18.1 |
| 247 245 | Barden Hill Group | 247 | + 2 | 4.6 | 1.9 28.1 |
| 153 | Bay Technologies | 155sd | — | 4.7 | 3.0 12.4 |
| 162 130 | CCL Group Ordinary | 162sd | — | 11.5 | 7.1 4.2 |
| 117 98 | CCL Group 11pc Conv. Pref. | 117 | — | 15.7 | 13.4 |
| 144 138 | Carborundum Ordinary | 144sd | — | 5.4 | 3.7 12.5 |
| 94 91 | Carborundum 7.5pc Pref. | 94 | — | 10.7 | 11.4 |
| 100 97 | George Blair | 100 | — | 3.7 | 3.7 2.6 |
| 143 119 | Isla Group | 120 | — | 6.8 | 5.3 7.1 |
| 129 125 | Jackson Group | 129sd | — | 6.8 | 5.3 8.5 |
| 377 372 | Jonesborough Sp. Pref. | 377sd | + 1 | 18 | |

UK COMPANY NEWS

SHARES BOOSTED BY BETTER-THAN-EXPECTED RESULTS

N. Brown surges 51% to £9.2m

By ALICE RAWSTHORN

N. Brown Group, the mail order and financial services group, yesterday watched its shares rise by 15p to 620p when it surpassed the City's expectations by achieving a 51 per cent increase, in 1986-87, pre-tax profits to £9.2m.

Mr David Alliance, chairman, whose family holds a controlling interest in the group, said that it was committed to pursuing growth both organically and by acquisition.

Traditionally Brown has been a mail-order company, but during its last financial year it diversified into insurance broking and fund management with the acquisitions of Morfitt & Turnbull and Hammond House Investments respectively.

Mail order dominated this set of results, however, with

Morfitt contributing just £800,000 for its first seven months.

Mail order is still swamped by the J. D. Williams business, which produces a direct catalogue for older working class women with weight problems.

Brown has introduced two new catalogues — Comfortably Yours and New Horizons — both of which are now trading profitably and should contribute in the present financial year.

Brown began a mail order pilot scheme in conjunction with Marks and Spencer last autumn. This scheme is still a small-scale project and it will be decided later this year whether to develop it further.

In the year to February 28 group turnover increased to £73.4m (£57.4m). Earnings per share rose to 22.9p (14.5p). The

board proposes to pay a final dividend of 5.25p making 7.5p (5.6p) for the full year.

Since the year end Brown has diversified into property services with the acquisition of Dunlop Heywood, a firm of commercial chartered surveyors. The group intends to expand Dunlop, which has offices in London and Manchester, into a national network.

Mr Alliance said that Brown was now scouting about for acquisition opportunities within its established spheres of mail order, financial and property services.

• comment

For years Brown has thrived in the fashion conscious mail order industry by being as unfashionable as can be. It specialises in selling clothes to

Continuous Stationery in profit

By Philip Coggan

Continuous Stationery bounced back into the black yesterday, announcing preliminary pre-tax profits of £380,000 after two years of losses.

The company has been transformed in the past year after the Lansdown family, managers of the company for over a century, sold its 61.6 per cent holding. Mr Bill Eastwood, formerly managing director of the J. B. Eastwood poultry company, became chairman and since then the group has expanded rapidly via acquisition.

During the year, the company acquired Paperweight, T. Blackburn (Printers), and Carwin (Business Forms), the latter two results being included on a merger accounting basis. As a result, the previous year's figures have been restated from a £132,000 loss to a £38,000 profit.

The newly acquired subsidiaries made a pre-tax profit of £226,000, but this was reduced by a loss in the original business of £96,000.

Turnover was up at £7.71m from a restated £7.16m and after taxation of £145,500 (£54,500) earnings per share were up sharply at 4.98p (0.43p). The final dividend is set at 1.5p (0.45p) making a total of 5.5p (5.3p) per share.

British Benzol hits £8m via a Powerscreen boost

British Benzol, enlarged via

the acquisition of Powerscreen last November, increased its profits sharply in 1986-87 and is returning to the dividend list for the first time since 1980.

Profits for the group, formerly a small fuel business heavily dependent on the declining coke market and now a world leader in the manufacture and distribution of mobile screening equipment following the £25m acquisition, rose from an adjusted £5.83m to £8.04m pre-tax.

The results for the year to March 31 last were struck on a merger accounting basis and included 15 month figures of Powerscreen.

In effect, the acquisition was a reverse takeover and Powerscreen now contributes some 80 per cent of group profits.

Commenting on the results Mr Patrick Dougan, chief executive, said: "The combination of a rationalised Benzol with the positive cash flow, product development and marketing and distribution strength of Powerscreen will lead to future good earnings and progressive dividend growth."

For 1986-87 shareholders are to receive 2p net dividend per 10p share from earnings of 0.5p (0.4p). Last October, at the time of the proposed offer for Powerscreen, the directors forecast a dividend of not less than 2.5p (0.9p). The directors said that the market for screening apparatus was continuing to swing towards mobile equipment and that new opportunities were being constantly researched.

At the present time Powerscreen's sales were running at record levels and the directors were confident that this progress could be maintained.

Brown Lennox, a manufacturer and distributor of static and mobile crushing equipment used by British Benzol for £2.5m in February, has developed encouragingly. The C Abbotsford fuel distribution activities made a useful contribution to profits and was also cash positive this year.

now has 10 petrol filling stations to augment its bulk distribution business and prospects for the current year were described as excellent.

• comment

British Benzol has become a very badly-named company since the acquisition of Powerscreen last autumn in what was essentially a reverse takeover. This, perhaps along with recent memories of a chequered past, accounts for a rather lowly prospective p/e of 10 on the shares at 125p based on analysts' forecasts of £10.5m pre-tax profits.

Benzol's new management has paid off £2.5m of debt since February and is sitting on £3m in bank deposits. It has a worldwide product distribution network for a range of mobile screening machines that have only limited competition and an intro to markets ranging from gravel sorting to the processing of sewage.

The company plans to graft new products onto its extensive US sales network, and may even use Benzol's UK solid fuels distribution system to approach difficult overseas markets where countertrade in coal could be the only way in.

If the market continues to look with disfavour on the shares, Benzol could lose its separate identity, even a change of name might not prevent a predator from sorting this one out.

Osborne & Little below expectations

By Philip Coggan
Startup costs in the US restricted growth at Osborne & Little, the wallpaper and fabric designer, last year leaving pre-tax profits below market forecasts at £143m.

An extraordinary debit of £165,000 was taken to reflect the costs of opening the New York showroom, and profits were further restricted by £150,000 of US operating losses. But Sir Peter Osborne, the chairman, said that the US operations, which generally carry higher margins, should show modest profits this year with an expected contribution exceeding next year.

Last year US sales totalled \$430,000, of which 55 per cent occurred in the second half and the Group now has 3,000 American account customers.

Despite the US costs, pre-tax profits in the year ended March 31 still showed a 23.4 per cent increase from the previous year's £1.24m, on turnover up 35.5 per cent at £8.58m (£6.32m).

After tax of £512,000 (£481,000), earnings per share were 20 per cent higher at 13.12p (10.94p). The final dividend is being set at 2.6p ("n"), making a total of 3.5p (3p).

Prontaprint falls 74% after subsidiary losses

A SUBSIDIARY's trading losses and higher marketing expenditure are to blame for Prontaprint Holdings' USM quoted franchiser of high-speed print shop, fall by 74 per cent to £213,000 pre-tax for the year to March 27.

Turnover fell from £3.76m to £2.54m after two disposals and the lower level of franchise fees received, said Mr Edwin Thirlwell, chairman.

The £65,000 trading losses of Fudge Kitchen, the group's specialist confectionary retailer, pulled profits down, and closure costs of £363,000 for the off-shoot were shown as an extraordinary item.

Marketing costs in the UK had been abnormally high, he said, partly because of the television advertising campaign in April and May of 1986.

Earnings per share fell from 7.7p to 2.3p. The directors maintained the interim dividend at 1p but will not be recommending a final — shareholders received a total of 2.5p previously.

The group's strategy for improving future results includes developing the profitable Prontaprint core business, and launching an aggressive franchise recruitment campaign in the UK and abroad to improve the sale of franchises in the current financial year.

"The directors are confident that these actions coupled with intensified sales activities in conjunction with our licensees, will improve performance," said Mr Thirlwell.

Sales by franchisees in the current financial year were ahead of the comparable period last year, and the directors expected to see a substantial improvement in profits.

Overseas development continued and the group is now operating in 10 countries. The total of 455 units includes 65 new shops opened in the year. Pilot units have also been opened in Holland and Italy.

The group's new corporate identity had been further

refined, he said, and new style shops were already open in Madrid, Copenhagen, Amsterdam and Turin. The move down to a wider range of goods and services contributed £134,000 (£190,000) and interest payments took £20,000 (£8,000).

• comment

Few will disagree with the chairman's comment that there were a "disastrous" set of figures. And it will take the market a good deal more than one year to forget Prontaprint's two-year post-f flotation performance: the shares are now 71p against the placing's 138p. The losses on Fudge Kitchen, a failed and now abandoned diversification, may be a thing of the past but it does point up a serious problem.

Prontaprint's capital employed amounts to a meagre £21m, of which about £1m is held in cash. Leaving aside the formula sideways moves, sustaining a decent return on funds is hard work (which is perhaps why a former Wardle Storey's finance director has found a home on the Prontaprint island) when interest rates are falling. Shorn of its loss makers and with interest accrued, this year should see £265,000 pre-tax, mostly in the second half, but the real question is what next? Business services provide only minor opportunities, and unless there is a franchising/licensing brother out there which would really like 450 outlets, Prontaprint's poorly rated paper plus its £1m in cash will not buy much more than a shy at another product licence.

Rowlinson profits jump by 35%

Rowlinson Securities, property investment and development and building construction group, reported a 35 per cent increase in pre-tax profits, from £20,000 to £1.11m, for the year to March 31 1987.

The directors said that the company's financial position was strong and all divisions were trading profitably. It was expected that profits for the current year would show a further increase.

Turnover last year rose from £6.78m to £7.01m: tax charged was £238,393 (£27,530) leaving net attributable profits of £374,498 (£742,645) and net earnings per share of 7p (5.54p).

The dividend is a total of 0.75p (0.715p) with a recommended final of 0.55p (0.534p).

YEARINGS — The interest rate for this week's issue of local authority bonds is 9 per cent, unchanged from last week, this compares with 9.5 per cent a year ago. The bonds are issued at par and are redeemable on June 15 1988. A full list of issues will be published in tomorrow's edition.

BANCO LATINOAMERICANO DE EXPORTACIONES S.A.
US\$100,000 FLOATING RATE NOTES DUE 1991
WITH WARRANTS TO PURCHASE 3,000,000 SHARES OF CUMULATIVE PARTICIPATING PREFERRED STOCK

In accordance with the provisions of the Notes, notice is hereby given, that for the six month interest Period from June 10 to December 10, 1987, the notes will carry an interest rate of 9.5% per annum. The amount payable on December 10, 1987 against Coupon No. 3 will be US\$425,731 for Bearers Notes of US\$100,000 principal amount. US\$425,731 for Bearers Notes of US\$100,000 principal amount. US\$425,731 will be payable on each US\$1,000 principal amount of Registered Notes.

10 June 1987
THE CHASE MANHATTAN BANKA
LONDON, AGENT BANK

Atkins electronic problems hit shares

Orders for both textiles and electronics business were at record levels and they expected the group to experience further continued demand for its products and services and anticipated the outcome of the year with confidence.

Operating profit last year improved from £1.23m to £1.5m. Net interest payable was up to £115,000 and £171,000 and exceptional items relating to re-

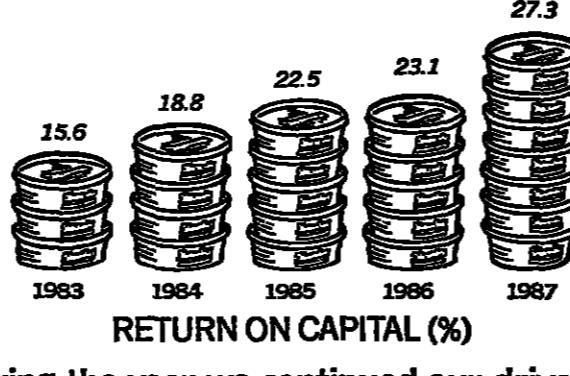
organisation and termination costs were £164,000 (nil). Tax took £401,000 (£451,000) and minorities £17,000 (£33,000).

There was an extraordinary credit of £157,000 (nil) which was the net profit after tax on the sale of the knitwear division less costs of discontinuance.

Earnings per 25p share worked through at 19.65p (16.71p) and the dividend is raised from 7p to 8p with a final of 5.5p (5.3p) per share.

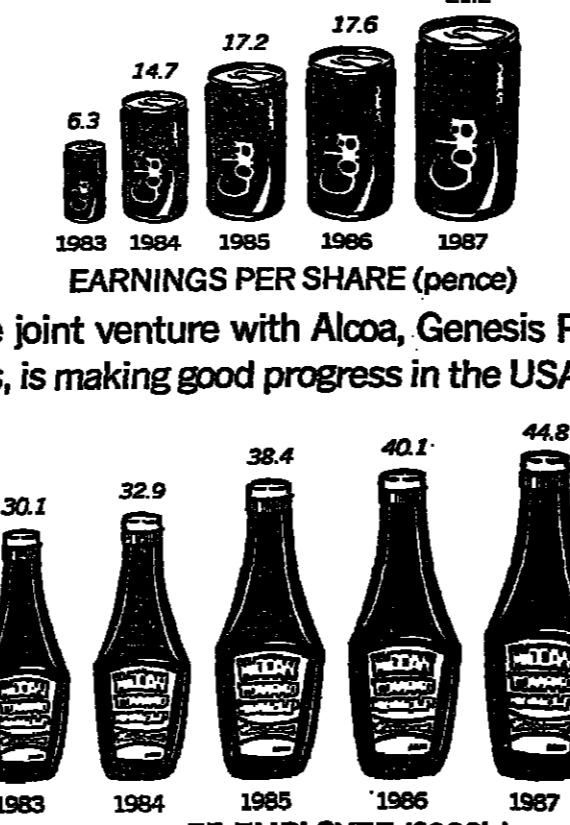
At Metal Box we have accelerated the development of our business and we're shaping the future.

- Profit before tax up 25%
- Earnings per share up 20%
- Dividend for the year up 21%



RETURN ON CAPITAL (%)

During the year we continued our drive into new packaging technologies with a £15 million expansion in facilities to produce the Lamipac high barrier plastic food container and the Lamicon multi-layered squeezable sauce bottle in the UK.



The joint venture with Alcoa, Genesis Packaging Systems, is making good progress in the USA.



We recently acquired five companies which add to existing operations in plastics packaging in the UK, and in security printing and advanced conveyor systems in the USA.

British Benzol hits £8m via a Powerscreen boost

British Benzol, enlarged via

Group turnover pushed ahead from £45.19m to £50.53m. Tax accounted for £1.58m (£315,000) and after little changed minorities and extraordinary provisions of £2.83m (£244,000), mainly reflecting the closure of the coke manufacturing plant, the attributable balance worked through at £6.14m against a previous £5.27m.

Profits for the group, formerly a small fuel business heavily dependent on the coke manufacturing plant, the attributable balance worked through at £6.14m against a previous £5.27m.

During the year under review Powerscreen continued to expand its operations. Profits were well ahead of the comparable figures of the previous year and in North America the newer dealerships became more established, thus providing further impetus to growth.

The directors said that the market for screening apparatus was continuing to swing towards mobile equipment and that new opportunities were being constantly researched.

At the present time Powerscreen's sales were running at record levels and the directors were confident that this progress could be maintained.

For 1986-87 shareholders are to receive 2p net dividend per 10p share from earnings of 0.5p (0.4p). Last October, at the time of the proposed offer for Powerscreen, the directors forecast a dividend of not less than 2.5p (0.9p). The directors said that the market for screening apparatus was continuing to swing towards mobile equipment and that new opportunities were being constantly researched.

At the present time Powerscreen's sales were running at record levels and the directors were confident that this progress could be maintained.

For 1986-87 shareholders are to receive 2p net dividend per 10p share from earnings of 0.5p (0.4p). Last October, at the time of the proposed offer for Powerscreen, the directors forecast a dividend of not less than 2.5p (0.9p). The directors said that the market for screening apparatus was continuing to swing towards mobile equipment and that new opportunities were being constantly researched.

For 1986-87 shareholders are to receive 2p net dividend per 10p share from earnings of 0.5p (0.4p). Last October, at the time of the proposed offer for Powerscreen, the directors forecast a dividend of not less than 2.5p (0.9p). The directors said that the market for screening apparatus was continuing to swing towards mobile equipment and that new opportunities were being constantly researched.

TECHNOLOGY

EUROPEAN Silicon Structures (ES2), an iconoclastic pan-European semiconductor venture, will later this month take delivery of one of the keys to its future—a Perkin-Elmer Aebel 150, the last word in commercially available electron beam lithography equipment.

Costing a cool \$4.5m, the Aebel 150 will make possible ES2's principal business objective: to supply its customers with silicon chips tailored to their exact specifications in substantially less time and at a greatly reduced cost compared with traditional custom design techniques.

It aims to reduce the cost of fully customised chips—the secret, many would argue, of successful niche marketing: from hundreds of thousands of dollars to a few thousand dollars.

In fact, it is meeting that objective already. A special service to entrepreneurs allows them five designs at about £2,000 each. Universities can design a wafer with up to 23 different designs on it for £10,000.

The Perkin-Elmer machine will be installed in ES2's semiconductor processing plant nearing completion at Rousset, Aix-en-Provence, in France. The first silicon samples should start to flow from there towards the end of this year.

Until then, demand for silicon products is being met from the US, through the use of Exel's fabrication facility in San Jose, California. The first Aebel 150 was installed there by ES2 engineers last year.

ES2's co-chairmen, Mr Robert Heikes and Mr Robb Wilmot writing in the 1986 annual report, concluded: "Within one year of operation, the transportation of the existing fabrication facility in San Jose has allowed us to prove conclusively the effectiveness of E-beam fabrication."

ES2's business case, first set out in detail in 1985, rests on three main arguments:

- Direct-write electron beam lithography is an economic method of manufacturing small volumes (less than 5,000 units) of chips designed to a customer's precise specification.

Research suggested that 80 per cent of all custom circuits are produced in these small volumes.

- Custom chip designs can be produced effectively and economically using the latest computer-aided design techniques.

- A European-funded and staffed semiconductor venture can hold its own with the best US and Japanese silicon houses.

Three years on, ES2 has gone a long way down the road to proving the soundness of



Robb Wilmot, co-chairman of ES2, foresees a time when any manufacturer will be able to design a custom chip for less than the cost of a second-hand car.

ES2 moves bespoke chips towards off-the-peg prices

The young European company is already changing the face of the world semiconductor business, reports Alan Cane

these arguments. At the time, however, they seemed closer to heresy.

First, electron beam lithography seemed a long way from use as a production tool. Integrated circuits are traditionally manufactured by depositing a layer of metal on a silicon wafer, coating it with a material which can be activated by light ("resist") and projecting an image of the circuit pattern on to the resist. When the resist is washed off, the circuit pattern will remain in metal on the silicon surface ready for an insulating layer of silicon to be deposited on top.

Direct-write electron beam lithography takes the place of the photographic projection technique. The electron beam

itself is used to write on the wafer surface, giving much improved resolution and the ability to cram more parts onto a single chip.

Early machines were slow,

however, and the chief use of electron beam was for cutting "masks," circuit patterns through which light was projected on to the wafers.

IBM, with a proprietary E-beam machine design, has been using the direct-write technique for some years, but the Aebel 150 is the first commercially available equipment to offer production-level speeds.

It can process up to 30 100 mm-diameter wafers an hour, equivalent to 1,000 or more individual chips.

E-beam production technology is valuable chiefly

because it reduces the time taken to make projection masks and offers high resolution, but it cannot help cut down the time spent baking the chips or treating them with etching chemicals.

The chief weapon in the company's drive to cut semiconductor lead times is computer-aided circuit design. The name of the technique is "chip compilation." A silicon compiler is a piece of software which can take English-like descriptions of what a chip is expected to do and transform them automatically into circuit designs.

It is, therefore, a step beyond gate-array techniques, where a final customising layer or two of metal is added to a basic chip design, or semi-custom (cell library) methods where predefined electronic circuits are stored in a computer's memory ready to be called into place to complete a finished design.

ES2 has just completed the takeover of Lattice Logic, a UK company, based in Edinburgh, which is a world leader in silicon compilers. It aims to provide customers with high-performance workstations coupled with its specialised software.

The customer should then be able, given a little hand-holding, to design his own chip from scratch ready for manufacture in ES2's E-beam facility.

The logic behind this approach is a belief that demand for customer-specific integrated circuits (CSICs)—the more usual ASIC application specific integrated circuit, refers to semiconductor products as well)—will grow quickly until it approaches 50 per cent of the market for silicon chips.

The evidence is that the company is right. Of all ASIC designs in 1983, CSICs are expected to represent 30 per cent with ES2's share of the market topping 20 per cent.

What is remarkable about ES2 is the amount that has been achieved in a relatively short time. Customers who have been supplied with chips range from British Aerospace and GEC to a small Scottish security company, Raanad, making secure postal boxes for the Middle East. According to Mr Rod Attwool, director for northern Europe, every chip the company has fabricated has worked first time.

ES2 is changing the face of the custom chip business. Its advertising reflects the change from esoteric, high ticket business to standard service complete with discounts and special promotional offers. Mr Wilmot foresees the time when any manufacturer will be able to design a custom chip, adding value to his product, for less than the cost of a second-hand car.

ES2 that could do a variety of jobs on building sites are the target of a research programme involving a group of leading Japanese construction companies.

The aim of the project, which is co-ordinated by the systems science institute at Waseda University in Tokyo, is to come up with a blueprint for a series of flexible machines which could do work such as assembling steel beams, laying bricks and pouring concrete.

WORTH WATCHING

Edited by Geoffrey Charlish

Kodak homes in on electronic images

FOLLOWING ITS announcement a year ago of Megaphoto, a filmless still camera for industrial and professional purposes, Eastman Kodak has revealed a range of products that allow still colour video images to be stored on miniature floppy disks, sent over phone lines and printed out in colour. Each of the disks hold 25 images and the multi-disc recorder can store 1,500 pictures.

Mr E. K. Paxton, manager of Kodak's electronic photography division sees a "multi-billion dollar" business developing in this area. But so far Kodak has said little about its intentions in the consumer electronic photography market.

Australian designs for UK circuits

AUSTRALIAN CHIP technology is making its appearance in the UK via the London-based Integrated Circuit Design Centre. The Centre is the European arm of Integrated Silicon Design, which was set up in 1984 to exploit research at the University of

Adelaide. Products and services to be offered include very large scale integration (VLSI) design software, custom design and some seminars on VLSI and gallium arsenide technology.

Keeping the rain off outdoor work

WORK CAN continue during wet weather at construction sites and similar locations using an air-supported "instant" building developed by Aircrad of Nottingham in the UK.

A small, packed Aircrad unit fits into the back of a hatchback car and will cover an area of 3 x 4.5 metres, although units up to 20 x 30 metres can be made.

The Aircrad product becomes rigid as it assumes its final size by virtue of a framework of interconnected inflated tubes made of very tough nylon-reinforced polyvinyl chloride. These are pumped up and kept stable by air from an electric or petrol-driven fan. The covering is made of translucent material that allows natural lighting, although ceiling points are able to support light fittings.

US lifts its R & D spending

RESEARCH AND development spending by companies reached a record \$41.3bn in the US in 1986, some 9 per cent more than the 1985 figure according to a survey carried out by Inside R&D, the weekly bulletin published by Technical Insights of New Jersey in the US.

The result was considered surprising in view of the generally lower sales and profits of the top 500 US companies and the merger and restructuring activity that was going on. The Star Wars programme accounted for some of the increase but civil aerospace, computer and elec-

tronics R&D expenditure was also up, Boeing's by 85 per cent for example, and Apple Computer's by 76 per cent (\$22,800 per employee).

The list of top spenders, however, remained much the same: General Motors (\$4.2bn), IBM (\$4.0bn), Ford (\$2.5bn), AT&T (\$2.3bn), and General Electric (\$1.5bn), followed by Plessey, Eastman Kodak, Hewlett-Packard and Digital Equipment.

How PC users can line up a job

FOR PERSONAL computer (PC) users, a new way of applying for jobs is emerging from Microlink, the Stockport, UK, electronic mail service.

Initially, the job hunter compiles the relevant personal information using his PC and sends it over Microlink to Central CV Register, a Swindon company working in association with Microlink. Central CV produces a professional curriculum vitae and will store it locally in a computer, from which it can be updated as necessary. The company will then telex it to employers of the subscriber's choice and provide the subscriber with paper copies.

The service is aimed initially at those interested in technology and managerial appointments. The Swindon company has applied for a licence to start an employment agency. This will enable it to find jobs for clients by dealing with employers.

Divergent views of Britain's telecoms

TWO RATHER different views of the effect so far of telecoms liberalisation in the UK have surfaced recently. A report from Ovum, the UK market research company, looks at various countries. It finds that the end of the telecoms monopoly in the UK is bringing faster change, re-

duced long distance call charges and business telephone services like Centrex from British Telecom's competitor Mercury. (In Centrex, each user has a direct line to the exchange instead of a switchboard extension.) The report, "Telecommunications: the opportunities of competition," is generally bullish, asserting that the long accepted notion of telecoms as a natural monopoly no longer hold true and are now outweighed by the advantages of competition.

The view of the UK's Telecommunications Users' Association is a little different. In the spring edition of its journal, chairman Bill Mieran writes: "Regrettably, Mercury has not become the dynamic force we expected. They seem to have settled into the doldrums with service levels not that different from BT. The pace of BT improvement in service also seems to have slowed and in some cases reversed." Mr Mieran thinks there should be more independent services like that in Hull.

A survey of 200 top UK user companies conducted by National Utility Services and quoted by the TUA Journal shows that 63 per cent think BT's services have either deteriorated or failed to improve since privatisation, while 32 per cent think pricing policy is unfair.

CONTACTS:
Ovum: London, 637 4651; TUA: London, 833 7222; Microlink: UK, 061 456 3332; Kodak: UK, 0442 871222; Technical Insights: US, 201 426 4777; Integrated Circuit Design Centre: London, 201 3644; Aircrad: UK, 0773 768352.

science institute, explains that so far the project is basically a paper study. Production of hardware, he says, would cost the companies concerned many billions of yen.

He is hopeful, however, that if the project shows promise then a fully automated-construction system would be at work on building sites by the end of the century.

If we only made one multi-user system, how could you be sure it was the right one for you?



UNIX is a trademark of AT&T Bell Laboratories.

Freedom, flexibility and choice.

These are the reasons so many people

decide to invest in a UNIX® based system.

Because UNIX really does allow them the freedom to develop a multi-user system in whatever way they choose — using the hardware they want to use, not the hardware their manufacturer dictates.

But companies come in different

shapes and sizes. So the UNIX system that's right for one may well not be right for another. Which is why, unlike most manufacturers, NCR don't just make one

UNIX multi-user system, they make a complete range.

NCR's Tower Family is fully compatible, so you can move from the smallest to the largest (from 2 to 128 users) without ever once having to re-write your software.

What's more, because of UNIX and because of NCR's longstanding commitment to industry standards, NCR Tower allows you to communicate with a wide choice of other systems.

Which is, after all, why you choose UNIX in the first place. So why not choose NCR Tower as well?

Get in touch on London (01) 724 4050.

NCR

Get in touch.

FT LAW REPORTS

Laytime runs despite the fog

BULK TRANSPORT GROUP
SHIPPING CO v SEACRYSTAL
SHIPPING LTD

Court of Appeal (Lord Justice Lloyd, Lord Justice Glidewell and Sir John Megaw): May 15 1987.

A SHIP'S right under a berth charter to give notice of readiness to load "whether in berth or not," arises as soon as she arrives in port and is ready to load, in the same way as under a port charter; and the ship has "arrived" if she has reached a place within the port where she is at the immediate and effective disposition of the charterers, irrespective of whether she is unable to reach an available berth due to fog.

The Court of Appeal to hold when allowing an appeal by Seacystal Shipping Ltd, owners of the Kyakko, from Mr Justice Webster's decision that the charterers, Bulk Transport Group Shipping Co Ltd, were not liable for demurrage in respect of delay in reaching berth due to fog.

LORD JUSTICE LLOYD said that the Kyakko was chartered on the Gencon Box lay-out form to load a cargo of steel in Italy for discharge in the US Gulf. She arrived at Houston on December 17, 1984. A berth was available for her but she could not proceed to it by reason of fog. As a result of the fog the pilot station was closed. She gave notice of readiness as soon as she arrived, on December 17.

The owners' said laytime began to run the same day. If berth or not. Ex hypothesi,

they were right they were entitled to £30,455 demurrage. The charterers said the owners were not entitled to give notice of readiness until the vessel berthed on December 20, or perhaps when she had left her anchorage on her way to berth. If they were right no demurrage was due.

The charter provided that time was to commence within specified hours after notice of readiness to load was given "time to count . . . when [whether in berth or not]."

It was common ground that the contractual destination was the discharging berth. In other words, it was a berth charter rather than a port charter.

The arbitrator held that the effect of "whether in berth or not" was to make a charter would otherwise have been a berth charter into a port charter. He went on to hold that time started to run on December 17.

Mr Justice Webster took a different view on both points.

As to the first point he held that the shipowners' primary obligation was to reach the contractual destination, namely the berth; and that "whether in berth or not" did not override that obligation—the charter remained a berth charter.

He said that "whether in berth or not" meant that notice of readiness could be given and time start to run when the vessel was within the port and capable of a berth to become available. Here the vessel was not waiting for a berth as became available. She was waiting for the fog to clear.

There was nothing in the wording of the provision which limited its operation to such a case. The wording was quite general. Notice of readiness might be given whether in

general. Notice of readiness might be given whether in

therefore, notice of readiness might be given before the vessel had reached its contractual destination.

Some limit must, of course, be placed on the provision. Nobody suggested that notice of readiness could be given while the vessel was still at sea.

If a limit were to be placed on the clause, it was better that it should be by reference to the place at which notice of readiness might be given, rather than the reason why the vessel was unable to proceed to berth.

Certainty was of great importance. The traditional view of "whether in berth or not" had always been that it enabled a valid notice of readiness to be given as soon as the vessel had arrived in port, provided the other conditions of valid notice were satisfied.

The traditional view was preferable as a matter of construction and afforded a greater degree of certainty in practice.

"Whether in berth or not" enabled valid notice of readiness to be given once the vessel had arrived in port, even though the reason she was prevented from proceeding further was not unavailability of a berth, but bad weather.

In practical terms the effect of "whether in berth or not" was to turn a berth charter into a port charter.

The conditions which must be fulfilled before a vessel was entitled to give notice of readiness in a port charter were well-established.

First, she must have arrived at the place within the port which was at the immediate and effective disposition of the charterers. Second, she must be ready so far as she was concerned, to load or discharge cargo. She need not be absolutely ready, but she must be capable of being made ready by the time her cargo gear was needed.

It was not suggested that the second condition was not fulfilled in the present case, or that the vessel was not ready in herself. The suggestion was that the first condition was not fulfilled.

Mr Eder for the charterers argued that the vessel could not, as a matter of common sense, be said to be at the immediate and effective disposition of the charterers if she was unable to proceed by reason of fog.

The majority House of Lords decision in the *Aeilo* [1961] AC 135 approved the so-called "Parker test" for an arrived ship in a port charter, namely that the vessel must have reached that part of the port known as the "commercial area" where a ship could be loaded when a berth was available, albeit she would not be loaded until one was available.

In the *Johanna Oldendorff* [1974] AC 479, 535 the House of Lords overruled the *Aeilo*. For the Parker test it sub-

stituted what became known as the "Reid test"—before a ship could be said to have arrived at port "she must, if she cannot proceed immediately to a berth, have reached a position within the port where she is at the immediate and effective disposition of the charterer. If she is at a place where waiting ships usually lie she will be in such a position . . .".

The effect of substituting the Reid test was to extend the distance from the actual loading or discharging spot at which the ship could be said to have arrived, though she must still be within the legal limits of the port (see the *Moratha Envoy* [1978] AC 1).

When the Parker test prevailed it was never suggested that the weather was a relevant factor. Once a ship was anchored in the commercial area and ready in herself, she was entitled to give notice of readiness, even if she was unable to proceed to berth by reason of bad weather.

The Reid test was not intended to introduce a new factor. There was nothing to suggest that if the ship was where waiting ships usually lay she might nevertheless not be at the immediate and effective disposition of the charterers because of the weather.

It was conceded by Mr Eder that a vessel could be at the immediate and effective disposition of the charterers despite a temporary obstruction in the fairway preventing her getting into berth when vacant.

There was no difference in principle between a temporary obstruction of the fairway and the temporary closing down of the pilot station by reason of fog, or strike, or for any other reason.

The effect of substituting the Reid test was to extend the distance from the actual loading or discharging spot at which the ship could be said to have arrived, though she must still be within the legal limits of the port (see the *Moratha Envoy* [1978] AC 1).

The Reid test was a convenient and practical test for ascertaining the place for determining whether a vessel had "arrived." It would be much less convenient and practical if, in addition to ascertaining that place one had also to inquire as to the circumstances prevailing when the vessel arrived.

There were only two questions to be answered—where did the vessel have to be, and was she ready in herself? The Reid test provided the answer to the first question. There was nothing in favour of having to ask a third question to which the answer would vary according to the circumstances.

Mr Eder's submissions were rejected. The appeal was allowed.

Lord Justice Glidewell and Sir John Megaw concurred.

For the shipowners: Martin Moore-Bick QC and Charles Priday (Middleton Potts and Co).

For the charterers: Bernard Eder (Holman Fenwick and Willan).

By Rachel Davies
Barrister

CORRECTION—In *Dews v NCB*, FT, June 9, 1987: "So bizarre a result could not be acceptable" should appear at the end of the penultimate paragraph in the third column and not at the end of the preceding paragraph.

1986 16.67%*

Three years 17.20%*

Seven years 17.59%*

SUPERIOR REAL ESTATE PORTFOLIO PERFORMANCE

via astute acquisitions and hands-on management
for pension funds and institutional investors

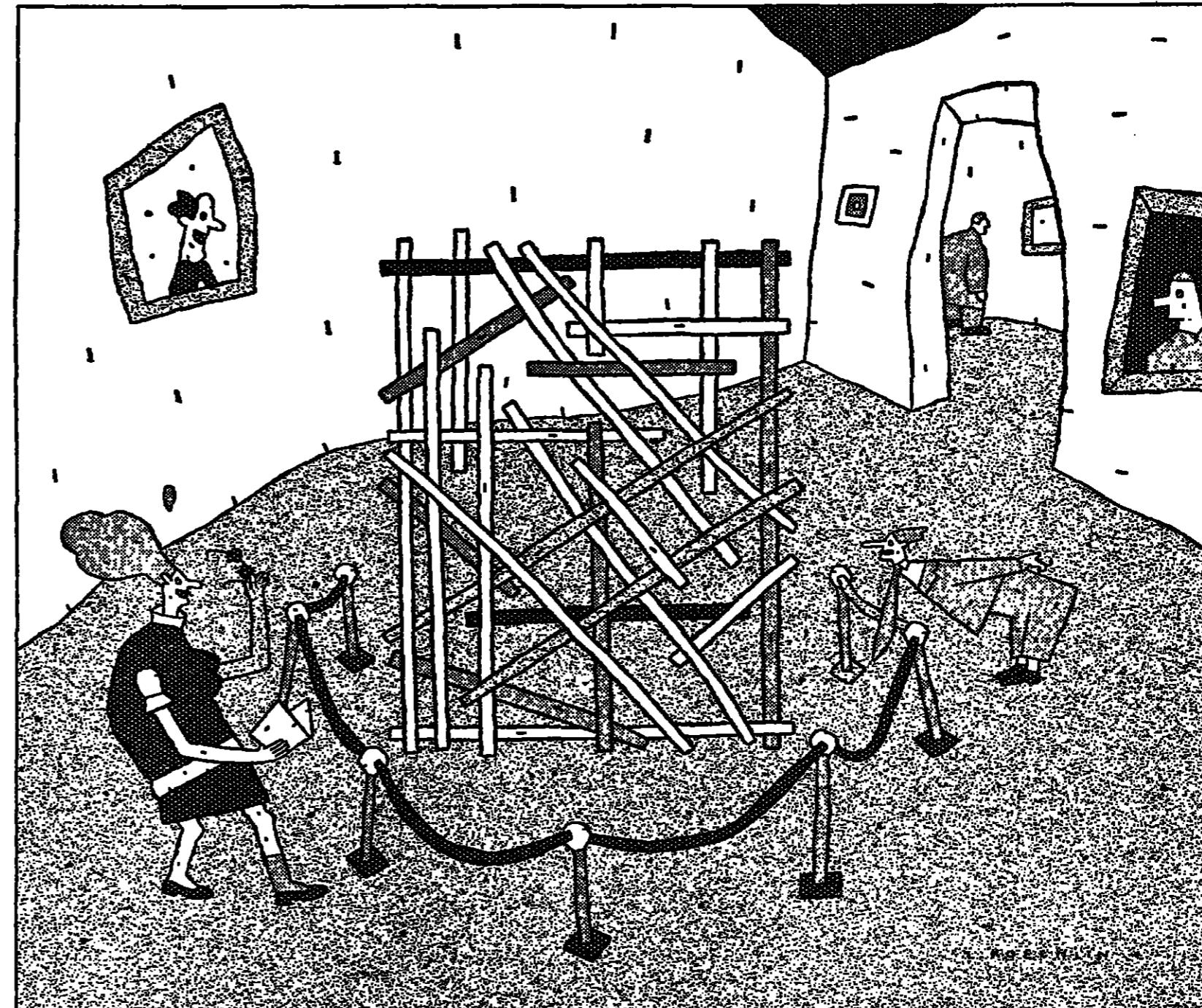
Schroder Real Estate is celebrating the 10th anniversary of investment management services to Sarakreek Holding, N.V., one of its major clients.

*Composite time-weighted return for all properties under management (now \$1 billion)

SCHRODER
REAL ESTATE ASSOCIATES

437 Madison Avenue
New York, NY 10022
(212) 486-9800

You are standing facing the much-praised work of art on display which is made up of 3cm diameter rods welded one on top of another. What point of the structure is nearest you in the vertical plane?



Look no further for creative export finance

Creditanstalt is well-known for providing flexible and innovative export finance packages and specialist trade finance services:

- wide international experience as the bank handling about 40% of Austria's export finance
- access to government-backed credit schemes
- special expertise in a forfait finance

● full range of countertrade services available through our subsidiary AWT International Trade and Finance Corporation

- active in providing front-end finance through Euromarkets
- complete project finance facilities.

Call Creditanstalt, London (01) 822 2600 or Vienna (0222) 6622-2593.



CREDITANSTALT

Austria's leading international bank

Creditanstalt-Bankverein

London Branch: 29 Gresham Street, London EC2V 7AH. Telephone: (01) 822 2600. Telex: 894612.

Head Office: Schottengasse 8, A-1010 Vienna. Telephone: (0222) 6622-2593. Telex: 133030.

New York Branch: 717 5th Avenue, New York, NY 10022. Telephone: (212) 308 6400. Telex: (RCA) 239895/(ITT) 424700.

ZENITH

Mappin & Webb

Established 1832
Mappin & Webb, Knightsbridge, 120 Regent St, W1;
201 Sloane Street, SW1; 100 New Bond Street, W1;
Grosvenor House, Grosvenor Gardens, SW1;
Mappin & Webb, 21 Grosvenor Gardens, SW1;
Mappin & Webb, 100 New Bond Street, W1;
Mappin & Webb, 100 New Bond Street, W1;

NOTICE OF REDEMPTION

J. C. Penney International Finance Corporation

4 1/4% Convertible Subordinated Guaranteed Debentures Due 1987

NOTICE IS HEREBY GIVEN to the holders of the 4 1/4% Convertible Subordinated Guaranteed Debentures Due 1987 ("the Debentures") of J. C. Penney International Finance Corporation ("the Company") that, pursuant to the provisions of the indenture dated as of August 3, 1972 ("the Indenture"), among the Company, J. C. Penney Company, Inc. ("Penney"), and Morgan Guaranty Trust Company of New York, trustee, the Company has elected to redeem all of the Debentures on July 22, 1987 ("the Redemption Date") at a redemption premium equal to their principal amount, together with interest accrued to the Redemption Date.

On and after the Redemption Date, the redemption price of the Debentures will be paid upon presentation and surrender of the Debentures, together with the August 1, 1987 coupon attached.

Accrued interest to the Redemption Date will be paid in the amount of \$43.88 per Debenture.

Debentures are required to be presented and surrendered for redemption at any of the following paying agencies:

Morgan Guaranty Trust Company of New York
Corporate Trust Office
30 West Broadway
New York, New York 10015

Morgan Guaranty Trust Company of New York
Avenue des Arts 35
1040 Brussels, Belgium

Morgan Guaranty Trust Company of New York
Mainzer Landstrasse 46
6000 Frankfurt-am-Main
West Germany

Morgan Guaranty Trust Company of New York
14, Place Vendome
75001 Paris, France

Morgan Guaranty Trust Company of New York
Morgan House
1 Angel Court
London, EC2R 7AE, England

Morgan Guaranty Trust Company of New York
New Yurakucho Building
12, 1-chome, Yuraku-cho, Chiyoda-Ku
Tokyo, Japan

Credito Romagnolo S.p.A.
Sede Di Milano
Via Armanni, 14
20123 Milano, Italy

Credito Romagnolo S.p.A.
Sede Di Milano
Via Armanni, 14
20123 Milano, Italy

Kreditbank S.A. Luxembourgeoise

43, Boulevard Royal
Boite Postale 1103
Luxembourg

Payment at any agency outside The City of New York shall be made by a check drawn on a Dollar account, or by transfer to a Dollar account maintained by the payee, with a bank in The City of New York.

The Debentures are presently convertible at the above places into Common Stock of 50¢ per value ("Common Stock") of Penney at a conversion price of \$41.01 per share.

The right to convert the principal of the Debentures into Common Stock of Penney will expire at the close of business on the Redemption Date.

No payment or adjustment will be made upon any conversion or account of interest accrued on any Debenture surrendered for conversion or on account of any dividends on the Common Stock issued upon conversion.

Coupons which have matured prior to the Redemption Date should be detached, presented and surrendered for payment in the usual manner.

J. C. PENNEY INTERNATIONAL FINANCE CORPORATION

D. A. McKay

Treasurer

June 10, 1987

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Debentures to the paying agency's New York Office.

COMMODITIES AND AGRICULTURE

Protection attacked at Food Council

DELEGATES TO a meeting of the United Nations' World Food Council said the US, the EC and Japan had damaged the economies of poorer nations through protectionist agricultural policies, reports Reuter from Peking.

They said over-production had pushed food prices down, hurting the export trades of less developed countries and indirectly fostering hunger and malnutrition.

The Australian delegate unveiled a plan to cut record food stockpiles and liberalise agricultural trade. He said the US, the EC and Japan practised 80 per cent of the protectionism in the Organization for Economic Co-operation and development.

"Strategies must be deployed to bolster western nations' political discipline," said Mr Geoffrey Miller, the Secretary of Australia's Department of Primary Industry.

Canadian Wheat Board Minister of State Mr Charles Mayer called current world farm trade "the greatest and most tragic paradox in agricultural history. A world where 500m human beings are undernourished while food production and stocks have grown to record levels."

Indian cotton

INDIA'S COTTON crop in the current season totals 9.5m bales of 170 kgs each, down 2m from the record 11.5m in 1985/86, an official of the East India Cotton Association said yesterday, reports Reuter from Bombay.

EICA president Mr C. Mirani told a meeting of traders that dry weather in some cotton-growing states and reduction of the area under cotton cultivation had resulted in lower output this year. He said unprofitable raw cotton prices led to a fall in the area under cultivation to 6.92m hectares in 1986/87 from 7.36m the year before.

Pakistan wheat

PAKISTAN'S wheat crop, hit by unusual rains and hailstorms last month, is expected to be 12.13m tonnes, against a target of 14.7m, a Government official said, reports Reuter from Islamabad.

Parliamentary Secretary for Food and Agriculture Mr Sidiqane Kanju told the National Assembly damage to the crop in the main growing province of Punjab was 21 per cent.

Japanese rice

Mr Mutsuki Kato, Japan's Agriculture Minister, said he would like to do more to strengthen Japan's rice market to the US, according to Ministry officials, reports Reuter from Tokyo.

"There is no official request for such talks by the US. But even if there were, I would refuse to join in," the officials quoted him as saying.

Wool prices forecast to fall further

BY ANN CHARTERS IN SAO PAULO

THE RECENT fall in world prices is likely to continue as more and more buyers withdraw from the market, according to Mr Jean Marie Segard, president elect of the International Wool Federation.

Prices rose by about 20 per cent earlier this year, reflecting increased purchases by the Soviet Union and China. Mr Segard told the 56th International Wool Conference in Rio de Janeiro this week that the two communist countries had increased purchases by about 40 per cent while Japanese demand

had also risen, influenced by the stronger yen. But he said buying countries were now resisting the high price levels.

Developing countries were likely to maintain their current levels of consumption over the next few years, he said, with annual demand fluctuations limited to 1 or 2 per cent.

Overall wool production should increase next year, he added. But in Australia, the world's biggest producer with 50,000 tonnes from the last shearing, and South Africa, ranked among the top five pro-

ducers, some farmers were expected to shift away from sheep, given the poor commercial prospects for wool.

Brazil's wool production, concentrated in the southern-most state of Rio Grande do Sul, varies between 25,000 tonnes and 30,000 tonnes annually, with 87 per cent exported either unmanufactured or as manufactured goods.

The EC imported most of the \$70m worth of wool exported from Brazil last year.

Rethinking Argentina's beef policy

BY TIM COONE IN BUENOS AIRES

A TRIP across Argentina's vast pampas grasslands today is an object lesson in the country's economic history. The barbed-wire fences dividing up the fist expanses have fallen into disrepair; the railways now are slow and unreliable; the windmill water pumps rattle and screech in the breeze, marking the locations of boarded-up haciendas.

All those developments were made at the end of the last century, alongside a wave of immigration from Europe and the importation of some of the best British beef specimens. Within a generation the desolate pampas were teeming with cattle to feed the stomachs of Europe—especially Britain.

But that was in those distant days before the EC, and more recently the Falklands war. The pampas are as fertile as ever; the smell of grilling rump steaks continues to waft through the lunchtime air of Buenos Aires and the price still amazes the visitor—"less than a pound of tomatoes" exclaimed a friend the other day.

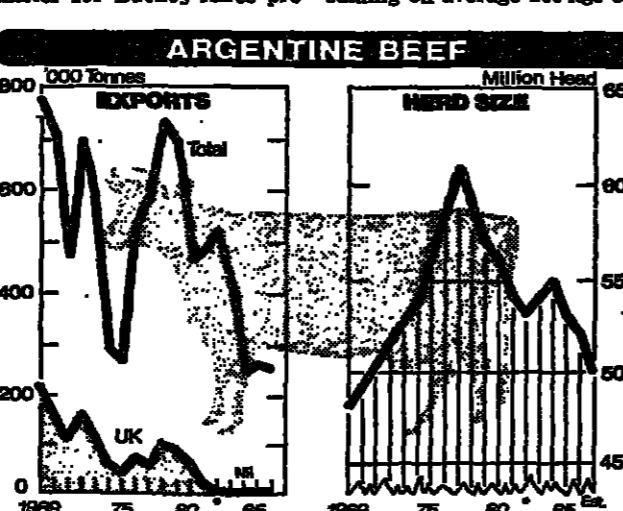
But Argentine beef has lost its place in the world market. Exports have fallen to a quarter of their peak 60 years ago. The one-time backbone of the economy now only provides some 5 per cent of export earnings and GNP.

"EC subsidies and beef mountains" says Mr Alfredo Viceconte, who has spent most of his life at the National Meat Board, monitoring the changing fortunes of the Argentine beef industry. As if reflecting the hopelessness of it all he this year volunteered for early retirement.

"Beef in the EC costs three times more in dollar terms to produce than it does in Argentina. Yet the EC exports it at half the price," he observes.

"On top of that we had the 1982 war, and lost what was left of the market, especially corned beef, to Brazil," say Mr Viceconte. That trend was reversed during 1986, but the future behaviour of the EC and Brazilian markets continue to be sources of concern for Argentine producers.

The main markets—the EC,



since the outbreak has been caused by two factors. Three years ago the state veterinary services withdrew a virus serum from the vaccines used against the disease, believing it to be no longer a danger. But that strain has now re-emerged. At the same time, severe flooding affecting 3.5m hectares of grazing land (almost 8 per cent of the total) has forced the transfer of over 1m animals to drier pastures, spreading the disease to previously uninfected farms.

Dr Molina says that tight sanitary controls are being maintained in the export meat packing plants or "frigorificos," as well as from disease-free farms. However, the pressure on the industry is just one more factor which is forcing some see as an irreversible decline in Argentina's

industry. Cattle producers are worried by the proposals, however, fearing that in many of the provinces the disappearance of the small slaughter houses will give far greater market power to the frigorificos. Many of the provincial plants are family businesses and the cattle ranchers' fear is that monopoly pricing will enhance concentrations of economic and political power within certain groups at the expense of others.

The problems facing the industry are no longer the simple cyclical problems related to periodic world overproduction or seasonal fluctuations—and they may force fundamental structural changes in Argentine beef production.

One possible escape route being sought by the Government is the world market for high quality beef cuts (the Hilton quota for example), worth up to \$5,000 per tonne, instead of the average \$1,200 for the standard chilled or frozen quarters. The first 5,000 tonnes were exported in 1986 and the trade have been on the increase ever since. Mr Alfredo Eguiluz, the President of the Meat Board, says that this strategy, together with a rationalisation of the meat-packing industry, offers the only ways forward for Argentina's beef industry.

Concern is also being expressed over domestic demand, but for different reasons. According to Mr Ignacio Irarate, an agricultural economist and specialist in cattle production, the present low in the Argentine herd of 80 million is likely to remain for two to three years yet, and without slight improvement on the horizon for exports at the quality end of the market, there is likely to be a shortage of supply. About 15 per cent of family incomes is spent on meat products, mostly beef or its derivatives, and this is the most politically sensitive of all the price indicators. When the price of beef goes up, so do wage demands throughout the economy. For today's Government facing crucial mid-term elections in September, it is the unfortunate legacy of a society that was built and subsequently raised on beef.

The meat-packers have traditionally been an important sector within the Argentine trade union movement, and the lay-offs of thousands of workers provoked by the recession put great pressure on local politicians. The Government has proposed new hygiene and management regulations to force the smaller municipal and local slaughterhouses to upgrade their plants, or to merge with the Frigorificos, as a means of rationalising the

New York exchanges in fresh talks on merger

BY DAVID OWEN IN CHICAGO

MOMENTUM to merge New York's two largest futures exchanges, Commodity Exchange Inc (Comex) and the New York Mercantile Exchange (Nymex), appears once again to be building, following an informal meeting of Board members from both exchanges last week.

More formal discussions between the exchanges' respective merger committees, originally formed last autumn, were due to take place yesterday. However, exchange officials warn that many obstacles remain to be negotiated before any agreement can be consummated.

It will be several months before anything final goes to the shareholders, Mr Fadden, the Nymex president said. "The meeting took us a lot further spiritually but in terms of a timetable it did not really alter it," added Mr Alan Brody, Comex's chief executive officer.

In 1986, the two exchanges experienced vastly contrasting

fortunes. At the 115-year-old Nymex, volume soared no less than 89 per cent on the back of volatile energy and platinum markets. At the 54-year-old Comex, however, the overall volume of trading on its gold, silver, copper and aluminium contracts actually declined marginally.

While combined volume at the two exchanges (based on 1986 figures) is less than one-half that of the New York Cotton Exchange and less than that of the Chicago Board of Trade, a merger would probably create the world's largest arena for traditional commodity futures trading.

More importantly, such a merger should permit significant cost savings through economies of scale and the more efficient allocation of resources and give the merged body much greater clout in the industry at large and the marketing of new products.

In April, NYFE agreed to acquire an interest in the Cotton Exchange and to move its trading operations to the Cotton Exchange floor.

LONDON MARKETS

COCOA VALUES came under renewed pressure on the London futures market yesterday, reflecting sterling strength against the dollar, reports of fresh sales by French-speaking West African product companies, and the buying of buffer stock by the International Cocoa Organisation.

At the 115-year-old Nymex, volume soared no less than 89 per cent on the back of volatile energy and platinum markets.

At the stage, the three smaller New York futures exchanges—the New York Cotton Exchange, the Coffee Sugar and Cocoa Exchange and the New York Futures Exchange—are still trading on their own.

At this stage, the three smaller New York futures exchanges—the New York Cotton Exchange, the Coffee Sugar and Cocoa Exchange and the New York Futures Exchange—are still trading on their own.

At the stage, the three smaller New York futures exchanges—the New York Cotton Exchange, the Coffee Sugar and Cocoa Exchange and the New York Futures Exchange—are still trading on their own.

INDICES REUTERS

JUNE 9 - JUNE 10 +/or Month Ago Yearago
1,603.9 1,608.6 —
(Base: September 18 1981 = 100)

DOW JONES

JUNE 9 - JUNE 10 +/or Month Ago Yearago
Jones 8 4 11 10 10
(Base: December 31 1986 = 100)

MAIN PRICE CHANGES

JUNE 10 +/or Month Ago
June 10 +/or Month Ago

METALS

ALUMINUM

CLOSE MARKET

OPEN MARKET

3 MONTHS

6 MONTHS

12 MONTHS

3 MONTHS

6 MONTHS

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Opinion polls boost sterling

STERLING IMPROVED in currency markets yesterday, following another encouraging opinion poll for the Conservative party ahead of tomorrow's general election. The latest poll gave Mrs Thatcher a 13 point lead over the Labour party and encouraged further investment in sterling.

The pound closed at \$1.6815 up from \$1.6398 and DM 2.3970 from DM 2.3975. It was also higher against the yen at Y238.75 from Y235.0 and SFr 2.4622 from SFr 2.42. Against the French franc it finished at FFr 9.9475 from FFr 9.8223. On Bank of England figures, the dollar's exchange rate index rose to 72.3 from 72.8 at the opening and 72.7 on Monday night.

The dollar showed a small decline as dealers re-assessed the prospects of a successful outcome to the Venice financial summit.

Mr James Baker, US Treasury Secretary, not to mention a fresh initiative tended to undermine confidence and with US trade figures for April due for release on Friday, the market retained its bearish view.

An agreement by the finance ministers of the seven leading nations to strengthen the co-ordination of their economic policies without establishing a framework if there are not achieved appeared to have little impact on currency traders.

The US trade deficit is expected to be around \$16bn compared with \$15.6bn in March and while a figure below this would help to underpin the US unit, a higher number would create further downward pressure.

IN NEW YORK

| | June 9 | Latest | Previous Close |
|-----------|-----------------|-----------------|-----------------|
| 2 Spot | 1,640.0-1,642.0 | 1,639.8-1,645.6 | 1,639.8-1,645.6 |
| 1 month | 1,625.2-1,626.6 | 1,625.2-1,626.6 | 1,625.2-1,626.6 |
| 3 months | 1,624.5-1,625.9 | 1,624.6-1,624.6 | 1,624.6-1,624.6 |
| 12 months | 1,615.0-1,620.6 | 1,615.0-1,620.6 | 1,615.0-1,620.6 |

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

| | June 9 | Previous |
|----------|--------|----------|
| 8.30 AM | 72.8 | 72.6 |
| 9.30 AM | 72.7 | 72.6 |
| 10.00 AM | 72.8 | 72.6 |
| 11.00 AM | 73.0 | 72.6 |
| Noon | 72.9 | 72.6 |
| 1.00 PM | 72.7 | 72.6 |
| 2.00 PM | 72.8 | 72.6 |
| 3.00 PM | 72.8 | 72.6 |
| 4.00 PM | 72.8 | 72.6 |

Forward rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

CURRENCY RATES

| | June 9 | Best | Special | European | Unit |
|----------------|----------|----------|---------|----------|------|
| Sterling | 0.7956 | 0.7962 | 0.7968 | 0.7968 | N/A |
| U.S. Dollar | 1.5547 | 1.5545 | 1.5545 | 1.5545 | N/A |
| Canadian \$ | 1.5051 | 1.5051 | 1.5051 | 1.5051 | N/A |
| Australian \$ | 1.4125 | 1.4125 | 1.4125 | 1.4125 | N/A |
| New Zealand \$ | 1.2945 | 1.2945 | 1.2945 | 1.2945 | N/A |
| Danish Krone | 2.5749 | 2.5749 | 2.5749 | 2.5749 | N/A |
| Swiss Franc | 0.768411 | 0.774811 | 0.7813 | 0.7813 | N/A |
| Italian Lira | 148.35 | 150.50 | 152.00 | 152.00 | N/A |
| Japanese Yen | 264.52 | 264.52 | 264.52 | 264.52 | N/A |
| Harvey Krone | 1.2542 | 1.2542 | 1.2542 | 1.2542 | N/A |
| Serbian Krona | 1.2505 | 1.2505 | 1.2505 | 1.2505 | N/A |
| Irish Punt | 2.4527 | 2.4704 | 2.4626 | 2.4626 | N/A |

Morgan Guaranty changes: average 1980-1982=100. Bank of England Index (Base average 1975=100).

*Selling rate.

CURRENCY MOVEMENTS

| | June 9 | Bank of England Index | Morgan Guaranty Changes % |
|-------------------|---------|-----------------------|---------------------------|
| Sterling | 12.53 | -2.0 | -2.0 |
| U.S. Dollar | 12.68 | -11.6 | -11.6 |
| Australian Dollar | 13.02 | +10.3 | +10.3 |
| Belgian Franc | 12.003 | +2.4 | +2.4 |
| Deutsche Mark | 12.74 | +2.8 | +2.8 |
| Swiss Franc | 12.3310 | +2.31 | +2.31 |
| Gold | 12.74 | +2.8 | +2.8 |
| French Franc | 12.74 | +2.8 | +2.8 |
| Italian Lira | 11.5 | N/A | N/A |
| Japanese Yen | 264.52 | 264.52 | 264.52 |
| Harvey Krone | 1.2542 | 1.2542 | 1.2542 |
| Serbian Krona | 1.2505 | 1.2505 | 1.2505 |
| Irish Punt | 2.4527 | 2.4704 | 2.4626 |

Long-term Eurobonds: Two years 8% per cent; three years 8% per cent; four years 8% per cent; five years 9% per cent. Short-term rates are call for US Dollars and Japanese Yen others, two days' notice.

Interest rates are quoted in US dollars. Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward rates are for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial Franc 61.65-61.95. Six-month forward dollar 0.79-0.79. 12-month 1.15-1.25 per cent.

WORLD MARKETS

FT-ACTUARIES WORLD INDICES
Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

| | MONDAY JUNE 8 1987 | | | | FRIDAY JUNE 5 1987 | | | | DOLLAR INDEX | | |
|------------------------|--------------------|--------------|----------------------|----------------|--------------------|-----------------|----------------------|----------------------|--------------|----------|--------------------|
| | US Dollar Index | Day's Change | Pound Sterling Index | Currency Index | Gross Div. Yield | US Dollar Index | Pound Sterling Index | Local Currency Index | 1987 High | 1987 Low | Year ago (approx.) |
| Australia (94) | 133.33 | +0.0 | 120.41 | 122.97 | 3.09 | 133.34 | 121.20 | 124.03 | 140.95 | 99.92 | 90.68 |
| Austria (142) | 127.74 | -0.7 | 75.36 | 82.51 | 2.27 | 127.70 | 79.72 | 82.51 | 101.62 | 85.94 | 84.29 |
| Belgium (127) | 126.40 | +0.7 | 105.47 | 107.54 | 4.40 | 126.52 | 105.28 | 107.54 | 123.62 | 96.19 | 76.94 |
| Canada (129) | 126.61 | +0.1 | 114.52 | 123.08 | 2.41 | 126.42 | 119.42 | 122.99 | 136.17 | 100.08 | 97.85 |
| Denmark (39) | 118.52 | +0.5 | 107.21 | 109.45 | 2.51 | 117.73 | 104.29 | 107.21 | 124.10 | 98.18 | 91.85 |
| France (122) | 109.41 | +0.5 | 98.97 | 101.87 | 1.55 | 109.41 | 98.97 | 101.87 | 116.92 | 97.59 | 87.89 |
| West Germany (90) | 121.72 | -0.2 | 82.82 | 85.57 | 2.17 | 120.76 | 82.50 | 85.57 | 102.33 | 86.00 | 82.67 |
| Hong Kong (45) | 116.74 | +0.1 | 105.60 | 117.00 | 2.88 | 116.66 | 106.04 | 116.92 | 116.74 | 96.98 | 97.74 |
| Ireland (34) | 127.62 | -0.8 | 115.44 | 121.30 | 3.57 | 128.69 | 116.98 | 122.77 | 131.88 | 95.50 | 82.01 |
| Italy (76) | 100.21 | +1.0 | 90.64 | 97.81 | 1.83 | 99.18 | 90.16 | 97.26 | 112.11 | 94.76 | 80.31 |
| Japan (456) | 158.92 | +1.0 | 140.95 | 141.25 | 0.47 | 158.92 | 140.95 | 141.25 | 158.92 | 137.57 | 137.57 |
| Malaysia (36) | 171.62 | -0.1 | 124.49 | 125.40 | 1.30 | 172.21 | 125.54 | 125.54 | 125.55 | 98.24 | 97.85 |
| Mexico (74) | 125.24 | -0.1 | 109.26 | 109.23 | 0.75 | 125.25 | 105.25 | 109.24 | 205.02 | 97.72 | 43.46 |
| Netherlands (38) | 116.49 | +0.6 | 105.37 | 108.06 | 4.08 | 115.90 | 105.27 | 107.98 | 120.14 | 99.65 | 88.92 |
| New Zealand (27) | 95.54 | +0.9 | 86.43 | 87.34 | 3.05 | 94.69 | 86.07 | 86.88 | 100.59 | 83.93 | 68.51 |
| Norway (24) | 140.00 | +0.6 | 126.64 | 126.99 | 1.97 | 139.17 | 128.51 | 128.59 | 140.00 | 100.00 | 97.15 |
| Singapore (27) | 144.47 | +0.0 | 130.68 | 130.58 | 1.58 | 144.47 | 130.58 | 130.58 | 144.47 | 100.00 | 97.15 |
| South Africa (61) | 139.52 | +0.8 | 124.77 | 127.77 | 3.05 | 139.52 | 124.77 | 127.77 | 139.52 | 100.00 | 97.15 |
| Spain (121) | 121.21 | -0.1 | 101.96 | 107.13 | 3.78 | 121.20 | 105.54 | 107.13 | 108.02 | 121.31 | 100.00 |
| Sweden (33) | 113.12 | +0.5 | 102.32 | 105.33 | 2.18 | 112.59 | 102.35 | 105.34 | 124.68 | 90.85 | 89.23 |
| Switzerland (51) | 93.58 | +0.2 | 84.65 | 87.05 | 1.97 | 93.42 | 84.65 | 87.05 | 104.06 | 92.55 | 81.77 |
| United Kingdom (37) | 145.54 | +0.4 | 131.65 | 131.65 | 3.20 | 144.91 | 131.72 | 131.72 | 146.64 | 99.65 | 97.22 |
| USA (56) | 121.53 | +1.1 | 109.94 | 121.53 | 2.97 | 120.26 | 109.34 | 121.53 | 124.06 | 100.00 | 100.57 |
| The World Index (2417) | 132.41 | +0.9 | 119.77 | 125.52 | 2.00 | 131.29 | 119.34 | 124.72 | 134.11 | 100.00 | 89.29 |

Base values: Dec 31, 1986 = 100
Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987
Today's prices unavailable

EUROPEAN OPTIONS EXCHANGE

| Series | Aug 87 | | Nov 87 | | Feb 88 | | Stock |
|----------|--------|------|--------|-------|--------|---------|----------|
| | Vol. | Last | Vol. | Last | Vol. | Last | |
| GOLD C | 5420 | 15 | 42.50 | — | — | — | \$433.50 |
| GOLD C | 5480 | 26 | 10.50 | 6 | 21 | 24.50 | — |
| GOLD C | 5500 | 28 | 5.40 | 18 | 15.80 | 192 | — |
| GOLD C | 5520 | 25 | 2.50 | 10.50 | 10.50 | — | — |
| GOLD P | 5480 | 25 | 3.60 | 50 | 33.50 | — | — |
| Jan 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Sep 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Oct 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Dec 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Aug 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Sep 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Oct 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Nov 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100 | — |
| SILVER C | 8570 | 12 | 1.75 | 10 | 1.80 | 1.80 | — |
| Dec 87 | | | | | | | |
| SILVER C | 8550 | 71 | 9 | 11 | 40 | 110 | \$77.00 |
| SILVER C | 8570 | 59 | — | — | — | — | — |
| SILVER C | 8570 | 26 | 4.70 | 7 | 10 | 100</td | |

UNIT TRUST INFORMATION SERVICE

هذا من الأصل

UNIT TRUST INFORMATION SERVICE

FT UNIT TRUST INFORMATION SERVICE

FTIF, Financial Press, Ltd.
PO Box 1540, Harrow, Middlesex (089-265) 7447
£10.00 £12.75

Per. Ext. Growth Fund
M&G Standard Royal, Luxembourg

(350) 626203
£11.62

Platinum International

PO Box 100, London, EC1

£550 716/65

Portfolios 332/20, PO Box 570, Harrow, Middlesex

£11.00 £11.00

American Assets Fund

£10.00 £10.00

Am. Inv. Vol. Per May 23

£10.00 £10.0

LONDON STOCK EXCHANGE

| Account Dealing Dates | | | | | | |
|--|--|--|--|--|--|--|
| Option | | | | | | |
| First Declares Last Account Dealings | | | | | | |
| Jun 1 Jun 11 Jun 12 Jun 22 | | | | | | |
| Jun 15 Jun 25 Jun 26 July 6 | | | | | | |
| Jun 29 July 9 July 10 July 20 | | | | | | |
| New time dealings may take place from 9.00 am two business days earlier. | | | | | | |

The UK stock market moved up strongly to new peaks yesterday in a strong pound and bond market also responded to indications in the latest Marplan opinion poll that the Government is maintaining its lead in the opposition parties ahead of Polling Day, now only 24 hours away.

Equity turnover increased, albeit by a modest amount, in terms of reported SEAQ bargains. Institutional demand was somewhat selective, with the foreign funds restricting their interest to the long-favoured multinationals listed.

While it was the UK opinion poll factors that provided most of the impetus, London also benefited from the overnight strength of the New York market.

The FT-SE 100 index soared by 41 points at best before closing off the top at 2,265.2, a new all-time high and a net gain on the day of 38.8 points. Also at a new peak was the Ordinary, with a 31.1 rise to 1,761.2.

Among the election-influenced stocks, there was a sharp rise in British Gas as the second share payment fell due, and in British Telecom and British Airways. A dull exception, however, was Saatchi & Saatchi after press comment suggested Conservative Party dissatisfaction with the agency's handling of the election campaign.

Among the international stars, the outstanding feature was Glaxo, which soared fresh ahead of today's listing on New York's Big Board. Glaxo is well-known to be favoured by Japanese funds, but foreign interest was moderate yesterday.

Also strong again was Fisons, on the back of last week's circular from Nomura Securities. Beecham, with trading figures due this week, BAT Industries, Bass, Unilever and Grand Metropolitan, all moved up on good institutional interest.

However, the return of the pound to the psychologically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

Confirmation of the vote to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds had a very good day, with the buying strength enabling the authorities to activate the 2003-06 tap stock on two occasions at successive prices of £30 1/4 and £30 1/4 - and leaving the market convinced that the stock will next be sold at £30 1/4.

Long-dated gilts moved just over a point higher, bringing yields down to 8.7 per cent. Both foreign and domestic funds bought up on good institutional interest.

However, the return of the pound to the psychiatrically significant \$1.65 market discouraged some export stocks, notably Imperial Chemical Industries and Jaguar.

Government bonds strong and equities at peaks on latest opinion poll reports

anticipating taxable profits in the £340m-£350m range.

Securities house Morgan Grenfell issued a "buy" recommendation, stating that the sales potential of the group's European heart attack drug is currently "underestimated," and reckon that the product would achieve worldwide sales of \$850m by 1992.

The clearing banks staged a strong advance and shrugged off the recent effects of the downside pressure on share prices of the first world oil companies.

The BankAmerica had moved to make a \$1.1bn provision against debts and taken a \$1bn loss in its second quarter failed to disturb the big four where NatWest advanced 14 to 622p, Lloyds 8 to 540p and Barclays 6 to 545p. Midland

were the only laggard, the shares backtracking from the 608p advance early on to end the day little changed at 605p. TSB was said to have attended reviewed its buying interest from the US and edged up 2 to 634p.

Merchant banks were highlighted by J. Rothschild Holdings which spirited 9 to 194p following aggressive buying by a leading market maker, Kleinwort Benson Rose 6 to 486p.

Insurance broker Bradstock Group jumped 18 to 329p following a deal to sell its life and general insurance unit to the Swiss Reinsurance Company.

ICL were held in check by currency influences and settled a shade off at 114p. Elsewhere in the Chemical sector, Allied Colloids rose 10 to 286p, 290p, while British Petroleum, the oil giant's arm, rose 11 to 325p reflecting profit-taking in the wake of the good preliminary figures and statement.

All the leading retailers drew substantial strength from the recently announced 3.6 per cent rise in retail sales during April, but W. H. Smith were outstanding and moved up 15 to 371p ahead of the meeting today between the Conservatives and the election.

The Food Retailing sector, Unigate, Tescos and Sainsbury, all advanced 2 to 315p, helped by reports that the food giant is set to purchase Sainsbury, the American distributor of Guinness' Dairymilk and Gordon's brands. Regionals were again in demand with Wolverhampton and Dudley 10 up at 373p. Buckley's advanced 4 more to 148p - a two-day gain of 15p - following confirmation that Bestwood has disposed of its 25.7 per cent stake.

Leading Buildings, having marked time on Monday, moved ahead strongly as buyers made their presence felt. Blue Circle, boosted by a broker's lunch and option activity, forged ahead to close 33 higher at 510p. Redland attracted institutional support following a broker's recommendation and rose 18 to 540p, while Amstel 10 advanced 23 higher to 389p. Balfour Beatty, which spirited 10 to 286p, reflected profit-taking in the wake of the annual figures and a 3.4 per cent rise in the group's earnings.

Other building stocks, including the smaller contractors, were up 10 to 145p, 148p, 150p and 152p, helped by reports that the group is set to purchase Sainsbury, the American distributor of Guiness' Dairymilk and Gordon's brands. Regionals were again in demand with Wolverhampton and Dudley 10 up at 373p. Buckley's advanced 4 more to 148p - a two-day gain of 15p - following confirmation that Bestwood has disposed of its 25.7 per cent stake.

Leading Buildings, having marked time on Monday, moved ahead strongly as buyers made their presence felt. Blue Circle, boosted by a broker's lunch and option activity, forged ahead to close 33 higher at 510p. Redland attracted institutional support following a broker's recommendation and rose 18 to 540p, while Amstel 10 advanced 23 higher to 389p. Balfour Beatty, which spirited 10 to 286p, reflected profit-taking in the wake of the annual figures and a 3.4 per cent rise in the group's earnings.

Other building stocks, including the smaller contractors, were up 10 to 145p, 148p, 150p and 152p, helped by reports that the group is set to purchase Sainsbury, the American distributor of Guiness' Dairymilk and Gordon's brands. Regionals were again in demand with Wolverhampton and Dudley 10 up at 373p. Buckley's advanced 4 more to 148p - a two-day gain of 15p - following confirmation that Bestwood has disposed of its 25.7 per cent stake.

Leading Buildings, having marked time on Monday, moved ahead strongly as buyers made their presence felt. Blue Circle, boosted by a broker's lunch and option activity, forged ahead to close 33 higher at 510p. Redland attracted institutional support following a broker's recommendation and rose 18 to 540p, while Amstel 10 advanced 23 higher to 389p. Balfour Beatty, which spirited 10 to 286p, reflected profit-taking in the wake of the annual figures and a 3.4 per cent rise in the group's earnings.

Other building stocks, including the smaller contractors, were up 10 to 145p, 148p, 150p and 152p, helped by reports that the group is set to purchase Sainsbury, the American distributor of Guiness' Dairymilk and Gordon's brands. Regionals were again in demand with Wolverhampton and Dudley 10 up at 373p. Buckley's advanced 4 more to 148p - a two-day gain of 15p - following confirmation that Bestwood has disposed of its 25.7 per cent stake.

Leading Buildings, having marked time on Monday, moved ahead strongly as buyers made their presence felt. Blue Circle, boosted by a broker's lunch and option activity, forged ahead to close 33 higher at 510p. Redland attracted institutional support following a broker's recommendation and rose 18 to 540p, while Amstel 10 advanced 23 higher to 389p. Balfour Beatty, which spirited 10 to 286p, reflected profit-taking in the wake of the annual figures and a 3.4 per cent rise in the group's earnings.

Other building stocks, including the smaller contractors, were up 10 to 145p, 148p, 150p and 152p, helped by reports that the group is set to purchase Sainsbury, the American distributor of Guiness' Dairymilk and Gordon's brands. Regionals were again in demand with Wolverhampton and Dudley 10 up at 373p. Buckley's advanced 4 more to 148p - a two-day gain of 15p - following confirmation that Bestwood has disposed of its 25.7 per cent stake.

Leading Buildings, having marked time on Monday, moved ahead strongly as buyers made their presence felt. Blue Circle, boosted by a broker's lunch and option activity, forged ahead to close 33 higher at 510p. Redland attracted institutional support following a broker's recommendation and rose 18 to 540p, while Amstel 10 advanced 23 higher to 389p. Balfour Beatty, which spirited 10 to 286p, reflected profit-taking in the wake of the annual figures and a 3.4 per cent rise in the group's earnings.

Other building stocks, including the smaller contractors, were up 10 to 145p, 148p, 150p and 152p, helped by reports that the group is set to purchase Sainsbury, the American distributor of Guiness' Dairymilk and Gordon's brands. Regionals were again in demand with Wolverhampton and Dudley 10 up at 373p. Buckley's advanced 4 more to 148p - a two-day gain of 15p - following confirmation that Bestwood has disposed of its 25.7 per cent stake.

Leading Buildings, having marked time on Monday, moved ahead strongly as buyers made their presence felt. Blue Circle, boosted by a broker's lunch and option activity, forged ahead to close 33 higher at 510p. Redland attracted institutional support following a broker's recommendation and rose 18 to 540p, while

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

| 12 Month | | | | | | | | | | | | 12 Month | | | | | | | | | | | | 12 Month | | |
|----------|------|--------|------|-----|-----|------|------|-------|------|-----|-----|----------|------|-------|------|-----|-----|------|--------|--------|------|-----|-----|----------|------|-----|
| Low | High | Stock | Div. | Yd. | P/E | 100s | High | Stock | Div. | Yd. | P/E | 100s | High | Stock | Div. | Yd. | P/E | 100s | High | Stock | Div. | Yd. | P/E | 100s | High | |
| 195 | 204 | AAR | \$ | 50 | 18 | 22 | 244 | 311 | 311 | 311 | 104 | 52 | 95 | 57 | 67 | -1 | 141 | 114 | 23 | FlsGm | \$0 | 2.1 | 12 | 95 | 375 | |
| 217 | 217 | ADT | \$ | 82 | 23 | 18 | 149 | 32 | 31 | 32 | 17 | 74 | 102 | 11 | 129 | 11 | 129 | 11 | 177 | 5 | 10 | 10 | 10 | 10 | 10 | |
| 184 | 184 | AFG | \$ | 18 | 6 | 11 | 33 | 25 | 25 | 25 | 104 | 20 | 24 | 20 | 147 | 11 | 147 | 11 | 147 | 11 | 147 | 11 | 147 | 11 | 147 | |
| 377 | 377 | AM | \$ | 18 | 10 | 10 | 20 | 25 | 25 | 25 | 104 | 20 | 24 | 20 | 147 | 11 | 147 | 11 | 147 | 11 | 147 | 11 | 147 | 11 | 147 | |
| 13 | 64 | AMCA | Int | | 2 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | Food | 1.2 | 2.5 | 2.4 | 2.5 | 2.4 | 2.5 |
| 89 | 89 | AMF | | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | Coram | .94 | 4.3 | 18 | 12 | 12 | 12 |
| 174 | 64 | AMR | | 12 | 12 | 12 | 12 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | 101 | FidEx | 1.2 | 2.5 | 2.4 | 2.5 | 2.4 | 2.5 | |
| 284 | 284 | ASA | | 24 | 3 | 4 | 487 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 | |
| 207 | 207 | AT&T | | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 217 | 217 | AT&T | | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 267 | 41 | AT&T | | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Acco's | | 44 | 20 | 20 | 741 | 211 | 211 | 211 | 211 | 211 | 211 | 211 | 211 | 211 | 211 | 211 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 | |
| 205 | 205 | Acme | | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 205 | 205 | Acme | | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 205 | 205 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2.3 |
| 195 | 195 | Adex | | 3 | 4 | 3 | 10 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | CoOper | .44 | 2.3 | 2.2 | 2.3 | 2.2 | 2. |

FINANCIAL TIMES

WORLD STOCK MARKETS

ASIA

Selective sales reverse gains

Banks unruffled by latest loan loss provisions

WALL STREET

EQUITY PRICES lost all direction on Wall Street yesterday despite a lively start to trading in the morning, as US bond and currency markets continued their downward drift, writes Anatole Kalitsky in New York.

The trouble at Bank of America had no appreciable impact on the market and even bank shares remained almost motionless throughout the day.

Strong words on currency stability from the economic summit in Venice were backed up in Washington by Mr Manuel Johnson, vice chairman of the Federal Reserve Board, testifying before the Congress. But while the promises helped to put a floor under the dollar and the bond market, the US currency had nevertheless fallen by more than one yen and nearly 1% piecemeal by late afternoon. The benchmark Treasury long bond moved down in sympathy by nearly half a point.

These confusing signals left equity investors to concentrate on specific situations and churning their portfolios. This activity generated a respectable volume of 155m shares on the Big Board. The Dow Jones industrial average closed 1.06 up at 2350.12, having moved within a 5 point range of the previous night's close throughout the day.

Blue chips were narrowly mixed, with IBM down 51¢ to \$159.76, while Digital Equipment rose \$2 to \$186.76. General Motors was down 5¢ to \$88.46, against Ford's rise of 5¢ to \$84.96. Merck rose 5¢ to \$153.96 and American Express improved 5¢ to \$34.46.

Investors in bank shares proved totally indifferent to the news of BankAmerica's \$1.1bn in Third World debt provisions and the projected loss of \$1bn in the current quarter.

While most other bank managers were praised for realism and managed to raise their stock prices by following the lead set by Citicorp last month, there was a widespread market view that investors might take fright if BankAmerica cut even deeper into its already thin equity base.

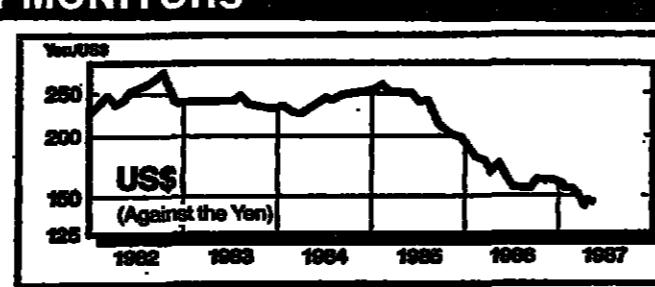
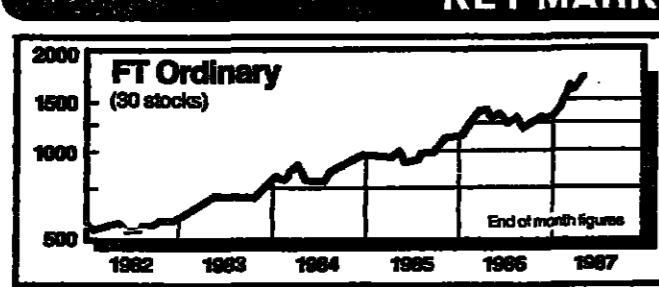
In the event, the bull and bear viewpoints offset each other and BankAmerica fell only 5¢ to \$111.00.

SOUTH AFRICA

EARLY DEMAND for gold shares subsided in Johannesburg as investors awaited signals from the Venice summit, leaving prices slightly lower. The gold index lost 4 to 2,069.

Randfontein continued its slide, losing R1 to R42. Vaal Reefs shed R1 to R44, and Freegold was 50 cents down at R53.50. Grootvlei, however, firmed 10 cents to R17.60.

KEY MARKET MONITORS



| STOCK MARKET INDICES | |
|----------------------|------------------------------|
| NEW YORK | June 9 Previous Year ago |
| DJ Industrials | 2,352.7 2,351.84 1,840.15 |
| DJ Transport | 1,013.34 1,001.42 778.38 |
| DJ Utilities | 201.18 201.06 188.63 |
| S&P Comp. | 297.28 288.72 289.88 |
| LONDON FT | |
| Ord | 1,761.3 1,772.7 1,714.4 |
| SE | 2,265.2 2,228.4 1,804.00 |
| A All-shares | 1,124.19 1,102.39 785.22 |
| A 500 | 1,269.38 1,241.40 876.50 |
| Gold mines | 388.7 385.5 206.0 |
| ALL IND | 8.75 8.65 9.14 |
| World Act. Ind | 131.29 131.46 92.05 |
| [June 8] | |
| TOKYO | 25,579.68 25,523.68 17,008.3 |
| Tokyo SE | 2,190.01 2,165.37 1,782.23 |
| AUSTRALIA | |
| All Ord. | 1,781.5 closed 1,220.2 |
| Metal & Mins. | 1,075.0 closed 530.2 |
| AMERICA | |
| Credit Aktien | 185.99 closed 244.88 |
| BELGIAN SE | 4,580.70 closed 3,580.80 |
| CANADA | |
| Toronto | 2,881.0 2,849.6 2,204 |
| Composites | 3,717.9 3,729.3 3,054.7 |
| Montreal | 1,857.85 1,862.38 1,552.63 |
| DENMARK SE | |
| SE | n/a closed 229.76 |
| FRANCE | |
| CAC Gen | 414.20 closed 343.0 |
| Ind. Tendance | 102.70 closed 81.73 |

| WEST GERMANY | | | | |
|--|---------------------------------|--------|--------|--------|
| FAZ-Aktien | 576.03 closed 652.17 | | | |
| Commerzbank | 1,741.50 closed 1,571.4 | | | |
| HONG KONG | Hang Seng | | | |
| | 3,108.57 3,068.06 1,748.34 | | | |
| ITALY | Banca Com. | | | |
| | 703.10 701.43 674.80 | | | |
| NETHERLANDS | ANP CBS | | | |
| Gas | 297.00 closed 292.2 | | | |
| RD | 244.00 closed 230.8 | | | |
| NORWAY | Cato SE | | | |
| | 435.82 closed 342.65 | | | |
| SINGAPORE | Strata Times | | | |
| | 1,222.00 1,241.00 691.88 | | | |
| SOUTH AFRICA JSE | | | | |
| Gold | — 2,000.0 closed 1,928.6 | | | |
| Minerals | — 1,984.0 1,674.7 | | | |
| SPAIN | Madrid SE | | | |
| | 224.83 223.35 176.20 | | | |
| SWEDEN J & P | n/a closed 2,451.97 | | | |
| SWITZERLAND | Swiss Bank Ind | | | |
| | 561.00 closed 500.7 | | | |
| CORESHOOTERS (London) | | | | |
| Silver (spot) | — 467.00 470.200 | | | |
| Copper (cash) | 285.05 285.50 | | | |
| Coffee (Arab) | £1,265.05 £1,235.50 | | | |
| Oil (Brent) | \$19.75 \$18.825 | | | |
| GOLD (\$/oz) | | | | |
| Silver (spot) | — 467.00 470.200 | | | |
| Copper (cash) | 285.05 285.50 | | | |
| Coffee (Arab) | £1,265.05 £1,235.50 | | | |
| Oil (Brent) | \$19.75 \$18.825 | | | |
| INTEREST RATES | | | | |
| Euro-commercial (3-month offered rate) | June 9 Prev | | | |
| 1-3m | 8.5% 8% | | | |
| 2-5y | 9.5% 4% | | | |
| 5-7y | 9.7% 5.5% | | | |
| PPF | 8.5% | | | |
| LIBOR | 1,200.00 1,200.00 | | | |
| Libex | 2,017.6 2,022.5 3,522.5 3,522.5 | | | |
| LIBOR | 1,288 1,207 2,165.5 2,142 | | | |
| LIB | 37.15 37.20 61.70 61.5 | | | |
| CS | 3,143.0 3,142.5 2,322.5 2,310.5 | | | |
| CURRENCIES (London) | | | | |
| US DOLLAR | 1,790.5 1,804.5 | | | |
| STERLING | 1,981.5 1,982.0 | | | |
| DM | 1,790.5 1,804.5 | | | |
| FFR | 142.45 143.40 | | | |
| YEN | 5,987.0 6,007.0 | | | |
| LIB | 1,200.00 1,200.00 | | | |
| LIBEX | 2,017.6 2,022.5 3,522.5 3,522.5 | | | |
| LIBOR | 1,288 1,207 2,165.5 2,142 | | | |
| LIB | 37.15 37.20 61.70 61.5 | | | |
| CS | 3,143.0 3,142.5 2,322.5 2,310.5 | | | |
| INTEREST RATES | | | | |
| Euro-commercial (3-month offered rate) | June 9 Prev | | | |
| 3-5month US | 7.5% 7.5% | | | |
| 5-7y | 7.5% 7% | | | |
| PPF | 8.5% 8.5% | | | |
| FT London Interbank Offered Rates (offered rate) | | | | |
| 3-month US | 7.5% 7.5% | | | |
| 5-7y | 7.5% 7% | | | |
| US Fed Funds | 6.5% 6.5% | | | |
| US 5-month CDs | 8.5% 8.5% | | | |
| US 3-month T-bills | 5.5% 5.5% | | | |
| FINANCIAL FUTURES | | | | |
| CHICAGO | | | | |
| US Treasury Bonds (CBT) | June 9 Prev | | | |
| 60s | 93.24 93.24 | | | |
| Latest | 91.08 91.16 | | | |
| High | 90.23 91.17 | | | |
| Low | 91.17 | | | |
| Prev | 91.17 | | | |
| SCBT South Central 10y Jan 1993 | 102.50 102.28 | | | |
| Philae Sat 5 April 1986 | 91.42 91.42 | | | |
| TRW 5% March 1996 | 95.17 94.9 | | | |
| Arco 5% March 2016 | 100 98.17 | | | |
| General Motors 5% April 2016 | 93.97 92.90 | | | |
| Citibonds 5% March 2016 | 90.57 10.40 | | | |
| Prev | 91.07 10.35 | | | |
| Interest Rates | | | | |
| London | | | | |
| 10-year Government Bonds | 91.00 91.00 | | | |
| 5-year Government Bonds | 93.64 93.65 | | | |
| 5-year Corporate Bonds | 93.50 93.50 | | | |
| Corporate | | | | |
| June 9 | Prev | | | |
| Maturity | Return | Day's | Yield | Day's |
| (years) | Index | change | Price | change |
| 1-30 | 165.17 | +0.23 | 6.93 | -0.03 |
| 1-10 | 154.63 | +0.12 | 6.85 | -0.03 |
| 1-3 | 144.03 | +0.07 | 6.57 | -0.03 |
| 5-7 | 157.57 | +0.17 | 5.71 | -0.03 |
| 15-30 | 193.58 | +1.55 | 7.78 | -0.03 |
| Treasury Index | | | | |
| June 9 | Prev | | | |
| Maturity | Return | Day's | Yield | Day's |
| (years) | Index | change | Price | change |
| 1-30 | 165.17 | +0.23 | 6.93 | -0.03 |
| 1-10 | 154.63 | +0.12 | 6.85 | -0.03 |
| 1-3 | 144.03 | +0.07 | 6.57 | -0.03 |
| 5-7 | 157.57 | +0.17 | 5.71 | -0.03 |
| 15-30 | 193.58 | +1.55 | 7.78 | -0.03 |
| Treasury | | | | |
| June 9 | Prev | | | |
| Price | Yield | Price | Yield | |
| 1/20 1989 100.1% | 7.83 | 100.1% | 7.85 | |
| 7 1994 92.0% | 8.405 | 92.0% | 8.381 | |
| 8/1997 99.7% | 8.555 | 99.7% | 8.508 | |
| 8/2017 100.2% | 8.728 | 100.2% | 8.657 | |
| Source: Harris Trust Savings Bank | | | | |
| Corporate | | | | |
| June 9 | Prev | | | |
| Maturity | Return | Day's | Yield | Day's |
| (years) | Index | change | Price | change |
| 1-30 | 165.17 | +0.23 | 6.93 | -0.03 |
| 1-10 | 154.63 | +0.12 | 6.85 | -0.03 |
| 1-3 | 144.03 | +0.07 | 6.57 | -0.03 |
| 5-7 | 157.57 | +0.17 | 5.71 | -0.03 |
| 15-30 | 193.58 | +1.55 | 7.78 | -0.03 |
| Interest Rates | | | | |
| June 9 | Prev | | | |
| Maturity | Return | Day's | Yield | Day's |
| (years) | Index | change | Price | change |
| 1-30 | 165.17 | +0.23 | 6.93 | -0.03 |
| 1-10 | 154.63 | +0.12 | 6.85 | -0.03 |
| 1-3 | 144.03 | +0.07 | 6.57 | -0.03 |
| 5-7 | 157.57 | +0.17 | 5.71 | -0.03 |
| 15-30 | 193.58 | +1.55 | 7.78 | -0.03 |
| Corporate | | | | |
| June 9 | Prev | | | |
| Maturity | Return | Day's | Yield | Day's |
| (years) | Index | change | Price | change |
| AT & T 3% July 1990 | 93.24 | 93.24 | 92.11 | 6.40 |
| Philae Sat 5 April 1986 | 91.42 | 91.42 | 91.42 | 9.45 |
| TRW 5% March 1996 | 95.17 | 94.9 | 96.16 | 9.40 |
| Arco 5% March 2016 | 100 | 98.7 | 101.17 | 9.75 |
| General Motors 5% April 2016 | 93.97 | 92.90 | 94.00 | 9.80 |
| Citibonds 5% March 2016 | 90.57 | 10.40 | 91.07 | 10.35 |
| Prev | | | | |
| Interest Rates | | | | |
| London | | | | |
| 10-year Government Bonds | 91.00 91.00 | | | |
| 5-year Government Bonds | 93.64 93.65 | | | |
| 5-year Corporate Bonds | 93.50 93.50 | | | |
| Corporate | | | | |
| June 9 | Prev | | | |
| Maturity | Return | Day's | Yield | Day's |
| (years) | Index</td | | | |

SECTION III

FINANCIAL TIMES SURVEY

Mass-market retailing could end up being dominated by 20 or so super shopkeepers.

Takeovers look set to continue, market niches are being eagerly sought and exploited and money is being poured by the sector's moguls into bright new designs for their outlets. Meanwhile, the independents are having to fight for their lives.

Christopher Parkes reports.

Restless and growth hungry

THE EFFECTS of the plague of takeovers and mergers which has changed the face of the British retailing industry over the past five years have spread far beyond the narrow alleys of the City of London. They are now evident in the changing shopping environment along every high street, in every out-of-town lot, and alongside every ring-road in the country.

Since 1983 there have been some 20 major takeovers, worth about £5.5bn. One result has been the promotion of retailing to the premier league of British industry. At the last count, 10 retailers were listed among the top 100 UK companies ranked by turnover.

The number seems certain to grow as the takeover process continues. However, spending on acquisitions pales when compared with the investment the shopkeeper moguls are pouring into their businesses.

According to Mr Geoffrey Mulcahy, chief executive of Woolworth Holdings, the Woolworth, B&Q and Comet group, the new breed of retailers is investing

some £3bn a year in its businesses. Spending projects range from refurbishment and image-building to wholesale restructuring of existing businesses and the conjuring up of new ones.

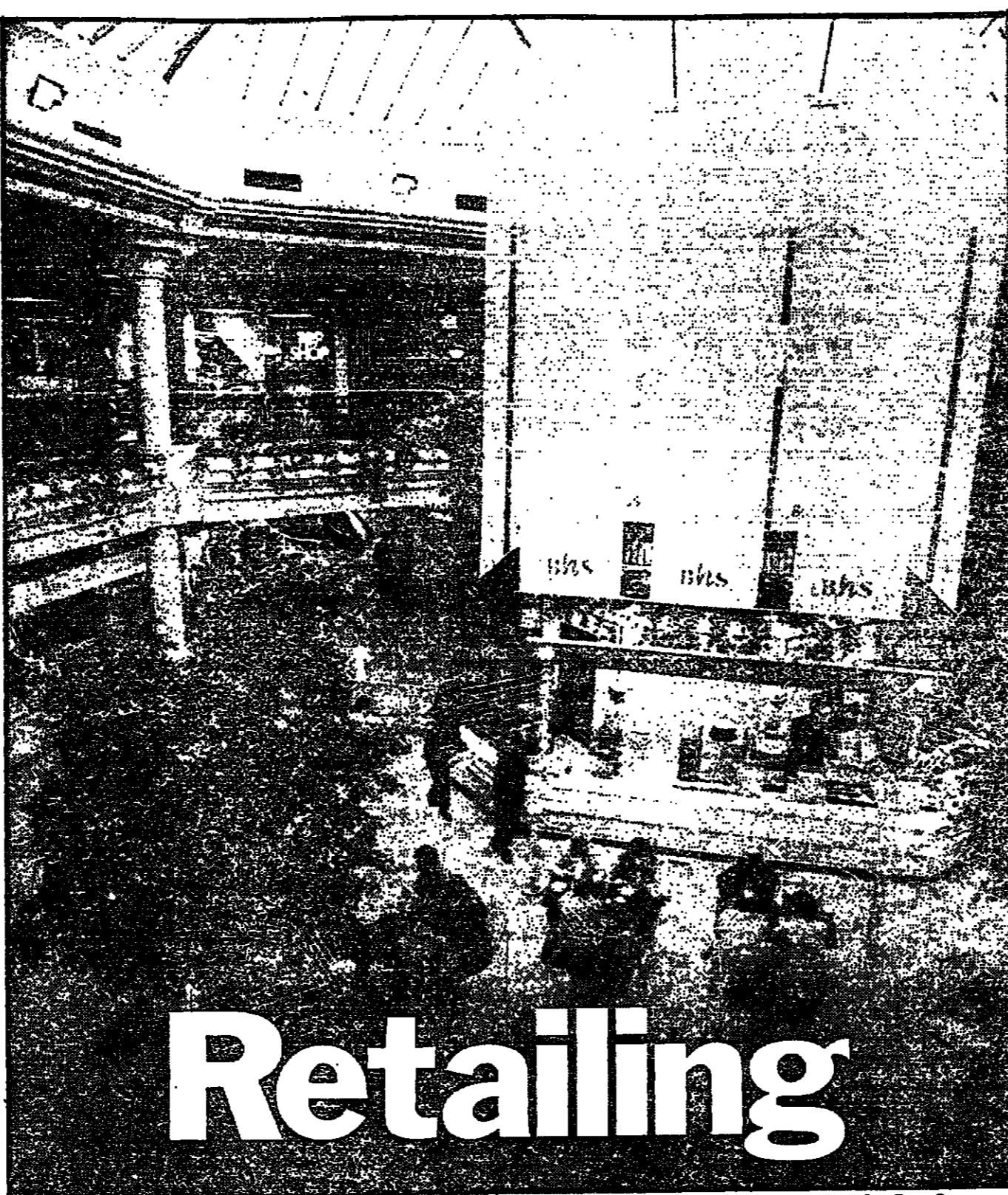
Woolworth itself typifies the restless, growth-hungry nature of the new-look retailing industry. Tested on the takeover battlefield in a bitter struggle with Dixons a year ago, it

emerged from the fray in aggressive mood, expanding on all fronts—especially the bottom line. Announcing its results in March, which included a 40 per cent increase in pre-tax profits, the group provided plenty of evidence that it was putting its newly-developed muscle to good use:

- The B & Q do-it-yourself warehouse business is opening new stores at the rate of 30 a year;

- Comet's electrical stores, opening at a similar rate, have been given new management and a style to compare with the successful formula developed by Dixons Group;

Retailing



MetroCentre, Gateshead: the biggest shopping centre in the country. But is it wise to permit out-of-town expansion? See Page 3.

developed vigorously throughout the industry. Mr Mulcahy calls it "retail specialism." City wordsmiths prefer "segmentation."

Increasingly, highly-specialised, precisely-targeted retailing concepts are being spun off from the multiple chains. They are either logical extensions of existing businesses, or entirely

new ventures which fit in broadly with the parent group's style.

Marks & Spencer has established a chain of furnishing satellites, and is dabbling cautiously with seven stores selling sports equipment—an extrapolation from its leisure wear and skiing clothes business. Littlewoods, the privately-

owned retail, pools and mail order business, is opening Inside Story shops selling furnishings and household goods.

W. H. Smith is busy with Our Price music shops, extending its Sherratt and Hughes book chain—dealing in products which it knows well. Following the lead set by Toys 'R' Us of the US, Boots has ventured into

the

old-fashioned green grocer.

Stockbrokers

reports: "The next series you can expect to see disappear from your local high street will be the independent baker. The six major multiples opened 233

in

the

last

year.

Most intriguing is the recent

decisive move into the UK by Circle K of the USA—one of the biggest convenience-store specialists in the world. Buying the 24 shops in the Sainsbury chain gave it a firm base, which

could be expanded to 500 outlets over the next five years.

However, there are suspicions

that this base is already being eroded. Many supermarkets

already open early and close at around 9pm, and the inevitable

Continued on page 6

CONTENTS

Electronics in retailing
Debit cards
Electronic point of sale
Home shopping

DIY
Going for the whole family
Mail order
Children
Shops with US approach 4

Supermarkets
Out-of-town shopping
Avoiding an empty heart

Refits
Love affair with design
Specialists
Niche for ties and tights 6

Children's World, closely followed by Woolworth with Kid-store.

Woolworth is also branching out with new specialities. A chain of car part and service centres, successfully tested in the B&Q chain, is to be built up on the recently-acquired Charlie Browns business Superdrug drugstores, bought after negotiations with Underwoods broke down, is expected to grow quickly. B&Q Homecentres, selling quality branded furniture out of town, are starting to develop as stand-alone businesses.

New specialist concepts are also gaining ground. Sears has neatly segmented its enormous holdings in shoe retailing and its Dolcis, Roland Carter and other brands of specialise social and ageing groups. Sears is also following closely the example set by Next, and has targeted specific sectors in the clothing trade for development. Burton, too, is refining its approach with Alias. Next itself is applying its bold, stylish image to accessory shops and home furnishings. Next for Gentlemen is intended for the growing (and ageing) section of the community which may find the original men's shop a little too outre.

Emergent entrepreneurs have developed ultra-refined strategies in the Tie Rack mould, which have thrown up Sock Shop, Knickerboxes, compact disc and watch specialists, filling in tiny but highly profitable niches with tight ranges of products stocked in considerable depth.

The net result of this process is certain to be increasing pressure on the remaining independents. It could end in the virtual domination of every sector of mass-market retailing by a clutch of 20 or so super shopkeepers.

The pattern is already set by the supermarket chains, which are steadily grinding down independents in the food sector. For example, they have increased their share of the fresh vegetables trade from 23 per cent in 1984 to more than 30 per cent now at the expense of the old-fashioned greengrocer.

Stockbrokers

reports: "The next series you can expect to see disappear from your local high street will be the independent baker. The six major multiples opened 233

And what, precisely, does the Board intend to do about shop theft?

"As your Managing Director, I'm not talking about 'shrinkage', 'shop theft' or 'pillage'. I'm talking about daylight robbery. Stealing is hitting our bottom-line. We must address this problem as a management priority..."

"I'm the Textile Director. I would like to position more of my leading lines near the entrances—but I know we'd be running a risk. With present security systems, I simply cannot afford to take that gamble. Consequently, I'm forced to reduce my yield per square foot..."

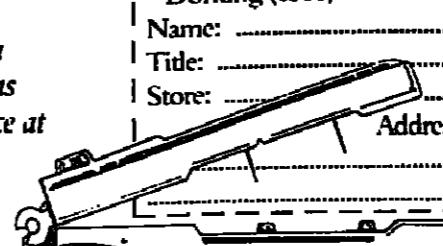
...It's an unhappy compromise."

"I'm the Financial Director and I'm responsible for controlling the company's cash flow. But how can I be expected to contain expenditure given 'shrinkage' accounts for too much of our profit?"

"I'm the Operations Director, responsible for Security—we've tried the current crop of security systems and they simply don't work well enough. Retail security desperately needs a new initiative...a new profit protector...and it needs it NOW!"

No wonder, BHS is leading the way!

Take a closer look at Colortag® on STAND 105 at SHOPEX, OLYMPIA. Alternatively, clip the coupon and send it to the address below or telephone our Action Line—Dorking (036) 76741.
Name: _____
Title: _____
Store: _____ Address: _____
Tel: _____



Colortag® really can put the clamp on crime and free your profits.

There is a new weapon in the war against shop theft.

It's called Colortag®.

DEMOTIVATION: Colortag® works on the principle that, if you remove the value of a stolen garment, you instantly remove the motive for stealing it. In two seconds flat this device can be attached to virtually any article of clothing or textile merchandise.

Once fitted Colortag® can only be opened with a special, patented air key. If any shoplifter steals a garment and attempts to force it open,

the Colortag® will shatter and spray him and the merchandise with indelible dye. All stolen goods will be rendered worthless...that's the ingenious sting in the tail for all shoplifters.

CUT THEFT FREQUENCY LOSSES BY 86% Within 2 months of introducing this new "PROFIT PROTECTOR", Sweden's largest department store had saved enough to recover its entire Colortag® investment. Within 2 years, shop theft losses had plummeted by over 86%. It has been a similar story in other parts of Europe.

Shoplifters have got the message—don't mess with Colortag®.

BHS LEADS THE WAY

BHS will be putting this PROFIT PROTECTOR on trial in the Home Counties. Remember Colortag® means • No expensive installation • No costly maintenance • No security cameras • No alarms • No false alarms • No violence at the hands of shoplifters • and no loss of 'People Time' either. Colortag® actually frees security staff to concentrate on other areas of risk.

Take a closer look at Colortag® on STAND 105 at SHOPEX, OLYMPIA. Alternatively, clip the coupon and send it to the address below or telephone our Action Line—Dorking (036) 76741.

Name: _____
Title: _____
Store: _____ Address: _____
Tel: _____

Colortag® really can put the clamp on crime and free your profits.

COLORTAG Ltd, Impex House, Paper Mills, Dorking, Surrey RH10 0JX. Tel: (036) 76741

RETAILING 2

Home shopping**Some prefer it out in the cold**

RETAILER of the year, Mr Gerald Ratner, has a clear view of the British shopper's environmental preferences. "People like to be shopped around," he said recently.

A strong supporter of the high street—as well he might be with almost 1,000 jewellery outlets trading at record levels—he believes consumers enjoy the jostling bustle of Saturday shopping.

However, the boom in spacious, one-stop, out-of-town superstores suggests that some prefer a more leisurely pace and there is a growing belief that many would prefer to do their shopping without leaving the fireside.

Mail order, for example, is regaining favour after a slack spell in the early 80s. Littlewoods has already nudged the business into the electronic age by introducing the telephone ordering.

More recently it has stepped up its involvement in home shopping with ShopTV which uses the TV set, courtesy of British Telecom's Prestel service, as a display and information medium.

Prestel has offered teleshopping facilities since 1978, but success has been limited

because most of its subscribers are business concerns.

New companies are springing up regularly to try their hand in exploiting the capacity offered by cable television and satellite broadcasting.

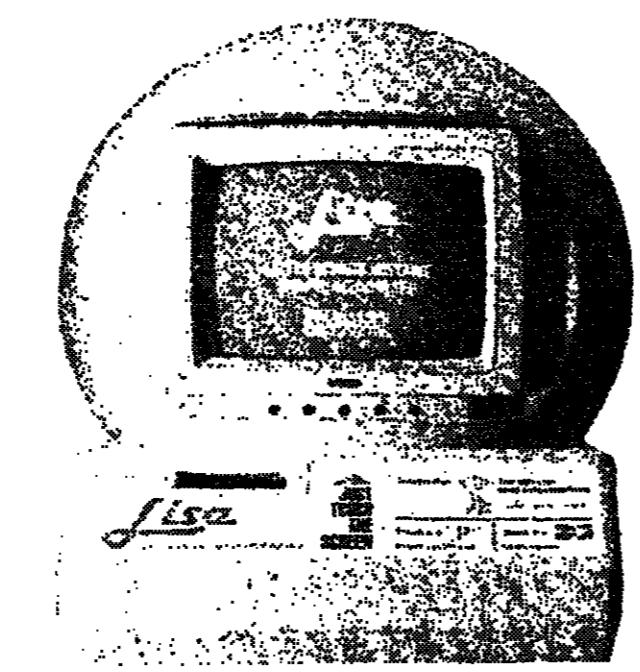
They seem undeterred by the slow progress of cabling companies, which have so far connected only about 200,000 households in the UK.

One of the latest, Space-Shopping, proposes offering a regular programme across Europe in which the sales split for goods ranging from disk locks to tennis rackets is interspersed with chat-show interludes.

The convenience of the technique is appealing—the viewer looks, listens, phones, recites a credit card number, and takes prompt delivery.

The durability of the approach is less certain. In the US, the most heavily cabled country in the world, a recent surge in the popularity of sales-cum-chat has been followed by a rapid tailing off and consolidation among the companies concerned.

There are many reasons for the stop-start nature of UK ventures so far, and projections among them are extrapolations on Mr Ratner's theory that



A precursor to home shopping? Littlewoods' Shopping Adviser

people enjoy the burly bustle of traditional shopping.

According to a recent study by Ogilvy and Mather, the advertising agency, the use of Prestel and similar links for buying theatre tickets, booking hotels and purchasing other services can be expected to grow.

Travel agents—already heavily computerised and largely dependent on Prestel links—can also be expected to plug in increasingly.

However, the report says,

home shopping for goods presents some difficulties. "Shopping for non-essentials is becoming a leisure activity in its own right, and is likely to continue to be so," the report says.

Since items like clothing need to be tried for size, match and style, first-hand shopping is likely to remain the norm for most purchases.

Joint author of the report, Mr Alan Wolfe, suggests consumer durables may offer more promise. The most important factors determining the purchase of a washing machine, for example, can be adequately described on screen.

Some manufacturers, besieged by retailers' demands for ever bigger orders and ever lower prices, are known to be investigating the possibility of going over the shopkeepers' heads and offering direct supplies of their products through the TV or interactive video stands in shopping malls.

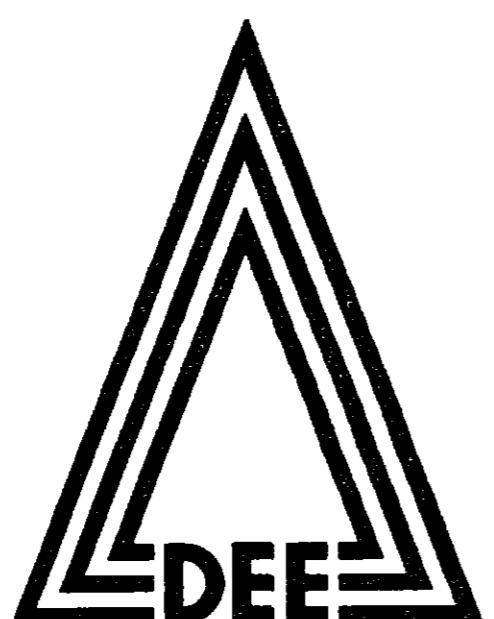
But established retailers themselves seem most likely to make the pace. As Mr Wolfe says, once their stores are compromised, it would be relatively easy and cheap to offer home shopping.

Customers would pay for the convenience through higher prices, while costs per sale need not be higher than in the shop—particularly if the shoppers proved willing briefly to brave the crush and collect their basket of groceries or new hi-fi themselves.

Christopher Parkes



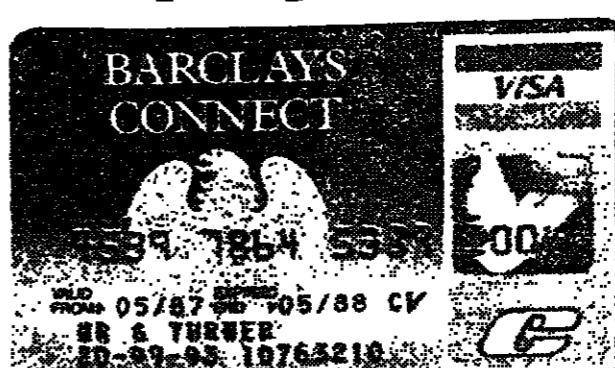
There's a growing belief that many would prefer fireside shopping



The Dee Corporation PLC

Group Headquarters:
Silbury Court, 418 Silbury Boulevard, Milton Keynes MK9 2NB Telephone: 0908 607171

GATEWAY FOODMARKETS • WELLWORTH • LINFOOD CASH & CARRY • MEDICARE

Debit cards**Retailers play a good hand**

Connect, from Barclays, is the first in a generation of cards which pave the way for cashless shopping

"CONNECT," which was almost a term of abuse in retailing circles only a few weeks ago, is now the symbol of the bright future of electronic cashless shopping from which retailers stand to gain much.

Connect is the name of Barclays Bank's new debit card, the first in a generation of cards which pave the way for cashless shopping. The lead-up to its launch on June 3 was surrounded with much controversy.

Connect looks like an ordinary credit card, but the difference is that purchases made with it will be debited directly to customer's current account—after two or three days, in the same way as a cheque. With credit cards, cardholders get a bill at the end of the month and a short period of interest-free credit. They pay interest on whatever amount they then fail to pay.

Retailers were originally furious about Connect, because Barclays had chosen to launch it under the Visa brand name and was saying that they would have to pay the same charges as they pay for credit cards. At about 20 per cent of the value of each transaction, these charges are considerably higher than the 10p retailers pay for each cheque transaction.

Since debit cards are designed to replace cheques, retailers felt that they should be paying a similar flat fee. They were also angered by Barclays' threat to expel them from the Visa network if they refused to accept Connect.

Looking to the future, they say the proposed charging structure for Connect as a dangerous precedent. If they lost this battle with Barclays, they felt that other banks would enforce similarly high percentage fees and the battle over who gained most out of electronic cashless shopping would be lost.

Not surprisingly, they kicked off a tremendous fuss. They threatened to report Barclays to

the Office of Fair Trading for abusing its monopoly position in credit cards and persuaded the National Consumers Council to support their viewpoint.

As a result, on May 27 Barclays backed down. It agreed that there would be a flat fee for Connect, not a percentage one; that the flat fee would be in line with the present cheque costs; that retailers who had originally boycotted Connect would not be charged higher rates; and that in negotiating charges with individual retailers it would not use the threat of expulsion from Visa.

Barclays, however, has still held on to its principle that anybody accepting Visa cards is bound by Visa's rules to accept Connect. What this means in practice has yet to be seen. It is also possible that the OFT will conduct a special probe into the practice of tying acceptance of Connect to acceptance of Visa, which it has threatened in a letter to Eftpos.

Towards the end of last year, Eftpos finally agreed on the broad outlines for a future nationwide system. This will consist of two phases. In the first phase, to get under way some time in late 1988, all the banks will co-operate on a uniform scheme in three cities. It is hoped that they will be free to choose to continue with the uniform scheme or go their own way provided their cards and terminals can link into the

national scheme. This plan of action is said to have considerable advantages over the previous plan, which would have forced banks to have a uniform scheme in both phases. It allows banks to compete among one another and also gives greater flexibility in tailoring systems and services to individual retailer needs.

Much work, however, has still to be done. The precise specifications of the system have yet to be worked out. No one knows whether their individual cashless shopping schemes (of which Connect is the most obvious) will be able to link into the system or whether they will need to be adapted.

Most important, the commercial structure of Eftpos is still far from certain. The outline of the structure, though, is likely to be as follows. Each retailer will pay Eftpos the same charge every time an Eftpos card is used to make payments, regardless of who has issued the card, although the charges may well differ from one retailer to another. Banks and other card issuers will then work out a revenue-sharing arrangement based on the frequency of use of the system by their cardholders.

On top of this basic structure, however, there will be the opportunity for the Eftpos system to take non-Eftpos cards. For example, credit cards such as American Express, or even debit cards like Connect, could be used in the system even if they did not carry the Eftpos brand name, provided they fitted the Eftpos specifications.

In that case, the card-issuers would first have to negotiate with Eftpos the cost for using its system. They would also have to negotiate charges with retailers. There is no reason why these charges should be the same as the charges on Eftpos cards.

Hugo Dixon

Electronic point of sale systems, known as Epos, will improve management information and control, reports Alan Cane

Computerising cash tills

WHILE THE glamour and controversies which surround Eftpos hog the headlines, the major retailers are pressing ahead with technology which is less advanced but which promises better returns in the long run—computerised cash tills, otherwise known as electronic point of sale systems, or Epos.

Despite the similarity in the acronyms, Eftpos and Epos have little in common. Eftpos is to do with payments, Epos is all about management information—stock control, cash management and product marketing.

While retailers can mount arguments about the desirability of Eftpos, none of them could argue against improved management information and control.

So it is no surprise that a recent survey by ICL, Britain's major computer manufacturer and a leading supplier of Epos equipment, suggested that the number of computerised cash tills would rise sixfold over the next seven years in the UK alone.

Only 58,000 have so far been installed, about 20 per cent of Britain's points of sale in leading retail outlets, the survey said. It went on to predict the number would rise to 410,000 by 1993.

Computerised tills are able to store precise records of all transactions at the point of sale and transmit them automatically to a retailer's main computer centre where they can be analysed rapidly by specialised software.

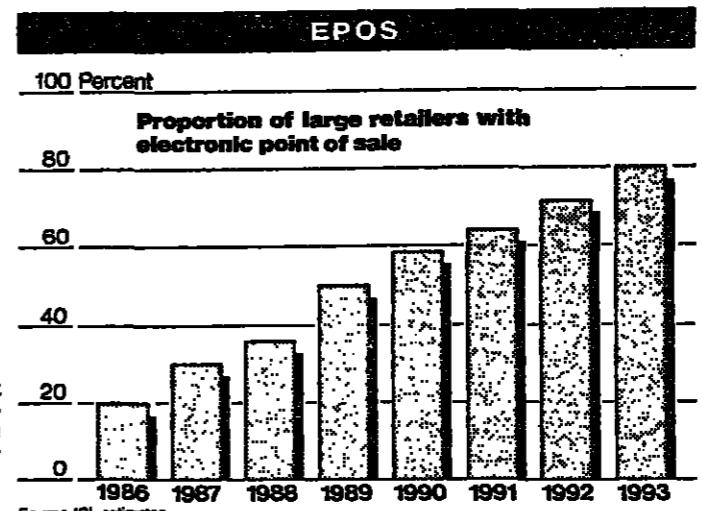
Even a single Epos system can provide a small retailer with valuable stock and marketing information. It is at its most useful, however, in a large organisation carrying many product lines and which is spread out geographically.

Wimpy International, for example, has been using Epos in the UK since 1978 to co-ordinate its fast food counter service operations. Mr Keith Hawkins, its operations development manager, told a recent retailing conference that the company would not open a counter facility without having an Epos system installed.

Dr Liz Mandeville, a researcher with the Retail Management Development Programme, told the same conference that her own surveys showed that most retailers had few problems with Epos and benefited greatly from its introduction. "The likelihood is that the next few years will see not only a widening but a deepening of the impact of Epos in large companies."

The computerisation of retail operations opens the door to a whole array of technological options. There is considerable interest in speeding up the flow of supermarket check-out queues through the use of scanning equipment able to read information printed as a bar code into the product packaging.

The reason for this renewed interest is a substantial



improvement in the quality of the scanning systems and a big increase in the number of products which carry bar-coded information. Organisations like B&Q and Boots reckon that over 75 per cent of all their products are now coded.

Scanning takes many forms, from slot scanners and light pens to laser guns. The advent of laser scanning, in particular, has raised the accuracy of the procedure to acceptable levels.

The importance of scanning is that, in no extra time, all manner of useful commercial information can be captured and stored in the computer system ready for analysis.

In an "integrated store of the future" the computer software analyses the returns from the company's check-out points and compares it with goods in stock. It draws up, automatically, a proposed order for each branch which is then checked and amended by a senior manager. The manager may use an expert system to help with this task. This is a piece of computer software which stores the combined expertise of a number of managers and provides apparently reasoned answers to queries. The system will know, for example, that certain kinds of food will be in demand in certain areas of the country at particular times—the Indian and Chinese New Years, for example.

Orders to suppliers would be transmitted electronically using Electronic Data Interchange (EDI) over a Value Added Network (VAN). The essence of EDI is agreed standards of operation: messages sent from, say, a retailer, are received, understood and acted upon by a supplier without doubt or hesitation.

The message from the store reaches the manufacturer where it is processed, again automatically, by the manufacturer's computer, which has on file up-to-date stock levels. Confirmations or amendments are generated and transmitted back to the retailer. This electronic ping-pong goes on until both sides are satisfied.

The despatch day is confirmed, goods moved automa-

tionally and the circle begins all over again.

The individual elements of this idealised picture are all being used in stores somewhere. Over the next few years, these islands of retailing automation will gradually join up to give a fully-integrated system.

What of automation for the customer? Is there a future for teleshopping where all that is needed to select and buy a sofa or the week's groceries is a television set and a keyboard?

The US is already well advanced with a number of trials based on technologies ranging from videotex (similar to the UK's Prestel, Ceefax and Oracle services) to cable television and telephone-based services.

So far the response from customers to most of these innovations has been lukewarm: "Few consumers wake up in the middle of the night in a cold sweat indicating a strong need for an electronic retailing service," observes Dr Wayne Talarick, Professor of Marketing at Ohio State University.

Like Eftpos, however, such services will make their mark. Progress, though, will be through evolution rather than revolution. The customer always knows best.

Enterprising retail businesses have a partner at Peat Marwick McLintock, accountants and business advisers.

**Ray Mackie,
1 Puddle Dock,
Blackfriars,
London EC4V 3PD.
Tel: 01-236 8000.**

KPMG Peat Marwick McLintock

Out of town

Avoiding an empty heart

PROPERTY DEVELOPER John Hall is the apostle of the out-of-town shopping centre, the man who turned derelict land in the unlikely Gateshead area into the biggest shopping complex in the country. He is the man whose speech is punctuated by comments on changing life-styles, the need to change shopping habits.

The MetroCentre at Gateshead is doing just that, he claims. For him MetroCentre is a symptom of renewal. He believes that retailing can be the catalyst for the reclamation of derelict land, for promoting employment where there are large numbers of jobless. MetroCentre, he has claimed, has mopped up unemployment south of the Tyne.

Using the tax concessions available in enterprise zones has helped him attract top major retailing chains. The same phenomenon has happened at Merry Hill outside Birmingham, where Richardson Development has created the Merry Hill shopping complex.

Despite the fact that both these centres are in areas outside the boom region of the south-east, they have started with a high degree of regional consumer interest. This points to the wider phenomenon which has repeatedly been pointed up by analysts—the spread of out-of-town shopping is an inevitable consequence of higher disposable incomes and the retail boom.

But it is not as easy as that. The more the interest in out-of-town shopping has grown, the more anguished has become the debate about its effect on inner cities. Is it wise to encourage the migration of towns where the thrust of social policy is to regenerate the inner cities? More crudely, what happens to the in-town property values, what happens to the in-town trade, if huge complexes sprout out-of-town?

Among the major store groups, Marks & Spencer plays the game both ways. It has stores in Eldon Square, Newcastle and in central Bristol, but this has not stopped it taking part in MetroCentre nor in joining hands with Prudential Assurance for the Cribbs Causeway development in north Avon.

In recent weeks, both Tesco and John Lewis Partnership have come out against encouragement of major out-of-town complexes. Mr Stuart Hampshire, John Lewis director of research and expansion,

argued that the issue was not one of retail competition. He noted the presence of companies with a prior experience of retailing among the developers. The issue, he said, was one of land use and therefore it required political direction.

The political direction is less than clear on the broad terms of the argument. Mr William Waldegrave, Environment Minister, noted last October that "it is not for land use planning to dictate that any particular kind of development, or any particular kind of retailing, is a Good Thing or a Bad Thing in itself."

He then is a commercially neutral planning policy, which is developed in two ways. First, planning should be used to generate development. Second, development must not be the Green Belt.

Thus, the Government last December told local authorities that any shopping scheme over 250,000 sq ft must be referred to the Department of the Environment. That is a check on out-of-town schemes.

But out-of-town schemes have been permitted to take place in enterprise zones—Hall's Metrocentre, and Richardson Developments' centre at Merry Hill, Dudley, for example. It is here that development clashes with commercial neutrality, because of the concentration and rural holidays that are associated with the zones. For Newcastle city centre retailers, MetroCentre is not fair competition.

The argument at this stage is based on fear, however, rather than experience. It is too early to judge whether the UK is inevitably going down the American route where some cities have an empty heart surrounded by economically burgeoning suburbs—the "hole in the doughnut" phenomenon.

But there is sufficient experience to know that the planners are under pressure, especially in the old metropolitan areas, where the former planning authority has been swept away and power handed down to the boroughs. This has forced borough councils in Manchester and the West Midlands to group together in an effort to devise a shopping strategy which recognises that there is a demand for out-of-town centres and, at the same time, safeguards the vitality of the main urban centres.

It is the sheer number of planning applications for new major centres that provides the press-



Customers want more than a bootful of shopping and a tankful of petrol: Tesco is testing banking services

Supermarkets

Majors fight for sheer bulk

THE PATTERN for the future structure of food retailing in Britain is well-established. Multiple supermarket companies' market share will probably have advanced a further 10 points to 60 per cent by the mid-1990s. That will leave independents with some 12 per cent, and the co-ops struggling with about 8 per cent, as against 12 per cent in 1986.

Although there may be some further shuffling of market share figures among the majors, there is broad consensus that 80 per cent is saturation point for the supermarkets. The big operators present face the major challenge of consolidating completely to crush the independent sector.

A new study from Manchester Business School suggests that 1996 may mark the end of the small shop's decline. "Many stores, especially corner shops, are in isolated locations and so can always provide 'top-up' service, particularly where opening hours are extended."

The prospects for the co-ops seem less hopeful. There are still more than 100 individual customer base, sponsoring communities, despite regular charity events; it declarations that the movement is committed to rationalising in the UK to introduce its own and halving the number down to credit card; it was a pioneer in fresh foods; and it installed special equipment to improve quality.

"Unless and until they can centralise their operations and well as lavatories and assume a definite role and restaurants, identity, they will always be at a loss."

Paul Cheeseright

disadvantage to the multiples and liable to further erosion of their market share," the Manchester study says.

However, the survival of at least the continued independence of many smaller, regional multiple chains, is conditioned by similar constraints. The top five companies in the elite multiples sector—J Sainsbury, Tesco, Dee, Asda and Argylle—waved its chequebook.

Physical infiltration of their local strongholds by the Sainsburys and Tescos is only the first of the trials facing regional multiples. The bigger and richer the chain, the more likely it is to be able to assemble all the tools to improve profitability and sharpen competitive edge.

But the main battle between the majors is still being fought over market share, with the emphasis on sheer bulk. The multiples are progressively closing smaller outlets and building ever-larger stores in carefully selected areas.

According to Messel's, the leading multiple chains had 31.5m sq ft of selling space spread over stores averaging 8,820 sq ft each in 1984/85. By the end of this year, the broker says, total space will have risen to some 44m sq ft, with the average store containing 11,270 sq ft. It calculates that the leaders will add a further 2.8m sq ft of space for a net increase of 95 in the number of stores.

In the last few weeks two leading players have defined clearly their plans for the future. Argyle declared a target of 350 Safeway stores by 1990. New

In fourth position comes the introduction of value-added merchandise: including the type of products put through Tesco's latest distribution system. Sales of foods with some element of "convenience" are growing relatively rapidly, by about 7 per cent a year.

Pre-packed, part-prepared vegetables, skinned chicken breasts, fresh pizzas and similar produce are making rapid inroads into supermarket space, displacing packaged groceries and slow-moving, lower margin items.

But the main battle between the majors is still being fought over market share, with the emphasis on sheer bulk. The multiples are progressively closing smaller outlets and building ever-larger stores in carefully selected areas.

According to Messel's, the leading multiple chains had 31.5m sq ft of selling space spread over stores averaging 8,820 sq ft each in 1984/85. By the end of this year, the broker says, total space will have risen to some 44m sq ft, with the average store containing 11,270 sq ft. It calculates that the leaders will add a further 2.8m sq ft of space for a net increase of 95 in the number of stores.

In the last few weeks two leading players have defined clearly their plans for the future. Argyle declared a target of 350 Safeway stores by 1990. New

store opening rate is to be more than doubled to 20-25 a year in a programme running parallel with the conversion of some 160 large Presto stores to the more prestigious Safeway format. New openings will average some 40,000-45,000 sq ft.

Asda, with 33 new stores "in the development pipeline" in London and the south, and 20 existing outlets being revamped, is also focusing on the development of superstores of some 45,000 sq ft each. Most of Sainsbury's new openings also fall into this category.

According to the Institute of Grocery Distribution, the food retailers' main representative body, 38 superstores of 25,000 sq ft and over were opened last year, compared with 24 in 1985. Market researchers at the Unit for Retail Planning Information suggest development will accelerate this year. At January 1, there were 87 superstores with planning permission compared with 67 at the start of 1986.

As last year, when some 35 per cent of new openings were concentrated in the south, most of the expansion in 1987 is expected to take place around London. The abolition of metropolitan councils, including the GLC, appears to have resulted in relaxation of planning rules. The completion of the M25 round-London link is also encouraging growth.

At present there are about 430 of these superstore outlets in the UK. Although they account for only 9 per cent of the total number of multiple groups' outlets, they contain some 47 per cent of their total grocery space. Recent analyses suggest the market will be saturated when numbers reach about 650.

With land costs alone already standing at some £20 an acre, the multiples are having to refine their management skills to pinpoint the precise sites and develop the best merchandising and marketing mix. This is not an area where outlets can be "re-sited" after openings.

The customers have to be attracted at the outset and charmed into returning regularly. The formula is still under development, but at present the average superstore devotees about 38 per cent of its space to non-foods which offer high margins such as DIY, electricals, textiles, toys and gardening products.

However, the customers want more from the supermarket than a bootful of shopping and a tankful of petrol. Safeway has been opening pharmacies. Tesco is testing banking services. Others are trying restaurants, creches, postal services and financial services.

Christopher Parkes



Last year ICL handled over £2 billion of retail hardware and software.

The increasing value of retail sales passing through ICL terminals is not a success story for which we can take all the credit.

We have to admit we took a little inspiration from retailers in offering them what they offer their customers. Quality products, first-class customer care and service.

We also had a little help in the designing of our products to ensure that they were built on a thorough

understanding of the business and our customers' needs.

But something for which we can take full marks is the support we offer retailers once our products are in place.

With unsurpassed networking and communication skills, we can deliver information where the retailer wants it.

And with technical and business consultancy, training support, unique systems-testing facilities and techniques

that can allow complete systems to be installed without any disruption to trading, customer care is something else we can deliver where the retailer wants it.

Our service support is no less impressive. Available 24 hours a day, 365 days a year, it's backed by Telediagnosis facilities and a sophisticated communications network to ensure the highest level of service to ICL customers.

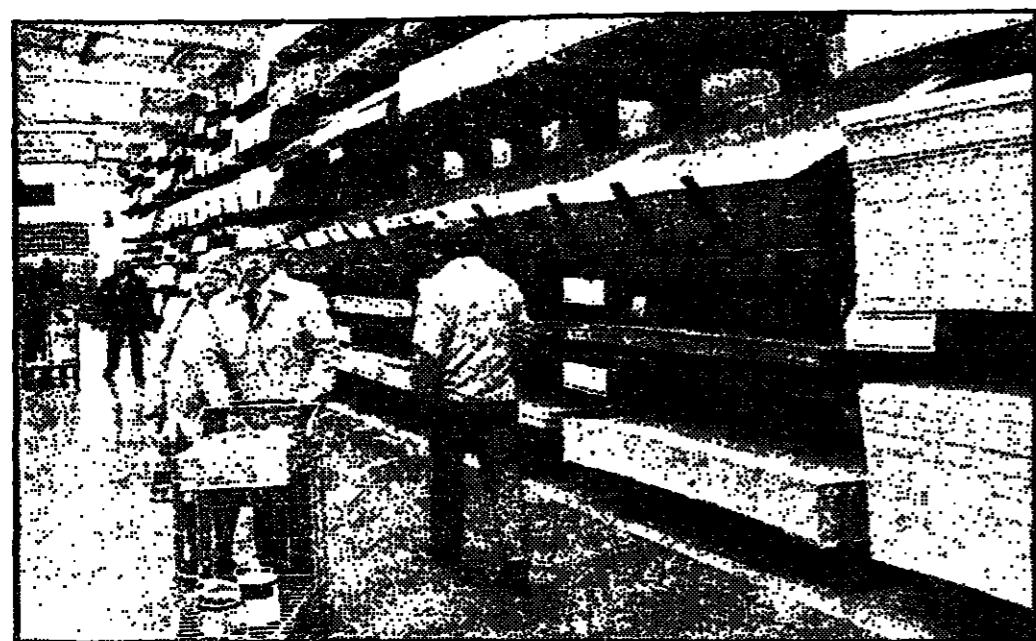
With so much to offer retailers in this country it's not surprising that ICL has won worldwide retail acclaim.

As a result, ICL systems will not only be handling billions of pounds this year, but billions of francs, lire and US dollars to name but a few.

So if you'd like more money passing through your till try some hardware and software from ICL.

We should be talking to each other. **ICL**

RETAILING 4



Customers can browse happily among the building supplies and then go for a coffee

Do-it-yourself

A whole family affair

DO-IT-YOURSELF is an ill-defined business. A visitor to one of the looming sheds on the edge of town might be forgiven for assuming that it involved a lifetime's leisure from building a folly in the backyard to changing the bed linen.

This blurring is reflected in market researchers' and brokers' analyst studies which put the value of the trade at anything between £2.5bn and £4bn a year. It arises from the merchandising tactics of the leading players, which are directed at attracting whole families rather than the person attending to the job in hand.

According to Mr John Jarvis, who runs the Texas Homecare stores, along with the hotels and holidays businesses at Lansdowne's, more than 60 per cent of visits to his stores are made by couples and their children.

The reason, to judge from research by Taylor Nelson, is that women play the dominant role in planning home improvements, while the men tend to be landed with the chore of carrying them out.

Home improvements, in turn, are occupying an increasing amount of family time. A recent review of the business by Polycell, the Reed International subsidiary, says DIY is now the second most popular leisure activity in Britain . . . after watching television.

The company paints a rosy picture of the sector, pointing to strong growth over the past few years in items such as paint, wallcoverings, tiles and furniture. However, Polycell's cheery demeanour belies the condition of the company itself. Along with Crown Paints, it has been put up for sale by its parent group.

The company has suffered, in common with many other established brand suppliers, from the rapid lurches into the DIY retail market by leading multiples like Texas, Woolworth's B&Q business, W. H. Smith's Do It All and Sainsbury's Homebase.

A large part of the market for branded filters and adhesives has been captured by the retail multiples. Label packs. The multiples have applied basic supermarket principles to their operations and suppliers and the competition have suffered.

Ten years ago there were only 30 odd DIY superstores scattered around the country. There are now 600, and the number is growing quickly. B&Q, the out-of-town market leader with 200 stores, plans to open 29 new outlets this year and relocate a further 11. Mr Jarvis claims Texas is opening one new store every 10 days to increase its current tally of around 150.

Manufacturers have responded by marketing "job packages"—shelving kits which include everything needed, home security outfits, even DIY double glazing. Major retailers

cent of the market, which will then be worth some £4.9bn. Naturally, he claims, a large proportion of that will tinkle through B&Q checkouts.

All of it will probably be diverted from the tilts of traditional ironmongers and hardware shops, which are already feeling the pinch. Last year, for example, turnover in DIY specialist retailers increased 21 per cent, according to the Economist Intelligence Unit. Sales in hardware stores rose 6 per cent. An indication of the effects can be gathered from the latest Business Monitor figures which registered the disappearance from the high street of some 10,000 household goods shops and about 3,000 hardware stores between 1982 and 1984.

While the specialist DIY retailing sector is growing rapidly, there is some concern among industry watchers that the market for its offerings is slackening. The 1986 Euromonitor review of the trade said the market had grown only marginally and that future growth would be hard to come by. DIY was failing to take a consistently higher share of overall spending on home improvements.

Manufacturers have responded by marketing "job packages"—shelving kits which include everything needed, home security outfits, even DIY double glazing. Major retailers

have also joined in. Texas, for example, offers a complete bathroom kit, including bath, basin, lavatory, taps and easy-to-fit plastic plumbing for about £130.

But their main response has been to spread themselves beyond the relatively narrow confines of the specialist DIY market and into home improvement. Mr Jarvis talks of "leisure shoppers" at the Texas stores where the family can brows happily among bags of sand, drill bits, duvet covers, and mini Ideal Home exhibitions, snacking in the cafe and co-ordinating their wallpaper and soft furnishings.

From selling flat-pack kitchen units, Mr Jarvis sees a logical progression into stocking hobs, microwaves, ovens and extractor hoods, going with them.

Market leader B&Q has adopted different tactics, and is spawning subsidiary retailing businesses almost as quickly as the parent chain spreads across the country. Experimental car parts and service centres, tested on B&Q sites, are set to open space under the banner of the Charlie Browns autocentre business bought earlier this year. Mr Whitaker aims to repeat the success of the DIY business in car care and build to a chain of 200 Charlie Browns by 1992. The market is currently world's largest DIY market. Like the DIY trade before the multiples arrived, it is highly fragmented, with no single operator commanding more than 5 per cent of sales.

B&Q Homecentre branded furniture stores are also set to break away—probably under a new name. The biggest operators in this market, Harris Queensway and MFI/Allied, have about 10 per cent market share each.

Mr Whitaker aims to win market share by holding full stocks of quality furniture and thus break the usual pattern of buyers having to wait weeks or months for a new dining room suite.

Back in the core DIY business, B&Q is consolidating as quickly as it expands. Old stores are being revamped and resized. For the future, great efforts are being made to find the right site first time. "It is important that the retailer makes a thorough analysis of available sites," he says.

Some towns and local markets are already saturated with DIY outlets, and "a cataclysmic collision" can occur when two operators try to open up in the same area. However, the independents' market share still offers pickings rich enough for the multiples without their taking one another head-on.

"I don't think war will break out until 1990 at least," Mr Whitaker says.

Christopher Parkes

Children

Shops toy with US approach



Toys 'R' Us: the British operation plans five more stores by the autumn

product mix—currently about 80 per cent toys—if he is to spread sales more evenly through the year.

As might be expected, the arrival of the newcomers has increased the pressure on the traditional retailing sector. Many department stores have reduced their toy departments outside the Christmas season and reinforced their clothes displays. Independent toy shops, on the other hand, are going to the wall, unable to compete with the price advantages bulk-buying gives the multiples.

Mothercare, the daddy of all, is also having to respond. With almost 500 outlets, it is established in every major centre. Its reaction to competition was hampered last year by troubles with new distribution arrangements and the introduction of electronic point of sale systems.

However, ranges are being extended to cover older age groups. Vacant niches are being filled with videos, sports equipment and health care. In-store space freed by new warehousing will allow it to introduce the creches and cafes which feature in the competition's shops.

Perhaps to help ease this competition, the US operation has recently diversified into Kids 'R' Us, that specialise in clothes, and department stores offering the whole range in depth.

Analysts suggest that Mr Rurkin may be obliged to adjust his

stores to 110 and a further 30 are due to open in the next two years. Trading space will have doubled by 1988-89 to some 220,000 sq ft.

Toys is following the middle route between the brash Toys 'R' Us and the original Mothercare, catering for 0-10 year olds in large edge-of-town, shopper-friendly outlets. It plans to open four by the end of the year. Toys will take up some 25-30 per cent of the space, clothing 40 per cent, and baby goods most of the balance. Wide aisles for pushchairs, cafes, shoe shops, hairdressers and branded fashion boutiques such as Benetton and Dash have been introduced to add to the appeal.

The company says the development is a natural progression from the clothing and baby goods business it has developed in its 1,000-plus high street chemists outlets.

Kidstore, the Woolworth's contribution, is a natural extrapolation from its variety store chain which has recently benefited from a drastic range shake-out, code-named Operation Focus, but which is still one of the leading toy retailers in the country.

It is also very much an experiment, part of a long-range project to wring profits from old Woolworth branches which have lost their wonder.

Christopher Parkes

Mail order

Turning over a new leaf

MAIL ORDER was one of the most dynamic growth sectors of retailing in the 1970s. But its performance has been disappointing in the 1980s—until now.

After years when the mail order business seemed to have lost its way, the major operators have not only significantly improved their operating performance but also moved with the times to embrace the first tentative moves in the UK towards the much-heralded electronic home shopping boom.

Littledwoods, for example, has started a small home shopping experiment via the Prestel Viewdata service but is rather coy about how many subscribers it has.

Home shopping by television is only one of the many changes in mail order in recent years. While traditional catalogue mail order—which will account for sales of about £3.5bn this year—is still the dominant feature of the industry, it has been joined by other forms of shopping by post.

The direct response advertisements in the Sunday colour supplements, for example, have emerged as a more significant segment of the market. This has itself developed into small specialist catalogues aimed at the "yuppie" consumers who buy exercise bicycles and silk shirts "off the page" from magazine advertisements.

Moreover, direct mail and telephone marketing are two other techniques used to reach consumers at home to sell them everything from life insurance to cars.

Traditional catalogue mail order, however, grew into prominence as a retail system in the 1960s and 1970s and largely developed as a northern UK phenomenon among the lower socio-economic classes.

It offered the opportunity not only for agents to earn extra income through commissions but also offered credit facilities to customers who had little other access to easy payment schemes.

Although the demographic and geographic profile of mail order spread during the 1970s—into southern England and up the social scale—it was the northern-based customers who were most badly hit by the recession of the early 1980s and who therefore cut back on their catalogue spending.

But mail order also came under pressure from the radical

changes that were taking place in retailing in general in the early 1980s.

The recession and the slowdown in the inflation rate meant that retailers were less able to cover their operating inefficiencies by a hike in prices. Mail order companies had been faced with difficulties from other retailers in light of their poor productivity with price rises.

When such a solution was no longer feasible, it cruelly exposed the problems of mail order companies—problems that have taken years to sort out.

But mail order also fell victim to the regeneration of the high street by such retail entrepreneurs as Sir Terence Conran and Sir Ralph Hapeman. They not only identified the needs of consumers and met them but also created an attractive and exciting retail environment in which to shop.

Perhaps the biggest change facing mail order, however, was the greater accessibility of credit for many consumers from the stores themselves and the credit card companies. No longer did mail order have the advantage of being the only source of credit for many shoppers.

The consequence, between 1980 and 1984, was for mail order's share of total retail sales to slip from 4 per cent to 3.4 per cent.

The largest mail order company in the UK is Great Universal Stores, a company that has traditionally kept a low profile in spite of its retailing success.

GUS's market share, according to estimates made by the Economist Intelligence Unit, is some 41 per cent—followed by Littlewoods with 31 per cent and Freemasons with 13 per cent.

GUS operates through a number of brand names—such as John England, Marshall Ward, and Kays. Total group sales for the year ending 31 March 1986 were £2.3bn and pre-tax profits were £297.7m.

Over the past few years significant sums have been invested in new warehouses, plant and computerisation to enable GUS to maintain its position of leadership even without the failure of its attempt to take over the rival Empire stores operation after a Monopolies and Mergers Commission inquiry.

One of the most interesting developments involving GUS centres on its relationship with Sir Philip Harris, chairman of Harris Queensway. Following a complicated deal late last year, GUS has a 23 per cent stake in Harris Queensway while Sir Philip has

a seat on the GUS board and is the City favourite to become a major force in GUS's development in the 1990s.

Littlewoods, which has other activities that include high street chain stores and football pools, produced trading profits of £43.9m from its mail order activities in the year ending December 31, 1986. Turnover last year from mail order was £77.9m.

Littlewoods points out that it receives some 15.5m telephone calls each year from its agents and some 90 per cent of its customers receive their goods from Littlewoods' own home delivery service. (The postal strikes of the early 1970s prompted the mail order companies to find their own means of delivery.)

Although Littlewoods operates mainly through its 1,000-page agency catalogues, it also sees a trend towards smaller specialist catalogues and is currently launching smaller, more closely-targeted catalogues aimed at particular consumer groups.

Home shopping, which grew up largely on its provision of credit to the masses, is likely to find new growth coming from its convenience for those too busy or unwilling to shop in the high streets of the 1980s.

David Churchill

INDICA
Storefitters

RECENT PROJECTS INCLUDE
Tiffany's - Old Bond St. Luciano Soprani - Sloane St.
Yves Saint Laurent - Sloane St. Walter Steiger - Sloane St.
Katherine Hamnett - Brompton Road & Kings Road
Athena - Nationality, Confetti - Nationality

Construction - Project Management - Storefitting.
Product Design - Joinery - Metal Fabrication,
Interiors and Exhibitions
Tel Bath (0225) 445005. Fax (0225) 445197. Telex 44132 Indica G

THE FT Retailing CONFERENCE

16 & 17 June, 1987
Hotel Inter-Continental, London

The Financial Times is organising its second retailing conference in London on 16 & 17 June. The conference will look at the importance of marketing, manufacturing and distribution in a rapidly changing environment. New concepts in retailing such as armchair shopping and out-of-town centres will also be examined and speakers from Europe and the US will assess the international scene. Speakers will include:

Mr Alistair Grant
Deputy Chairman & Chief Executive
Argyll Group PLC

Mr Alan Ripley
Director, Retail Divisional Board
The Boots Company PLC
Managing Director, Childrens World Ltd

Mr Karl Eller
Chairman of the Board
The Circle K Corporation

Mrs Anita Roddick
Managing Director
The Body Shop International PLC

Mr Guido Venturini
Director, Marketing and Communication
Benefit Group

Mr Malcolm Parkinson
Chief Executive
Woolworths plc

Mr Freddie Craig
Managing Director, Distribution
Christian Salvesen Food Services
Europe Limited

Mr Anthony J McCann
Managing Director, Mail Order Division
The Littlewoods Organisation PLC

Mr Myron Calof
Executive Vice President
Triple Five Corporation Ltd

Ms Ann Burden
Director, AGB Research PLC
Chairman, The Distributive Trades
Economic Development Committee

To: Financial Times Conference Organisation
Minster House, Arthur Street, London EC4R 9AX
Tel: 01-621 1355 Fax: 27347 FTCONF G Telex: 01-623 8814

Name _____

Company _____

Position _____

Address _____

Tel: _____ Fax: _____

FT
A FINANCIAL TIMES
INTERNATIONAL
CONFERENCE

Please send me further details.



We build the best superstores.



So shopping is a pleasure.



And you'll want to come again.

At Tesco we believe in giving our customers the best service possible. That's why we've spent £500m in the last five years on brand new superstores. And why we aim to spend another £500m in the next two.

As the UK's biggest supermarket operator we have the experience to know what makes a pleasant shopping environment. That's why every new superstore has free car parking, a petrol station, a coffee shop, a customer service desk, toilets and even a baby care room. In addition there are wide aisles and plenty of checkouts for speedier service.

It all amounts to having the whole high street under one roof. But with the quality of Tesco running throughout.



Making an investment in quality.

SECTION IV

FINANCIAL TIMES SURVEY



The economic crisis is widening disparities between the regions, making it more difficult for Prime Minister

Branko Mikulic to alleviate the political and social tensions building up in the less prosperous areas, says Patrick Blum. Nevertheless the Government is largely sticking to its course and in planning some radical measures, such as a new social compact

Economy on a bumpy track

IT HAS BEEN a difficult year for Yugoslavia and an equally difficult first 12 months for Mr Branko Mikulic, the Prime Minister, who took office in May 1986 amid hopes that he would bring fresh ideas, more efficiency and dynamism to government.

Instead the Government has lost a considerable amount of time and credibility, having been compelled to change economic course within months and to introduce drastic measures to fend off a gathering economic crisis. The measures have led to serious discontent in the country which has experienced an unparalleled wave of strikes that has not entirely subsided and could easily gather momentum again.

Strikes are neither legal nor illegal in Yugoslavia, nor are they unusual, but the scale of the recent unrest sparked off by a government decree rolling back wage increases to their average level in the last quarter of 1986 and in effect imposing a pay freeze by strictly tying pay to productivity surprised the authorities and caused alarm outside Yugoslavia.



Yugoslavia

In the event and after some hesitation the Government broadly stuck to its guns. The wage controls will remain in force as planned until July 1 when a new social compact, a bankruptcy law, and several other measures will replace and complement them on a more permanent basis.

With hindsight it is easy to see what went wrong. During Mr Mikulic's first six months in office many of the modest achievements scored during the previous six years were undone as interest rates were allowed to fall below the rate of inflation, wages to outpace price rises, and the value of the dinar temporarily to rise against the dollar in which over half of Yugoslavia's trade is denominated. Inflation soared to 92 per cent and is now running at near 130 per cent on a yearly basis.

In the circumstances, it is perhaps not surprising that western creditors who are owed over \$15bn have grown increasingly wary about extending further assistance without a clear commitment from the Government that it will implement real reforms to tackle the economic crisis.

Most Yugoslavs seem agreed about the seriousness of the crisis and over possible remedies, but here consensus ends as particularist and regional interests have so far combined to stall effective reforms and moves to open the internal market and liberalise the economy.

"What you have is a negative consensus. That is people agree on what they don't want," says Mr Vladimir Glicorov, an economist and commentator. He argues in favour of a strict anti-inflationary policy, cutting back sharply on budget expenditure and involving some measure of privatisation. That may be too extreme for the Government but it recognises that some strong medicine is needed.

In February Mr Mikulic warned his compatriots that action not words were now

needed. "It is high time... that we face the truth about our economic situation and replace rhetoric, holding lectures to others and endless debates about the same questions with concrete measures," he said. The message is being hammered home and most Yugoslavs appear prepared if not resigned for things to get worse before they get any better.

There are numerous obstacles in the Government's path. In addition to traditional rivalries between Yugoslavia's six republics and two autonomous provinces and their deep-seated suspicion about the federal authorities in Belgrade, strong disparities between them make it difficult to apply a uniform policy.

Wage controls, for example, have a different effect in Serbia

where the average wage is roughly dinars 150,000 against dinars 200,000 in Slovenia and dinars 90,000 in Macedonia. For the more prosperous and developed northern republic of Slovenia an effective devaluation of the dinar is welcome since it helps its industries to export while for the less developed, poorer and more indebted regions devaluation makes life that much harder.

Similarly, moves to raise interest rates gradually to "real positive" levels pose a more serious danger to the survival of enterprises in the less-developed regions because of their lower efficiency and their greater dependence on financial assistance. Measures to strengthen the market economy threaten the poorest regions which already have the highest

rates of unemployment with yet more job losses.

The economic crisis is clearly exacerbating disparities between the regions fostering new political and social tensions which could in the long term threaten the cohesion of the country. The Government in Belgrade has of late come under increasing and more open criticism from the regions over its handling of the economy, notably the imposition of the pay curbs condemned as high-handed meddling. For its part the Government has warned that it would not tolerate moves that undermine the authority of the federal institutions.

The warning applies as much to Slovenia which has moved far ahead of the rest of the country along the path of political pluralism and economic liberalisation.

Getting around the rules is a traditional and widespread practice in Yugoslavia and to ensure that economic plans are implemented the Government would also like federal powers over economic affairs to be increased and extended, although this is likely to meet resistance from the regions.

The principle of equality between the regions will remain, but officials warn "equality should not be used as an excuse for inefficiency." And it should not be easy for the regions to block decisions.

The constitutional reforms are really political reforms in disguise and although there is no question of allowing the establishment of independent political parties the authorities are considering "allowing political pluralism" within the Socialist alliance, a Communist umbrella organisation which groups together the League of Communists (Communist Party), the trade unions, the socialist youth organisation and other professional, cultural and sports associations.

Such moves are really only a modest reflection of changes that have already taken place in Yugoslav society which is more open than that of any among its Warsaw Pact neighbours. Politicians in the republics or provinces, journalists, professors, students and workers can say aloud what could only be whispered in other socialist countries, although taboos remain especially regarding the country's national identity. Even aspects of non-alignment have been questioned although officials insist that the policy is not up for debate.

Since the death in 1980 of Marshal Josip Broz Tito, Yugoslavia's first Communist ruler, the country has undergone major changes. Not least it is paying the price today for the debts accumulated under Tito during the 1970s. Few people appear to look back with much nostalgia to those days except perhaps for the fact that standards of living appeared more secure then, being maintained artificially high and above the country's real income.

Yugoslavs are awakening up to that fact with a joke that is doing the rounds of Belgrade. "The bad moment comes," it says, "when you realize that the light at the end of the tunnel is in fact the headlight of the train coming towards you."

IF YOU THOUGHT WE FLEW ONLY TO YUGOSLAVIA, THINK AGAIN!

| DESTINATION | AIRLINE | DEPARTS | | |
|--------------|---------|-----------|----------|--------|
| Amman | JAT | Friday | | |
| Cairo | JAT | Wednesday | Thursday | Sunday |
| Calcutta | JAT | Sunday | | |
| Damascus | JAT | Friday | | |
| Dubai | JAT | Monday | Friday | Sunday |
| Istanbul | JAT | Wednesday | Friday | Sunday |
| Kuala Lumpur | JAT | Friday | | |
| Kuwait | JAT | Thursday | | |
| Melbourne | JAT | Monday | Friday | |
| Peking | JAT | Sunday | | |
| Singapore | JAT | Monday | Sunday | |
| Sydney | JAT | Monday | Friday | |

Although JAT is one of the world's top 40 airlines, established for over 40 years, many people still think we supply a UK/Yugoslavia service alone.

It's true that we offer the only daily scheduled service connecting to Yugoslavia's 12 international airports, and internal network.

But you can also fly to over 100 major destinations worldwide, on DC10s or Boeings, including the newest 737s.

The places shown on our 'departure board' can be reached direct from Heathrow on our excellent Adriatic (business) class, with touchdown in Belgrade providing the option to transfer to first-class in most cases.

JAT is a real alternative airline around the world. Try us.



YUGOSLAV AIRLINES

PRINCE FREDERICK HOUSE, 37 MADDOX STREET, LONDON W1R 0AQ.
TELEPHONE: 01-493 9399. TELEX: 261826. PRESTEL: 3441601.

CONTENTS

| | |
|---|---|
| Economy and foreign debt: the patient finds the medicine distasteful | 2 |
| Foreign policy: living between the East and West | |
| Foreign trade: brighter prospects for exports to industrialised western nations | 3 |
| Constitutional reform: changes needed to boost economy | |
| Small businesses: need to curb bureaucracy | 4 |
| Transport and communications: production costs pushed up by poor infrastructure | |
| Technology: research is too fragmented | 5 |
| Banking: greater specialisation urged | |
| Marketing: awaiting a free market | |
| Profile: Ujanik | 6 |

WE WORK DIFFERENTLY FROM OTHER COMPANIES

With a new installation we also create new experts who then take over the control of technological process without us



WORK ORGANISATIONS' ACTIVITIES:

Oil and gas exploration and production; oil processing; petrochemicals; trade, transport and storage of products; engineering services; research and development; electronic data processing and tourist activities.

INA FOREIGN TRADE ACTIVITIES ARE CONDUCTED BY:

INA-NAFTAPLIN for oil and gas exploration and production, 41000 Zagreb, 29 Subiceva, Telephone 418-011, Telex 21-430 YU INA NP.

Oil, gas and thermal springs exploration; crude oil, natural gas and liquid gas production; drilling, testing and workover of exploration and production; on- and off-shore wells; cementation, dust and well stimulation; well logging and perforation; crude oil and natural gas transportation; natural gas refining; construction of gathering and transportation systems and facilities; maintenance of facilities and plants.

INA-PROJEKT, 41000 Zagreb, 78 Proleterskih brigada, Telephone 533-444 and 539-627, Telex 22-228 YU INA PP is a specialised organization for research engineering and project execution in the field of oil, petrochemical, chemical and related industries.

It carries out general geological explorations, explorations of energy and mineral resources, hydrogeological, engineering-geological and geotechnical explorations applying the most up-to-date equipment and methods. It also develops and manufactures control and safety valves, pneumatic, solenoid and electromagnetic valves, manifolds for oil and gas; safety equipment for gas burners; complete gas fuelling installations; gear pumps, vacuum pumps, etc.

INA-COMMERCE, Foreign Trade Agency, Consignment 41000 Zagreb, Ksaver 200, Telephone 434-222, Telex 21-235 YU INA COM.

EXPORTS: Oil and Oil products, Fertilizers: KAN, NPK, UREA, Ammonia, Carbon black, Methanol, Glues, Activated clays (Bleaching earths), Lump Barite, Bitumens, Paraffine, Petrol Coke, Polyethylene, Polystyrene, Acetone, Phenol, Vinylchloride-Monomer (VCM) and VCM products, Fodder supplements (Benzural), Propylene tetramer, Phormaline, Ammonium nitrate, plastics for use in agriculture—transport—Civil engineering, packing products, mass consumption goods and sanitary fittings, engineering services in the oil industry, basic chemicals and petrochemicals. Foreign companies' agency and consignment.

INATOURS, work organisation specialising in tourist activities, 41000 Zagreb, Savska cesta 41, Telephone 535-155, Telex 22-189 YU INA-COM.

THE NETWORK OF INA COMMERCE'S ORGANIZATIONS ABROAD

INA'S FULLY OWNED SUBSIDIARIES ABROAD:

New London Address:
INTERINA LTD., 112 Jermyn Street, London, SW1Y 6HJ, Telephone (01) 437 36045, 925 0125, Telex: 439 0105, Telex 895 5536 INALON;

ADRIAOLI S.R.L., Milan; INTERINA GmbH, Frankfurt/M; INTERINA S.A.R.L., Paris.

BRANCH OFFICES ABROAD:

GEOTEHNika, Tripoli; ASTRA, Budapest; INA-COMMERCE, Angola—Luanda; INA-COMMERCE, Moscow.

JOINT COMPANIES:
INA-TRADE, Guernsey; INA-TRADE LTD., Damask; INA-TRADE, Lagos, Nigeria; INA-COMMERCE INA-TRADE, Moscow, USSR.

TOUR-OPERATOR ORGANIZATIONS: PHOENIX HOLIDAYS LTD, Twyman House, 4th Floor, 16 Bonny Street, London, NW1 9PG, Telephone 01-483 9515, 01-267 9457, Telex 295558 PHXHOL.

PHOENIX HOLIDAYS, Rochdale, 66 Drake Street, Manchester, M1 1QX, Telephone 0706-356611, Telex 635742 Serial 6.

PHOENIX VAKANTIES, Rotterdam, BELEXTOURS, Brussels, ADRIA RB, Wien, CONTINENTRESOR, Stockholm, CONTINENTRESOR, Malmö, CONTINENTRESOR, Göteborg, BELEXTOURS, Zürich, BELEXTOURS, München, BELEXTOURS, Düsseldorf, TRAVEL CLUB, Milano, ADRIATIQUE VOYAGES, Paris.

INDUSTRIJA NAFTNE ZAGREB

YUGOSLAVIA 2

The economy and foreign debt burden are the biggest problems confronting Prime Minister Mikulic

Bitter medicine proves difficult for the patient to swallow

SOME YEARS ago a western diplomat compared the Yugoslav economy to the bumble bee which according to the laws of aerodynamics should not be able to fly. Recent developments suggest that the laws are starting to have the upper hand—short of radical change Yugoslavia's national economy may well be slowly grinding to a halt.

Inflation has rocketed, production and exports are stagnating, the trade deficit has soared and the country faces hefty repayments on its foreign debt. Economic measures introduced by the Government of Mr Branko Mikulic to halt inflation, boost exports and reduce consumption have yet to make an impact. In the meantime, the Government has faced an unparalleled wave of labour unrest.

Officials and sections of the business community believe the Government's apparently contradictory strategy of economic intervention combined with the piecemeal introduction of reforms to liberalise and open up the economy to the market will work and that it has already started to show some results, if only modest ones: wages are being held down more firmly, demand and domestic consumption are falling partly because of rising interest rates and the currency is being gradually devalued to help exports.

Given time and help from Yugoslavia's trading partners and creditors the economy will turn around, they say.

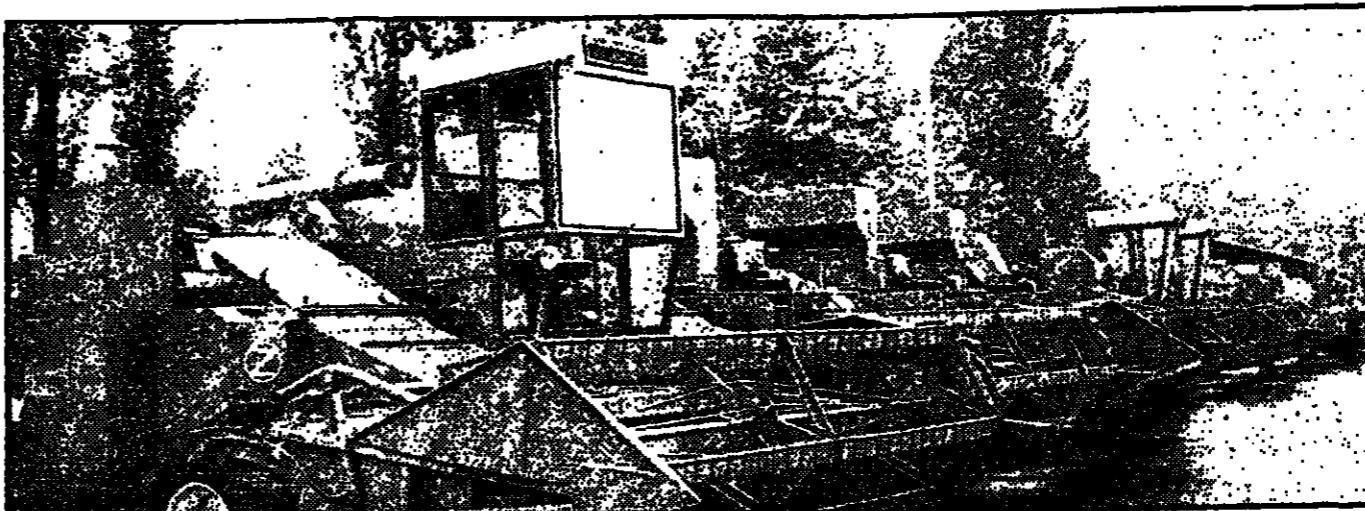
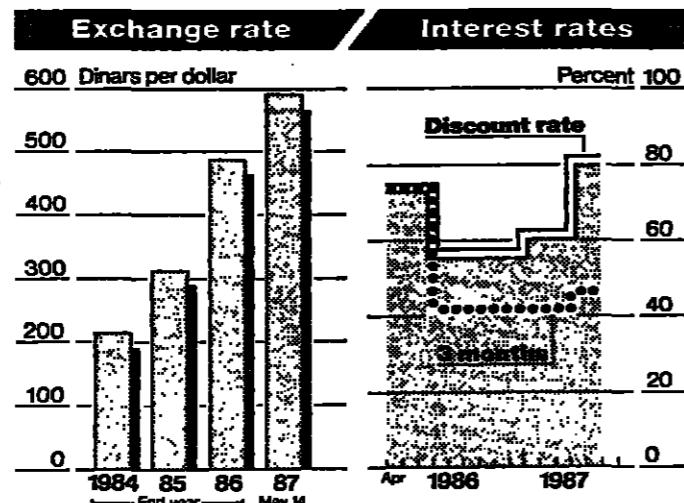
Not everyone is as optimistic. Companies complain that they cannot import essential raw materials or equipment because they have been starved of foreign currency after the introduction of tough new foreign exchange regulations.

Production is stagnating in many sectors and a large number of factories and companies are running below capacity and at a loss. According to Mr Miletic Jelic, deputy president of the Yugoslav Chamber of Economy which represents business, at least 10 per cent of all Yugoslav enterprises are in deficit and about half of those may have to be closed down if the new law on bankruptcies which comes into effect July 1 is strictly implemented.

The law will, for the first time, allow companies to be liquidated on economic grounds but it is thought unlikely to be fully and universally applied. "A few selective closures in each republic and province will

| Balance of payments January—December 1986 | | | | | |
|--|--------|------|------------------------|-------|-----------------|
| | Total | All | Convertible currencies | Total | Per cent change |
| CURRENT RECEIPTS | 19,721 | 11.3 | 15,339 | 16.7 | |
| 1 Exports of goods | 11,084 | 4.3 | 7,249 | 11.6 | |
| 2 Services | 4,501 | 25.7 | 3,975 | 26.5 | |
| 3 Private transfers | 3,951 | 19.7 | 3,935 | 19.8 | |
| 4 Interest | 185 | 16.7 | 180 | -17.4 | |
| CURRENT PAYMENTS | 18,621 | 10.2 | 15,094 | 17.9 | |
| 1 Imports of goods | 13,096 | 7.1 | 9,739 | 17.8 | |
| 2 Services | 1,276 | 12.6 | 1,170 | 11.2 | |
| 3 Withdrawals from private foreign currency accounts | 2,315 | 40.2 | 2,315 | 40.2 | |
| 4 Interest | 1,934 | 2.5 | 1,870 | 2.3 | |
| CURRENT BALANCE | +1,100 | 32.1 | 245 | -28.8 | |
| BALANCE OF VISIBLES | -2,012 | 25.7 | -2,490 | 40.6 | |
| BALANCE OF INVISIBLES | +3,112 | 27.9 | +2,735 | 29.3 | |

Source: National Bank of Yugoslavia



Farm machinery at Zmaj plant in Zemun, near Belgrade and, below, phone sets production line at Iskra plant in Slovenia. But nearly 600,000 workers are in loss-making businesses.



serve as an example and encourage the others to improve their performance," a Belgrade economist says.

The number of workers employed in loss-making companies increased by 14 per cent last year to bring their total number, including those working for state utilities and the railways, to about 594,000. Dr Jelic estimates that between 100,000 and 200,000 workers could lose their jobs under the new bankruptcy law.

The banks which have provided a lifeline that has kept many enterprises afloat find it increasingly difficult to extend new funds to their clients because of government limits restricting credit primarily to companies with a net export performance. The accumulated foreign exchange losses of some

companies have also hit the banks which expect to face a difficult environment for this year and the next.

There is a high degree of uncertainty in the country and it is likely to persist as long as improvements remain tentative and until inflation is brought under control. Retail prices rose by more than 92 per cent last year and have continued to rise this year.

According to figures from the national statistics office retail prices were up by 31 per cent in the first four months—the equivalent of an annual rate of about 128 per cent.

Inflation was given an additional push by a rush of pay deals struck at the end of the year to pre-empt the expected introduction of tough new government wage controls. Accor-

ding to National Bank statistics in December alone personal incomes rose by 15.5 per cent compared with the previous month, twice the rate of increase recorded in 1985.

Between 1981 and 1985 real incomes had declined by about 25 per cent but they started to rise again along with domestic consumption after the authorities decided to relax price controls to revive domestic demand and encourage growth.

Companies which found it easier and more profitable to sell their goods at home rather than having to struggle through the Government's complicated foreign exchange regulations and face international competition helped to fuel an inflationary spiral which was aggravated by high wage settlements as workers under Yugoslavia's

unique self-management system voted themselves substantial pay rises.

Last year saw an increase in real personal incomes of over 10 per cent at a time when productivity was declining or stagnating. The trade deficit rose by 25.7 per cent to \$2.01bn and the current account ended the year with a \$1.1bn surplus only, thanks to a strong increase in invisible earnings especially from tourism and remittances from citizens abroad.

Prof Ljubomir Madzar, from Belgrade University, argues that Yugoslavia last year failed to take advantage of the decline of the dollar, of international interest rates, and of oil and raw material prices. He estimates that these provided a bonus to Yugoslavia worth between \$1bn and \$1.6bn which, he says,

"should have been used to speed up adjustments in the economy."

There is general agreement that Yugoslavia's current economic ills require some tough medicine but underlying institutional and structural weaknesses make remedies difficult to administer. Large disparities of wealth and levels of development between regions, their resistance to interference from the federal authorities in Belgrade, the absence of financial discipline of industries and low productivity and low efficiency, the existence of a very grey economy, all combine to make government efforts to develop a more unified and rational internal market and to modernise industry especially difficult.

Some crucial adjustments

have nevertheless begun. Interest rates remain well below inflation but they are gradually edging upwards despite concern from sections of the business community. Many enterprises are heavily indebted and the new rates are "a high and almost intolerable burden for borrowers," says Dr Slobodan Ostojic, vice-president of Udrzbeni Beogradski Banks, a major banking group.

The discount rate was raised from 11 per cent to 21 per cent—also the rate for six month time deposits and the three month rate was raised to 40 per cent.

Belgrade clearly hopes that economic measures carried out so far this year and its stated willingness to implement further reforms to improve the economy will mollify its creditors and make easier negotiations with governments and the commercial banks over the country's debt.

new law on accounting will impose tighter financial discipline on enterprises, he says.

Since the beginning of the year the value of the dinar has been allowed to fall with an effective depreciation of 37.3 per cent (by May 14) against a basket of western currencies. This is expected to help exports although Yugoslav enterprises may still face problems in dollar-denominated markets.

The poor results of the first four months during which total exports fell by about 1 per cent were disappointing despite a strong increase in hard currency exports and the decline in the value of imports and in the trade deficit.

The Government is likely to redouble its efforts to build up hard currency exports to help repay the country's foreign debt which stood at \$19.364bn at the end of 1986.

According to the national bank \$704m of principal in the hard currency debt was repaid in the first quarter of this year in addition to \$450m in interest payments.

Officials in Belgrade were optimistic that negotiations in Paris in May with government representatives over the second phase of a debt rescheduling agreement covering repayments due between May this year and May 1988 would be completed successfully.

The IMF has been highly critical of the Yugoslav Government's handling of the economy last year and of its failure to implement its declared policies, especially on moving towards real interest rates, a realistic exchange rate and implementing tougher anti-inflationary measures. An IMF mission to Belgrade in February does not appear to have changed its earlier assessment.

Similar reasons prompted the World Bank to refuse to grant a second structural adjustment loan, to follow a \$275m one agreed three years ago. The bank wants the introduction of positive real interest rates, relaxation of price controls and a more liberal, import policy.

Belgrade clearly hopes that economic measures carried out so far this year and its stated willingness to implement further reforms to improve the economy will mollify its creditors and make easier negotiations with governments and the commercial banks over the country's debt.

Patrick Blum

Our path has been long and winding
our goal far ahead.

We set ourselves an ambitious goal—technical excellence, high quality, economic solutions. For 40 years we've been investing knowledge and hard work to attain this.

Today, Iskra represents the professional approach to designing, building and manufacturing electronic and electromechanical equipment, from components to highly sophisticated systems. Our distribution network spans the globe and our clients can be found in more than 60 countries.

If you want more information, please contact us.

Iskra

From simple to sophisticated.

Iskra, 61000 Ljubljana, Trg revolucije 5, Yugoslavia

Tel. int. +38 61 215213, Telex 213250 Iskra

**INDUSTRIJA KABLOVA
SVETOZAREVO
YUGOSLAVIA**

TELEPHONE: 21-02 COMMERCIAL DEPARTMENT, TELE: 17463, 17465 COMMERCIAL DEPARTMENT CABLE: KABLOV



Industrija Kablova Svetozarevo is the largest Yugoslav manufacturer and exporter of cable products. Cables being manufactured at this working organisation are marketed to over 80 countries throughout the world. The modern equipment and up-to-date technology provide manufacture of cables according to all well-known world standard requirements.

MANUFACTURING PROGRAMME

- Rolled and Drawn Copper and Steel Wire
- Stranded Aluminium, Aluminium Conductors, Steel Reinforced and Copper Overhead Lines
- Paper Insulated Power Cables 1 35 kV
- PVC Insulated Power Cables up to 10 kV
- Rubber Insulated Neoprene Sheathed Mine Flexibles up to 35 kV
- Power Cables with cross-linked polyethylene insulation—XLPE up to 245 kV
- Paper Insulated Cables for electric filters
- Various special cables, e.g. X-ray apparatus, etc.
- PVC and Elastomer Insulated and Sheathed Power Wires
- Paper Insulated Telecommunication Cables
- PVC Insulated Telecommunication Cables and Optical Cables
- PVC Insulated and Sheathed Telecommunication Wires
- Magnet Wire/duroform, thermodur, plastofix, lacofix
- Micro Conductors
- Cable Accessories
- Connectors and Terminals
- Electric connections, etc.

YUGOSLAVIA 3



Mr Eduard Shevardnadze, Soviet Foreign Minister, visits Belgrade shortly to prepare for the visit of Mr Mikhail Gorbachev, the Soviet leader (right).

Foreign policy

A drive for support in both directions

FACED WITH A worsening economic crisis at home the Yugoslav Government is turning to its friends abroad, East and West, for urgent assistance.

Yugoslavia's position as a neutral and non-aligned state poised between East and West—between Nato and the Warsaw Pact—has enabled it to win advantages from both sides. Some diplomats argue that it is in everyone's interest for this to continue and they are not afraid of special pleading on the basis of their country's strategic geo-political importance. It would benefit no one, they say, to upset Yugoslavia's delicate balancing act between East and West or to see its internal stability seriously threatened.

Mr Branko Mikulic, the Prime Minister, hammered home that message recently in a letter to foreign ministers of the European Community in an attempt to drum up support for new trading arrangements and financial assistance. The letter spelt out his Government's concern and dissatisfaction with the "stagnation" of co-operation between Yugoslavia and the Community, and with the deteriorating pattern of trade.

He suggested that without an improvement in economic relations with the Community Yugoslavia could be forced to rely more heavily on trade and closer co-operation with East Bloc countries.

The threat has to be taken with a grain of salt. If anything, the country's economic crisis has brought it closer to the West which provides welcome debt relief. Current and planned reforms to strengthen the market economy should also encourage closer links with the West, but Mr Mikulic's plea underlines a very real dilemma for the Yugoslav Government.

The severity of the country's economic crisis compels the Government to exploit every possible avenue to increase trade and to keep the wheels of the economy turning. Economic necessity could upset traditional relationships. Officials in Belgrade are anxious to prevent

the balance tipping too heavily to either East or West and they have redoubled their efforts in both directions especially towards the European Community and towards the Soviet Union.

Relations with Moscow are described as "very good" in Belgrade where it is hoped that the reform course and modernisation will be pragmatic.

This is in everyone's interest for this to continue and they are not afraid of special pleading on the basis of their country's strategic geo-political importance. It would benefit no one, they say, to upset Yugoslavia's delicate balancing act between East and West or to see its internal stability seriously threatened.

The Soviet Union is Yugoslavia's largest trading partner and a major supplier of oil, gas and other crucial raw materials. The decline in oil prices and in the value of the dollar has brought a sharp fall in the value of Soviet exports to Yugoslavia leading to a Soviet deficit of over \$1bn in bilateral trade last year.

Yugoslavia would like to maintain trade levels between the two countries through additional Soviet deliveries but this is proving difficult to achieve and Yugoslav diplomats admit that it will not be sufficient to redress the trade imbalance.

Trade and new economic cooperation have been the main subject of talks during several high level visits both ways between the two countries in the past year. Yugoslavia is pressing the case for direct participation by Yugoslav companies in major projects in the Soviet Union. Mr Eduard Shevardnadze, the Soviet Foreign Minister, will be in Belgrade soon to prepare for Mr Gorbachev's forthcoming visit to Yugoslavia scheduled for this year and expected to take place in the autumn.

Yugoslavia has adopted positions close if not similar to those of the Soviet Union on some international issues but there are sharp differences on several, notably on Afghanistan and Kampuchea—Yugoslavia calls for the withdrawal of Soviet troops from Afghanistan and opposes the Vietnamese military intervention in Kampuchea. The Soviet Union is also seen

to bear some responsibility for the arms race. "It takes more than one to have a race," says a senior foreign ministry official in Belgrade.

Relations between the two countries stand to improve under Mr Gorbachev whose reforming intentions meet widespread approval in Belgrade.

"The changes (in the Soviet Union) are not cosmetic, their general direction is positive, and they will have positive effects on the international situation, but it will be a long process and not without resistance," an official said, adding with a hint of irony: "We were accused of being revisionists for our reforms by the Soviet Union and China, now they are changing. So we can only be pleased."

If economic, primarily domestic, concerns have taken priority over traditional, mainly international, ones, Yugoslavia has not lost its interest in regional issues or in the non-aligned movement. The temperature of relations between the Balkan states tends to fall and rise dramatically according to internal developments, especially those affecting national minorities within each state.

There has been sporadic conflict in Yugoslavia over Bulgaria's treatment of its ethnic Macedonian minority and over Romania's treatment of its Serbo-Croat minority. The most serious problems have arisen with Albania with Yugoslavia having accused of stirring up nationalist sentiment among the majority ethnic Albanian population of the southern province of Kosovo.

Repeated outbreaks of violence between the Serbian and Montenegrin and Albanian communities or against the local police continue to provide the federal authorities in Belgrade with one of their most intractable problems.

These difficulties did not deter Yugoslavia from suggesting recently the establishment of a conference of the foreign ministers of all the Balkan states to discuss "areas of mutual interest and co-operation". The idea which has yet to be conveyed as a formal proposal to Yugoslavia's neighbours has met with "very positive response", officials say. Serbia, they say, fail to recognise that "regional co-operation is a sign of the times and is happening everywhere".

Co-operation with countries of the third world remains important for Yugoslavia as a symbol of its attachment to the pursuit of a better world economic order and to the non-aligned movement. "We are very active in the non-aligned movement. There is no question of pulling back. Non-alignment is a strategic part of Yugoslavia's foreign policy," the official says. Nevertheless, there is an open and more public questioning, some say for the first time in decades, of foreign policy objectives reflecting in part the changed economic and political conditions in Yugoslavia today.

Non-alignment as such has not been questioned but aspects of the policy have been, with suggestions that Yugoslavia should pay more attention to Western Europe and be less lenient towards the activities of some of the members of the non-aligned movement such as Libya.

Questions have been raised in Parliament and in the Press, especially in Slovenia which has been more outspoken than most other republics on many issues, over why Yugoslavia had not re-established diplomatic relations—broken after the 1967 Arab-Israeli war—with Israel since this could give it the opportunity to play a modest intermediary role in the search for peace in the Middle East.

Others have questioned Yugoslavia's participation in the science and technology programmes of the Soviet Union and its allies as it amounts to joining the Warsaw Pact through the back door. Such questions raise crucial points of policy for Belgrade but whether they will lead to a more fundamental reassessment of policy remains for the time being an open question.

Success in hard currency markets

Foreign trade

| Yugoslav foreign trade | | | |
|----------------------------------|---------|---------|-------|
| US\$bn at current exchange rates | 1986* | 1987† | Index |
| Total exports | 3,151.3 | 3,120.4 | 99.0 |
| Hard currency | 2,091.5 | 2,296.1 | 108.5 |
| Clearing | 1,059.8 | 824.3 | 77.8 |
| Industrialised countries | 1,337.1 | 1,540.7 | 115.2 |
| Developing countries | 455.1 | 477.1 | 104.8 |
| Socialist countries | 1,359.1 | 1,102.6 | 81.1 |
| Total imports | 4,047.8 | 3,777.2 | 93.3 |
| Hard currency | 2,826.4 | 2,814.9 | 99.6 |
| Clearing | 1,221.4 | 962.3 | 78.5 |
| Industrialised countries | 1,946.5 | 2,117.5 | 108.6 |
| Developing countries | 954.2 | 557.1 | 58.4 |
| Socialist countries | 1,147.1 | 1,102.6 | 96.1 |

* January-April

been hitherto feeding inflation, through restraining such things as non-productive investments.

Very important for further export growth would be to resolve the problem of the dinar's relation to the dollar. Unlike South Korea and some other newly-industrialised countries whose currencies are linked to the dollar, Yugoslavia has linked the dinar to a basket of seven currencies of its major trading partners, in which the dollar's weight is some 18 per cent.

At the same time, about half of its trade is denominated in dollars. Last year, the dinar depreciated against the dollar by 46 per cent, while production costs went up by nearly double that rate, so that those selling for dollars incurred heavy losses, and their competitiveness on dollar markets was eroded.

In addition to that, the growth of Yugoslav exports also depends on the international environment, which at the moment is not very favourable, as growing protectionist tendencies in industrialised countries have hurt the Yugoslav products increasingly.

Of particular significance will be the conclusion of a new trade agreement with the European Community. The five year agreement signed some seven years ago has been extended until a new one is negotiated. In Yugoslav opinion, EC members have been less than forthcoming in improving access to Yugoslav goods in their markets.

Yugoslavia would like quotas for all of its industrial products to be abolished.

The president of the European Commission, Mr Jacques Delors, is expected in Belgrade in July. He has been reported as saying that he does not imagine coming to an agreement being satisfactorily concluded. That inspires confidence that the next month or so will see a breakthrough.

Alexander Lebl

businesses do not have enough exportable goods. Yugoslav companies are interested in, or prepared to export them elsewhere. That is the main reason why Yugoslav trade with the socialist countries, which are important both as suppliers and markets, has been falling. In 1986 their share in exports was 51 per cent, whereas in 1985 some 48 per cent, and in the first four months of this year it was 35 per cent. Their share in Yugoslav imports fell from slightly less than a third in 1985 and 1986 to 29 per cent in the January-April period of this year.

For reasons already mentioned, trade with the less-developed countries has also been going down. While exports to them were around 14 to 15 per cent of the total in 1985, 1986 and in the first four months of this year, the shares of imports from them were 21, 19 and 15 per cent respectively.

Such movements produced a slight fall in the total value of Yugoslav exports in the January-April period of this year, and a bigger reduction of imports. Those overall figures,

BSE Genex**Yugoslavia's global expertise in the UK.**

Trade. Finance. Compensation & Barter. Tourist Industry.

We are the UK subsidiary of Generalexport, the giant Yugoslav international trading company with a turnover of more than US \$5.7 billions covering a wide range of diversified global activities.

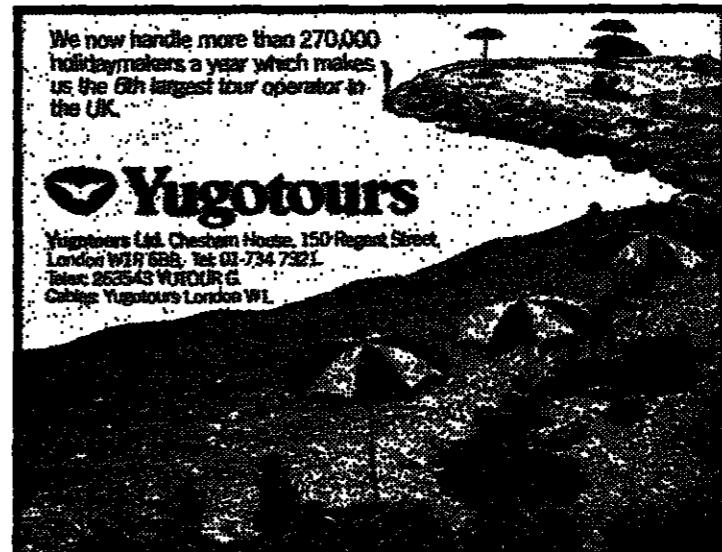
Worldwide we handle no less than 13 per cent of all Yugoslav exports.

In the UK we are responsible for more than 50 per cent of all Yugoslav exports to this country. In 1986 our turnover reached a record US \$750 millions.



Yugo CARS

Zastava (GB) Ltd, Worcester House, Basingstoke Road, Reading RG2 0QB. Tel: Reading (0734) 866921. Telex: 849784 YUGO GB G



Yugotours

Yugotours Ltd, Chestnut House, 150 Regent Street, London W1R 8BB. Tel: 01-734 7222. Fax: 2002545 YUGOTOUR. Cable: YUGOTOUR LONDON W1.

I.M.T. Tractors (UK) Limited
Tractors and Farm Machinery

IMT Tractors Limited, Walton Industrial Estate, Stow-on-the-Wold, Gloucestershire GL5 6DN. Tel: 01252 812405. Fax: 01252 812405. Telex: 812405 IMT UK.

udružena banka hrvatske

Ksaver 209-211 41000 Zagreb, Yugoslavia
Phone: 041/431-222 Telex: 22560 ubh yu (general)
Phone: 041/431-330 Telex: 22550 yu ubher (dealers)

TOTAL ASSETS: US\$ 11,552,816,018

9 Internationally Operating Member Banks
located in the largest industrial centres of the SR of Croatia, Zagreb, Zadar, Vukovar, Split, Rijeka, Pula, Osijek and Dubrovnik

Representative Offices
London
Cico House, 178 Regent Street, London W1R 5DF
Phone: 01-437 3288/9 Telex: 27394

Frankfurt
Brönnstrasse 17, 6 Frankfurt/M
Phone: 069/284 742/3 Telex: 416616

Zurich
Löwenstrasse 22, CH-8001 Zurich
Phone: 01/211 5425 Telex: 812224

New York
225 West 34th Street, Suite 1808, New York,
N.Y. 10122
Phone: 212/563 6529 Telex: rca 234045

Milan
Representative Office of Yugoslav Banks
Piazza S. Maria Beltrade 2
Phone: 02/8693 742 Telex: 320347

Our knowledge, experience and skill are employed to match all your banking needs in Yugoslavia

Patrick Blum

BSE GENEX CO LTD.

Heddon House, 149-151 Regent Street, London W1R 8PH
Tel: 01-734 7101 (9 lines) 01-734 8711/2/3.
Telex: 28135, 24581 genex ion. Cables: GENEXON.

Parent company:

Generalexport

International Trade Company
11070 Beograd, Yugoslavia, Narodni Herceg 43. P.O. Box 536.
Tel: (011) 691-512, 694-012.
Telex: 11228, 11848 yu genex. Cables: Genex Beograd.

Yugoslav expertise in global trading

YUGOSLAVIA 4

Constitutional reform

Big changes needed to boost economy

TWO YEARS AGO the Yugoslav authorities decided in principle to review and reform the political system to remove obstacles to the development of the market economy and create a favourable environment for it. As a result, proposals are being prepared to amend and change the constitution of the federation and of the republics and provinces, which will require far-reaching changes in other legislation and regulations.

Last February, the collective heads of state of Yugoslavia, its state presidency, submitted to the parliament a proposal to initiate activities which will lead to constitutional changes. It expressed its view as to the extent of those changes and directions in which they should go, having previously consulted republics and provinces in order to see what would be acceptable to them (any change in the federal constitution requiring unanimous approval by their respective parliaments).

The federal parliament supported the initiative of the state presidency and charged its commission for constitutional affairs to formulate by the end of May of this year proposals for amendments to the constitution.

Expectations of the president's initiative fell well short of radical change. Nevertheless, many consider that the 12-year-old present constitution cripples efforts at rational economic behaviour, efficient govern-

ment, fostering of self-management and further democratisation of the country, and are hoping for something substantial.

To begin with, the Presidency proposes better protection of commonly owned property, so that it cannot be misappropriated by anyone, including various government bodies. Yugoslavia is not a state property in the sense there is in centrally planned economies. Everything that is not private property belongs to the society as a whole and is managed by those who work with it.)

The Presidency proposes to strengthen the obligation and responsibility of those who work with "societal" property to maintain and increase its real economic value. This will require federal legislation for:

- Defining the rent and monopolistic profit that cannot be distributed among workers but must be used for joint development goals.

- The hitherto widely used compulsory pooling of resources for various projects is to become an exception, and workers are to get back those resources plus indemnity for their use.

- Investments between Yugoslav organisations are to be stimulated by giving partners equal decision-making rights, as well as guaranteeing their indemnity for the use of resources and their return in real value. So far, few organisations have invested in other organisations because they had little influence in what was

going to happen with their resources.

The presidency hopes that the revised constitution will encourage foreign investments in Yugoslav economic organisations and in resources owned by Yugoslav citizens. It is proposing better legal and economic guarantees for private citizens who want to work with their own means; and broader scope for private small businesses, with encouragement for co-operatives, especially farmers'.

Large nationwide technical and technological systems are proposed; while the theoretical obligation for trading organisations to associate with production organisations included in the present constitution, but never implemented, is to be abolished.

The planning process is to be rationalised. Joint development plans and programmes are to be introduced for infrastructure. The national plan should become a vehicle of joint economic and development policy and integration on the single Yugoslav market.

In the field of the socio-political system, the Yugoslav Presidency would like the decision-making to become more democratic, rational and simple. The number of issues for which direct decision-making by workers in referendums or other forms is required should be narrowed down, and the role of the workers' councils should be enhanced. The workers' councils in companies should decide



on a broader range of issues without consensus of basic organisations. Self-management agreements should be binding.

The rights and duties of the Federation are a field in which the Presidency would like several changes to be made. The Federation should be strengthened, for common interests to be more efficiently realised so that the single Yugoslav market may function better, and that federal laws may be uniformly applied throughout the country.

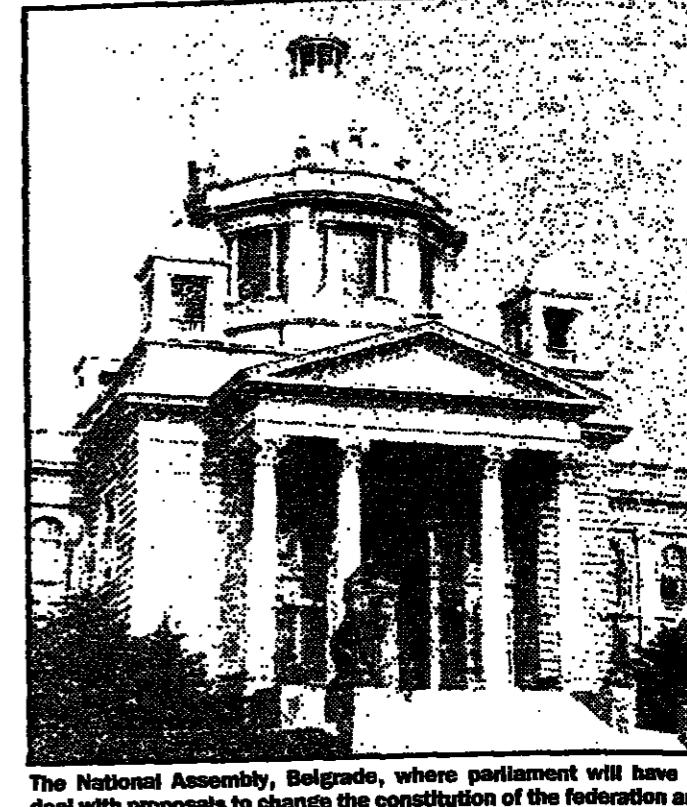
Specifically, it should be stipulated that for the single Yugoslav market two additional

things are necessary: unified bases of the tax system, and unified strategy of technological development. Accordingly, the bases of the tax system would be stabilised by federal law. Now, each republic and province is free to decide on taxes, and they are very different from one region to the other. The heralded tax reform will have to wait for the outcome of constitutional revision.

The self-management organisations set up should not be rigidly stipulated but forms should be made possible which will satisfy rationality and needs of modern development,

capable of rapidly adapting to the requirements of technical and technological change and modern organisation of work. The company or work organisation in the Yugoslav jargon, should become an autonomous economic agent, and not only a loose federation of its parts, the basic organisations of associate labour.

Public discussion of constitutional changes has not yet started, but limited debate has begun in various bodies and in the media, focusing on such topics as the demand for a third chamber of the Federal parliament in addition to the Federal



The National Assembly, Belgrade, where parliament will have to deal with proposals to change the constitution of the federation and of the republics and provinces.

Chamber and Chamber of Republics and Provinces.

It would be a chamber of associated labour, such as exists in the parliament of republics and provinces. Its four years, like the parliament—and not five. The replacement of the collective presidency by a President of the Republic, has also been mooted.

Most Yugoslavs appear to favour a third chamber though political leaderships in some republics and provinces oppose it. The Commission's proposals, due next month, will form the basis of a draft Bill, to be submitted to parliaments of republics and provinces, and published for public debate. Amendments, taking into account suggestions and objections at this stage, will be incorporated into the draft which will need approval by a two-thirds majority in the Federal chamber before being resubmitted to the republics and provinces, finally approved, and declared law.

The position of the Presidency itself is not entirely clear. Its members are elected by parliaments of republics and provinces (each elects one), while the ninth member is the President of the central committee.

Alexander Labi

Small businesses

Red tape restricts growth

with his nine workers. There are loopholes in the law he could use; he could employ part-time workers, or he could even take on partners. One business in Slovenia has eight partners, who are legally entitled to employ 80 workers.

But, right now, he would be forced to pass any extra business to one of the 10 or so friends he has in the area in the same business.

The plant tray order came through another Pula-based business, Vodnjanka. It has four divisions: Metalstvo, a metalworking business, based in Vodnjana, an ancient town some

things are necessary: unified bases of the tax system, and unified strategy of technological development. Accordingly, the bases of the tax system would be stabilised by federal law. Now, each republic and province is free to decide on taxes, and they are very different from one region to the other. The heralded tax reform will have to wait for the outcome of constitutional revision.

The self-management organisations set up should not be rigidly stipulated but forms should be made possible which will satisfy rationality and needs of modern development,

another company which takes the interests of its workers to heart. Unlike Vodnjanka, it is a purely self-managed company where workers take decisions about policy and the distribution of profits.

It hardly qualifies as a small business, certainly not in Yugoslavia, where 60 employees is about the maximum for that classification. It has some 720 workers, 53 of them administrators, in three factories which merged 19 years ago: one in Pazin, in central Istria, employs 135; one on the island of Cres, off the north Dalmatian coast, has 65 workers; and in Pula 520 people are employed in production and distribution.

They make their own textiles, using three different technologies. The latest, computer-operated, is gradually replacing the earlier automated knitting machines, but the earliest, individually operated machines, are going to stay in use for the design team.

Turnover last year was around 5bn dinars. Some 55 per cent of production was exported, earning about \$1.5bn in hard currency. Some 70 per cent went to Western Europe, particularly West Germany, Italy, the Netherlands, and Belgium, where Arena fashions are sold under other labels.

In that way, Arena acts as an outworker for Western European fashion houses. The rest was sold under Arena's own label either domestically or in Eastern Europe.

Arena's workers in Pula have an extremely agreeable environment, light, clean and spacious, with well tended house-plants everywhere. "I want it to be like a family, somewhere people want to go to work," says the director, Mr Ivan Skrjanic.

To maximise profits, and to stop workers feeling that retailers and bankers are living on their labours, Arena is developing its own chain of 32 shops throughout Yugoslavia.

Mr Skrjanic takes a very practical and aggressive line on the economic problems facing Yugoslavia. He quotes Tito: "Much of the present labour unrest in Yugoslavia has arisen from workers' dissatisfaction with top-heavy administration. Vodnjanka employs 20 administrative staff for its 460 to 560 workers. And everyone knows how much everyone else earns. It's a little above the average for the area, says Mr Buzeta.

Modna Tricotaza Arena (Arena Fashion Knitwear) is

Yugoslavia has 235,000 self-employed businessmen and women. Many are taxi drivers, restaurateurs, mechanics and seaside landladies. Between them they employ about 125,000 workers

on account before he begins the job, and this money tends to find its way from division to division, helping the cash flow.

He says some 70 per cent of his financing costs are met with Vodnjanka funds, while some 20 per cent of financing comes from commercial banks, and 10 per cent from the Republic of Croatia over the past two years. He does not receive lower commercial bank interest rates, although some 50 per cent of his production is indirectly exported (through subcontracting work) and some 80 per cent is import substitution.

In the past five years, he says, Vodnjanka has developed some 50 products which were previously imported.

Much of the present labour unrest in Yugoslavia has arisen from workers' dissatisfaction with top-heavy administration. Vodnjanka employs 20 administrative staff for its 460 to 560 workers. And everyone knows how much everyone else earns. It's a little above the average for the area, says Mr Buzeta.

Modna Tricotaza Arena (Arena Fashion Knitwear) is

Jed Marshall

3. MAJ is number 1

You might not think so with our name. But when it comes to complete shipbuilding industries, we are second – or third – to nobody.

3. MAJ is one of the most technically advanced shipbuilding Industries in the world.

Shipbuilding
Sea-going vessels of any type and purpose up to 150,000 DWT. Offshore structures and facilities.

Marine Engines
"3. MAJ-SUZER" marine propulsion and stationary slow-speed Diesel engines in the power range from 1,480-41,520 kW. "JADRANBROD-S.E.M.T. PIELSTICK" marine propulsion and stationary medium-speed Diesel engines in the power range from 2,870-21,870 kW. Servicing of marine engines, all BBC turboblowers. Spare parts consignment stock for "SUZER" engines.

Deck Cranes
"3. MAJ-HAGGLUND", electro-hydraulic, slewing deck cranes: Service cranes 1-15 tons capacity. Single and twin cranes 12-100 tons capacity. Crane team units up to 200 tons capacity.

Marine and Industrial Equipment
Main switch boards, controls, bridge separators, marine inconverters, hydraulic and electro-hydraulic systems for remote control of valves, fire-proof, gas-proof and sound-proof safety marine doors. Welded steel structures, steel bridge structures, etc.

Refining Equipment
Cylindrical and spherical storage tanks, refinery columns, pressure vessels (fabrication and on-site erection).

Industrial Buildings and Plants
Workshop buildings, grain elevators, waste processing plants, waste-water treatment plants.

Foundry
Cast iron castings according to Meehanite Co. Ltd. (London) licensed procedure (up to 40 tons for casting).

3. MAJ
Associated Shipbuilding Industry S.O.U.R.
P.O. Box No. 117
5100 Rijeka, Yugoslavia
Telephone: 617-111 (20 lines)
Telex: VU 211-152-044, 24-338
Cable: 3. MAJ-RIJEKA.
Tomorrow's skills today

(A member of the Association of Shipbuilding Industry "JADRANBROD", Zadar, Yugoslavia)

3. MAJ is number 1 in everything except our name.

Associate of ASTRA, Zagreb

MULTIHOLD (UK) LIMITED
International Trading Co.
Importers-Exporters-Sales Agents

- Aluminium Semi-products
- Other Non Ferrous metals
- Suppliers to Yugoslav Industry & Shipyards
- General Trade with Yugoslavia since 1964.

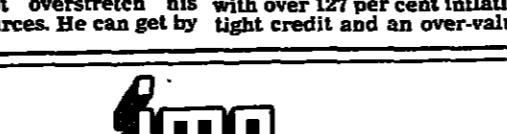
With our own specialised company

VARTEX (TEXTILES) LIMITED
Exclusive Importers of VARTEKS INTERNATIONAL line of Men's Wear

20 YEARS IN THE UNITED KINGDOM with suits, jackets and coats.

PALLADIUM HOUSE

1-4 Argyll Street, London W1V 1AD
Tel: (01) 437 3912 Telex: 263348



Sun
Heating and plumbing
Ventilation and air-conditioning
Electric power systems and telecommunications
Food processing industries

Earth
Air
Water

IMP ENGINEERING
Phone: 081/321-0425, Telex: 31852 IMP

INEXPRESS LTD.

40-43 Chancery Lane, London WC2A 1JB

Telephone: 01-405 5226/831 1180

Telex: 27771 INEXP UK G

Over 20 years of experience in general trade between United Kingdom and Yugoslavia.

As part of one of the largest Yugoslav trading groups Inexp-Intexport, Belgrade with offices in 24 countries we are able to help and promote business between Western and Eastern Europe. Some of the subsidiaries are:

INEXP A.G.

Bahnhofstrasse 15, Zurich, Switzerland

Telephone: 221 2775 Telex: 81274 INEXP CH

INEXP G.M.B.H.

Stift Str. 30/III, Frankfurt, Germany

Telephone: 29301-1/516 Telex: 412739 INEXP D

INTEREXPORT

Kutuzovskiy Prospekt 7/4, Komsomolskaya 38

Mo. Sov. USSR

Telephone: 241-040-009 Telex: INEXP SU 414333

INEXPAMER COMMERCIAL CORPORATION

886th United Nations Plaza, New York N.Y. 10017, U.S.A.

Telephone: 968-4240 Telex: INEXP RCA 22-4330 WUI 66256

YUGOSLAVIA 6

You probably already know some facts about



Ijubljana/yugoslavia

The enterprise that originated with the amalgamation of three construction companies located in Ljubljana, the capital of the Socialist Republic of Slovenia, the most northern republic in Yugoslavia. Each of the three enterprises proved its success as a contractor in numerous projects in Yugoslavia, also gaining valuable international experience and a reputation in the field of civil engineering and building construction. Associated, we are now one of the largest and most successful Yugoslav construction companies. With over forty per cent of our activities taking place outside Yugoslavia, we also rank amongst the largest Yugoslav exporters.

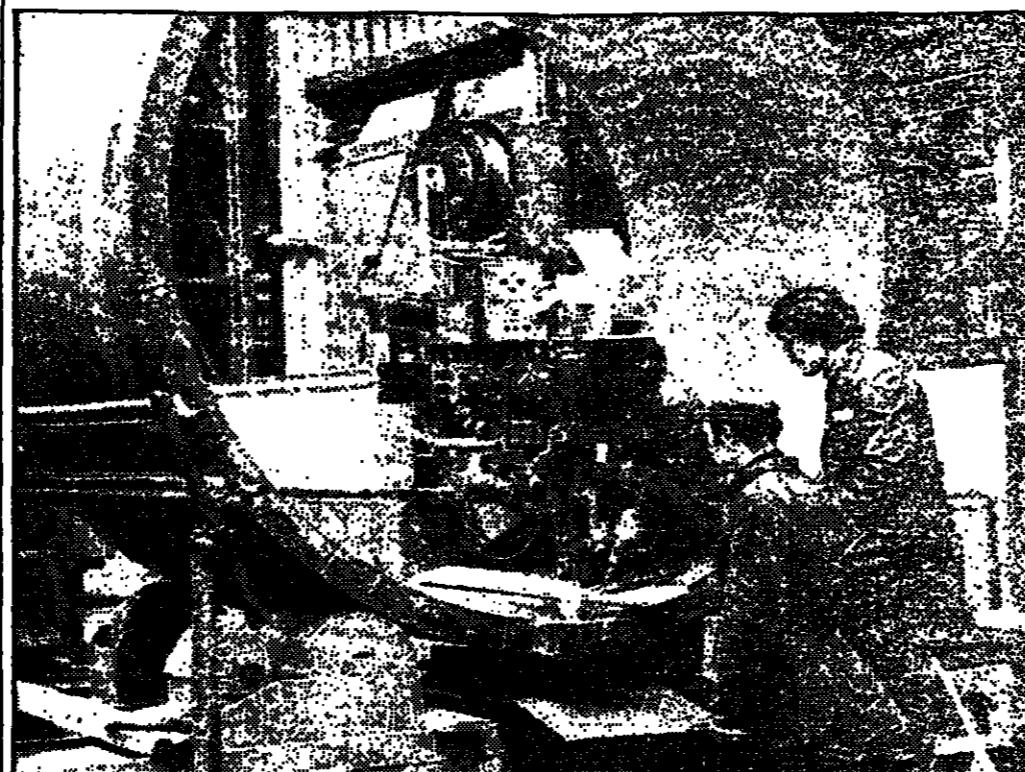
BUT

Have you heard that SCT is at present working with Austrian partners on the largest and most demanding road tunnel project currently being carried out in Europe? The 7864 m long tunnel beneath the Karavank mountain range, due to be completed in 1991 will connect Yugoslavia with the European highway network and ease international road traffic from Western Europe to the Middle East and connect Northern Europe with the Mediterranean coast.

In addition to communication projects—motorways, airfields and railways—we construct industrial buildings and complexes, hotels, hospitals, educational and housing complexes, together of course with all necessary infrastructural work. We also produce stone crushing equipment and screening plants, dust collectors for screening and asphalt plants, and provide engineering services for our wide range of activities both at home and on international markets.

For more information please contact:

SCT
Titova 38
61000 Ljubljana, Yugoslavia
Phone: (38) 61 319273
Telex: 31 493 set yu
Telefax: (38) 61 319 389



Metal workers at the Energoinvest plant in Sarajevo. The company is one of the best-known outside Yugoslavia.

Promoting goods and services

Awaiting a free market

YUGOSLAV INDUSTRY has been slow to realise that making products is not enough and that to sell, particularly abroad, where the competition is much stiffer, a little promotion is required.

Yugoslav businessmen who have lived and worked in market economies, have been among the first to appreciate the importance of market research and marketing. So have the universities.

Marketing has long been a very important subject at Yugoslav Universities. The economic chamber of Yugoslavia founded a Market Research Institute (ZIT) 25 years ago. Within its framework several specialised institutes have been active, including the Centre for Marketing Studies (CEMA) in Zagreb, founded by the economic chamber of Croatia a year before ZIT was established.

Hundreds of university graduates have been trained in marketing and many have earned MA or even PhD degrees, and yet marketing has been overlooked and has had no impact on Yugoslav exports. Very few Yugoslav businesses are known worldwide or in Europe, apart, perhaps, from Elan Ski manufacturers of Begunje in Slovenia. Energoinvest of Sarajevo, which is a conglomerate engaged in metal processing, electrical, oil processing, mining and other industries,

trading, the Genex trading house and shipyards.

The same is true of Yugoslav products. Very few brand names are known abroad. They include Elan Skis, Three Hearts mineral water from Rogoska Slatina, and possibly some wines.

In tourism, only Dubrovnik is a well-known name. Recently people abroad have heard of Sarajevo as the site of the last winter Olympic Games (younger generations do not remember it as the place where the First World War was ignited).

All that is obviously too little for a country with ambitions to win itself a much larger chunk of the world export and tourism markets.

Why has marketing not developed? In the words of Professor Fedor Rocco, the first director of CEMA "...it is a fact that in our economy marketing has been neglected, is almost non-existent. There is some hybrid forms of placement in which we take something from the distribution theory and policy, something from the communication theory and policy, and least of all from the product theory and policy and the price policy. That, however, taken together, is not marketing, because without a true market there is no true marketing."

In other words, as long as the market in Yugoslavia has not won a decisive victory as a concept in policy and practice,

marketing will not play its proper role.

Several Yugoslav businesses have stepped up their marketing efforts independently or in combination with foreign marketing agencies. But they have run into a vicious circle: shortage of foreign exchange severely limits the amount that can be used for marketing, that in turn limits foreign exchange earnings, which cuts into the budget for marketing...

Yugoslav tourism, among others, has fallen prey to this situation. Yugoslavia spends far less than its competitors on promoting tourist attractions. That is partly why it has relatively fewer tourists than Spain, Italy or Greece.

Some Yugoslav exporters have succeeded in promoting their products abroad, but not through their own efforts. A good case in point has been the Yugo car in the US. There the American partner of the Crvena Zastava car factory, Yugo America, has succeeded in arousing American interest.

Other Yugoslav businesses are likely to benefit from that if they start using experienced foreign marketing firms.

The role of marketing will also increase domestically as and when Yugoslavia develops a truly free and competitive market.

Alexander Lebi

Profile: Uljanik

Falling dollar hits profits from ship sales

ULJANIK SHIPYARD in Pula has been building ships for more than 130 years and in a city of only 80,000 people, employs a total workforce of more than 8,000. Its latest income last year was Dinars 113,047m (net Dinars 2,014m), compared with Dinars 62,598m in 1985 (net Dinars 9,377m).

The company has three main areas of production, apart from basic ship construction—low-speed and high-speed diesel engines, electrical equipment and general ship equipment. Auxiliary engines are supplied by other Yugoslav companies.

Following delivery last month of the Sarajevo Express, sister ship to the 28,500 dwt Koper Express which today looms over the seafront in the town, Uljanik has 14 vessels on order. They are two 13,300 dwt car carriers, two 9,800 dwt chemical tankers, three refrigerated cargo ships of 10,600 dwt and six general tankers of 16,200 or 40,200 dwt. Negotiations are under way for three more vessels, including

another container ship of the Koper Express type.

In the mid-1970s, Uljanik was building 270,000 dwt tankers and oilfield carriers launching them in sections and joining them astern, but now, says Mr Blaz Rocek, vice-president of the business board, it has to build more sophisticated ships if it is to stay ahead of competition from other shipbuilding nations in the Far East and in particular the South Koreans.

Since the first oil crisis of 1973/74, shipyards in nearly every country have been forced to close. In Yugoslavia, not a single major shipyard has shut its gates and the shipbuilding industry is still Yugoslavia's third-largest exporter. Uljanik earned \$194m in hard currency last year, although this year's figure is expected to be half that.

One problem for Uljanik, as for other export-oriented industries, has been oil contracts denominated in dollars, while the dinar's value is calculated against a basket of currencies. While inflation last year was running at around 82 per cent, the falling value of the dollar resulted in a real dinar/dollar devaluation of only 50 per cent, says Mr Rocek. Uljanik's import costs are payable mainly in European currencies.

One reason for Yugoslavia's success as a ship exporter has been the fact that terms made available to foreign owners and buyers pays some 20 per cent of the price before taking delivery: 5 per cent at the contract signing, 5 per cent at the keel laying, 5 per cent at launch and 5 per cent on delivery. The rest is financed by commercial banks with 80 per cent of that refinanced through Jugomes.

Jed Marshall

slavija lloyd

Reinsurance Company
Treaty and Facultative
Reinsurance
All Branches

Tel: 513211
(10 lines)

ZAGREB
POB 948

Telex: 21210
SILOYD YU

**People don't talk to us about ships.
They talk about service.**

Because we understand all aspects of exporting worldwide and we consider ourselves as a vital part of your export team. We think and plan together with you, to deliver your goods on time.

Because our routes have been designed to meet the requirements of overseas trade and our sailings are dependable.

Because our fleet of modern fast ships totalling over 800,000 dwt can handle containers, breakbulk, deeptank, reefer and all forms of conventional cargo.

Call Jugolinija. We won't talk about ships. We'll talk about service.



One of the world's most experienced cargo fleets

Regular Liners: North Europe, North America (conventional service), North America (semi-container service), South America-Central America Pacific coast, Latin America (conventional service), Middle East (Ro-Ro and container service). TRAMP VESSELS CARRY CARGOES TO PORTS ALL AROUND THE GLOBE.

Your contacts in Europe: FRIDIGEN, Ingolstadt. Tel: 24474, 24268, 24100 gg Ingol. Telex: 140299 nraeu. Agent: Agence Maritime Financiere S.A.R.L. Tel: 460059, 460241 (agent). Venezia: G. Rademach & Co. Tel: 270212, 271298 cmeg. Milano: Consiglio Division of C.I.M.A. S.p.a. Tel: 310212 cammi. 1. Wien: Österreichische Seefahrtschule Ges.m.b.H. Tel: 1-34105. München: Popp Trans-Alp Transport GmbH & Co. Tel: 5214334 sec 1. Hamburg: Gebrüder Specht, GmbH & Co. Tel: 2174734 sphi. Bremen: Gebrüder Specht, GmbH & Co. Tel: 249452, 249453. London: Anglo-Yugoslav Shipping Co. Ltd. Tel: 8813052 aya. Madrid: Vaporos Sudaca S.A. Tel: 27426, 27613. Your contacts in USA: New York: Croissant Shipping Co. Inc. Tel: WU 667250, Rca 23283, WU 12410, 710-581 6029 TWX. Houston: Overseas Freight Corp. Tel: 70578 OVERFLY Hellenic Shipping Co. of Georgia, Inc. Tel: 543015.

Our total agency network includes over 400 agents. Contact us for information on the agents in your particular area.



Shipbuilding yards are facing fewer orders.

Banks

Pressure mounts for radical overhaul

LAST YEAR, the federal government having decided there were too many banks in the country, passed legislation setting a floor on the assets a bank must have in order to continue its activities. The floor was fixed at dinars 6,000m at first (later increased to dinars 8,000m).

Not one bank was closed. Inflation was 92 per cent, and dinars 6,000m (£13.2m) at the beginning of the year equalled dinars 3,160m (£3m) by the end. As a result, no bank had any difficulty in meeting legal requirements, especially since local governments found ways of helping "their" banks with any problems.

Thus failed another attempt to rationalise Yugoslav banking. Some have welcomed this, arguing that it was not the Government's place to intervene in a field where economic logic should prevail. However, purely economic factors have never played a decisive role in Yugoslav banking. Political factors, at local and republic or provincial levels, have always been important in the appointment of bank managers and in deciding which projects should have priority in borrowing. Banks have often neglected to assess the feasibility and viability of projects hence the country's prize herd of white elephants.

The political factors have their own logic. Budgetary revenues depend heavily on industry and employment levels, regardless of profitability.

As a result each sub-region has its own commercial (called basic bank) and each republic and autonomous province has its own bank system, the so-called associated bank, comprising a number of commercial banks with very few outside the republic or province. The only exception is the ninth banking system, Jugobanka's, which has members all over Yugoslavia.

The quality of a bank does not always depend on its size, but as a rule most small banks cannot support their clients, especially in their export drive. Clients left free to choose their banks, tend to abandon weak banks in favour of stronger ones.

Yugoslav commercial banks with a few exceptions have been universal or all-round institutions, performing all types of banking operation. The pressure is now for greater specialisation and development of expertise especially in dealing with foreign partners, the specialisation trend so far has been slow.

over

last

December.

That is not to say that Yugoslav commercial banks are irresponsible or lack discipline: they do the best they can to obey laws and guidelines which are too often unrealistic or downright destructive.

The Government and the National Bank are not always exemplary. At their instigation the parliament voted to limit increases in the money and credit supply in the first quarter of this year to 4.5 and 5.5 per cent respectively

over

last

December.

Actually, both increased sever-

al times that when central

bankers and the Government

realised what damage would be caused by strict adherence to the letter of the law.

National Bank officers explained this by saying that M1

really increased beyond the

target but that M2 increased

less and that therefore all is as

it should be. It remains to be

seen how the MPS will react.

The same officers said that

targeting money supply should

be abandoned and other

methods applied, such as lower

or increasing obligatory

bank reserves.

Yugoslav commercial banks,

like the whole economy,

are burdened with many problems.

Maturities of their lendings and

sources do not match, they have

liquidity problems, they have

accumulated huge foreign exchange losses because their clients borrowed abroad and sold foreign currency at a low rate, and have to repay their debts at much higher rates.

Many are now demanding a radical reform of the banking and more generally the financial system. Banks, they say, should finally stop being altruistic institutions and become what banks in market economies are: institutions which invest money for profit, insuring themselves against risks, assessing their clients' creditworthiness, their projects and performance.

They should be allowed to have their own funds. At present, all they have or earn belongs to their founders i.e. various firms, which are really governing them. As they are borrowers from "their" banks, banks in Yugoslavia are in effect governed by their

in the overhaul of the banking system, the central bank should also change its role and position. At the moment, it is a department of the Federal Government. It should become a more powerful, independent institution, not necessarily in opposition but at least being able to tell the Parliament its opinion on various matters.

New developments in Yugoslav banking include proposals to allow foreign banks to join local banks to form mixed banks in Yugoslavia. The idea is still undefined and what has been heard is not really very attractive, but the first mixed banking institutions may not be too far off.

Banks themselves have been cautiously exploring new grounds, one of the largest, Investbanka of Belgrade, has allocated a modest sum for venture capital. If first results are favourable, the sum will be increased. The same bank has issued first negotiable securities in Yugoslavia, paying above the prevailing interest rates (meanwhile, interest rates have gone up). More innovative ideas will certainly come soon.

Alexander Lebi



JUGOBANKA

First bank in Yugoslavia for the financing of the shipbuilding industry, which is one of the most prominent export branches of Yugoslav economy, known worldwide for the production and export of ships. For qualified and efficient banking services in your business with Yugoslavia contact Jugobanka at:

JUGOBANKA UNITED BANK
SEDMOG JULIA 19-21
11000 BEOGRAD, YUGOSLAVIA
TELEX: 11610, 11302, 71398

JUGOBANKA
NEW YORK AGENCY
500 FIFTH AVENUE
MOOR HOUSE, LONDON WALL
NEW YORK, N.Y. 10110
LONDON EC2 SET
Representative office in: Amsterdam, Baghdad, Berlin, Chicago, Dusseldorf, Frankfurt/Main, Hamburg, Hannover, Los Angeles, Mannheim, Milan, München, Nürnberg, Paris, Stockholm, Stuttgart, Toronto, Tripoli, Vienna and Zürich.

Workers are also hard to come by. The Workers' Council is considering a management proposal to offer welders extra wages, but the company attracts workers from all over Yugoslavia—20 or so are Albanian—and is promoting a scheme to bring engineering students into the company by paying them while they complete their studies.

There are also plans to build under cover. Uljanik had covered yards until the Second World War, when it was used for German submarine repair. The yard was totally